

The Florida Senate
COMMITTEE MEETING EXPANDED AGENDA
**APPROPRIATIONS COMMITTEE ON TRANSPORTATION,
TOURISM, AND ECONOMIC DEVELOPMENT**
Senator DiCeglie, Chair
Senator Polsky, Vice Chair

MEETING DATE: Wednesday, November 19, 2025
TIME: 9:00—10:30 a.m.
PLACE: *Toni Jennings Committee Room*, 110 Senate Building

MEMBERS: Senator DiCeglie, Chair; Senator Polsky, Vice Chair; Senators Arrington, Avila, Bernard, Bracy Davis, Grall, Leek, Martin, Mayfield, McClain, Smith, Truenow, and Wright

		BILL DESCRIPTION and SENATE COMMITTEE ACTIONS	COMMITTEE ACTION
TAB	BILL NO. and INTRODUCER		
1	Department of Commerce - Presentation on Economic Development		
2	Department of Transportation - Presentation on Major Road Projects		
Other Related Meeting Documents			



Senate Appropriations Committee on Transportation, Tourism, and Economic Development

Jason Mahon, Deputy Secretary of Economic Development
and Chief Manufacturing Officer, FloridaCommerce

November 19, 2025



FloridaCommerce and SelectFlorida



Economic
Development



Community
Development



Workforce
Development



International
Commerce



FloridaCommerce's Affiliated Public-Private Agencies

- ☐ CareerSource Florida
- ☐ Florida Defense Alliance
- ☐ Florida Defense Support Commission
- ☐ Florida Development Finance Corporation
- ☐ Florida Export Finance Corporation
- ☐ Florida Housing Finance Corporation
- ☐ Florida Opportunity Fund
- ☐ Florida Sports Foundation
- ☐ **SelectFlorida**
- ☐ Space Florida
- ☐ VISIT FLORIDA



Target Industries

Life Sciences
(Digital Health)



Aviation and Aerospace
(MRO, Pilot Training, Air Traffic Control, AAM, Drones)



Energy Security
(Semiconductors, Superconducting, Nuclear, etc.)



Manufacturing
(AgTech, Food Processing, Maritime Industrial Base)



Financial Services
(Insurance, FinTech)



Military and Defense
(Dual Use, Law Enforcement)



Information Technology
(Cybersecurity)



Transportation
(Logistics & Distribution, Packaging)



Corporate Headquarters



Services Provided

FLORIDACOMMERCE

SELECTFLORIDA

COMPANIES EXPANDING OR LOCATING IN FLORIDA:

- ✓ Confidential Site Selection
- ✓ Industry Expertise
- ✓ Property Search Assistance
- ✓ Permitting & Regulatory Guidance
- ✓ State Incentives, Tax Offsets & Local Coordination
- ✓ Demographic & Workforce Information
- ✓ State Agency Liaison (e.g., stacking resources; permitting)
- ✓ Access to Capital for Small Businesses & Startups

COMPANIES INTERESTED IN GLOBAL GROWTH:

- ✓ Support for both Florida-to-International B2B and Inbound Foreign Direct Investment
- ✓ Export Counseling
- ✓ International Trade Missions & Trade Shows
- ✓ Export Marketing Plans
- ✓ Trade Grants
- ✓ Webinars, Seminars & Conferences
- ✓ Certificates of Free Sale and Good Manufacturing Practices
- ✓ Network of 18 International Offices in 16 Countries



Florida's Economic Development Toolkit

☐ Small Business Tools:

- ☐ State Small Business Credit Initiative (SSBCI)
 - ☐ Loan Participation, Loan Guarantee, Collateral Support, Capital Access programs
- ☐ Rural Community Investment Program – *new tax credit program*
- ☐ Florida Opportunity Fund (FOF) – Venture Capital Program
- ☐ SelectFlorida
- ☐ Small Business Partners – Florida Small Business Development Center Network (SBDC), Florida High Tech Corridor Council, Florida Export Finance Corporation, Florida First Capital Finance Corporation, etc.

“Small Business is our Benchmark.”



Florida's Economic Development Toolkit

- ☐ Infrastructure and Workforce Grants:
 - ☐ Job Growth Grant Fund (JGGF)
 - ☐ Rural Infrastructure Fund (RIF)
 - ☐ Defense Reinvestment Grant (DRG)
 - ☐ Defense Infrastructure Grant (DIG)
 - ☐ Florida Defense Support Commission Grant (FDSC)
 - ☐ Community Development Block Grant – Small Cities
 - ☐ Community Planning Technical Assistance (CPTA)/Competitive Florida
 - ☐ CareerSource – Quick Response Training (QRT)
 - ☐ CareerSource – Incumbent Worker Training (IWT)
 - ☐ Space Florida
 - ☐ Bond Financing (FDFC and Economic Development Allocation Pool)
 - ☐ Broadband



Program Impact

- ❑ The Florida Job Growth Grant Fund is a program of statewide impact.
- ❑ Since 2019, more than \$290 million has been awarded across 82 projects in 40 counties.
- ❑ These projects are projected to create 71,737 jobs and workforce training opportunities.

FLORIDA JOB GROWTH GRANT FUND

WORKFORCE

INFRASTRUCTURE

1. City of Panama City (INF)
2. City of Melbourne Airport Authority (INF)
3. City of Pensacola (INF)
4. Florida State College at Jacksonville (WF)
5. City of Green Cove Springs (INF)
6. Chipola College (WF)
7. City of Port St. Lucie (INF)
8. Walton County (INF)
9. City of Winter Haven (INF)
10. City of St. Pete Beach (INF)
11. Northwest Florida State College (WF)
12. City of North Port (INF)
13. Collier County Public Schools (INF)
14. Hernando County (INF)
15. Sumter County (INF)
16. City of Tavares/Lake Tech (INF)
17. Jacksonville Aviation Authority (INF)
18. Big Bend Technical College (WF)
19. Florida State College at Jacksonville (WF)
20. Osceola County (INF)
21. Valencia College (WF)
22. Hamilton County (INF)
23. Okaloosa County (INF)
24. Town of Callahan (INF)
25. Town of Welaka (INF)
26. Manatee Technical College (WF)
27. Lee County Port Authority (INF)
28. Tallahassee Community College (WF)
29. Fort Pierce (INF)
30. Suwannee County (INF)
31. Daytona State College (WF)
32. Eastern Florida State College (WF)
33. Indian River State College (WF)
34. Broward College (WF)
35. Northwest Florida State College (WF)
36. Daytona State College (WF)
37. Valencia College (WF)
38. City of Marathon (INF)
39. Lee County School District (WF)
40. City of Jacksonville (INF)
41. FDOT/Ocala (INF)
42. City of Pensacola (INF)
43. Clay County BOCC (INF)
44. Miami-Dade College (WF)
45. City of Cape Coral (INF)
46. Chipola College (WF)
47. Santa Rosa BOCC (INF)
48. Osceola County/NeoCity (INF)
49. Santa Fe College (WF)
50. Valencia College (WF)
51. Lake Tech (WF)
52. Eastern Florida State College (WF)
53. City of Ormond Beach (INF)
54. Marion County BOCC (INF)
55. City of Haines City (INF)
56. Indian River State College (WF)
57. Suwannee County BOCC (INF)
58. Madison County BOCC (INF)
59. Big Bend Tech College (WF)
60. Hardee County (INF)
61. Lee County BOCC (INF)
62. City of Umatilla (INF)
63. City of Plant City (INF)
64. DeFuniak Springs (INF)
65. Jackson County BOCC (INF)
66. Pensacola State College (WF)
67. St. Pete State College (WF)
68. Miami-Dade County (INF)
69. Space Coast Regional Airport (INF)
70. Citrus County BOCC (INF)
71. City of Winter Haven (INF)
72. Manatee County Port Authority (INF)
73. Indian River State College (WF)
74. Sebring Airport Authority (INF)
75. Miami Dade College (WF)
76. Wakulla County (INF)
77. St. John's County Airport Authority (INF)
78. Indian River State College (WF)
79. Seminole State College (WF)
80. Eastern Florida State College (WF)
81. Polk State College (WF)
82. Valencia College (WF)

FLORIDACOMMERCE



Florida's Economic Development Toolkit

☐ Performance-Based Tools:

- ☐ Capital Investment Tax Credits (CITC)
- ☐ High Impact Performance Incentives (HIPI)
- ☐ Rural Job Tax Credit Program
- ☐ Rural Area of Opportunity Building Materials Tax Refund Program
- ☐ Manufacturing Machinery and Equipment Sales Tax Exemption
- ☐ Semi-Conductor, Defense, and Space Technology Tax Exemption
- ☐ Research and Development Tax Credit
- ☐ Community Contribution Tax Credit Program
- ☐ Brownfield Redevelopment Tax Refunds



Florida's Economic Development Toolkit

☐ Resiliency Tools:

- ☐ Rebuild Florida Business Loan Fund (RLF)
- ☐ Emergency Bridge Loans (EBL)
- ☐ Local Government Emergency Bridge Loans
- ☐ CDBG-DR — Infrastructure and Workforce
- ☐ CareerSource – Dislocated Worker Grants (DWG)



Success Stories

❑ Astaras | Defense Manufacturing | Pinellas County



❑ Williams International | Aviation Manufacturing | Okaloosa County



❑ St. Petersburg College | Semiconductors and Advanced Manufacturing | Pinellas County



❑ Service Now | Cloud Computing Innovation for Automated Business Workflows | Palm Beach County



Success Stories

❑ NeoCity | Semiconductors | Osceola County



❑ AAR Corp | MRO for Aviation and Aerospace | Miami-Dade County



❑ Bundle IQ | Knowledge Management Startup | West Palm Beach



❑ Wesley Pharmaceuticals | Life Sciences | Orange County



Success Stories

❑ Indian River State College | Advanced and Precision Manufacturing | St. Lucie County



❑ Sebring Airport Authority | Aviation Manufacturing and Inland Port | Highlands County



❑ CertainTeed | Construction Products Manufacturing | Putnam County



❑ CleverTech | Advanced Packaging and Logistics | Lee County



Success Stories

❑ Rogue Valley Microdevices | Semiconductor Manufacturing | Brevard County



❑ Harvest Singularity Holding Co. | AgTech | Newberry



❑ Lake Technical College | Advanced Manufacturing & Semiconductors | Lake County

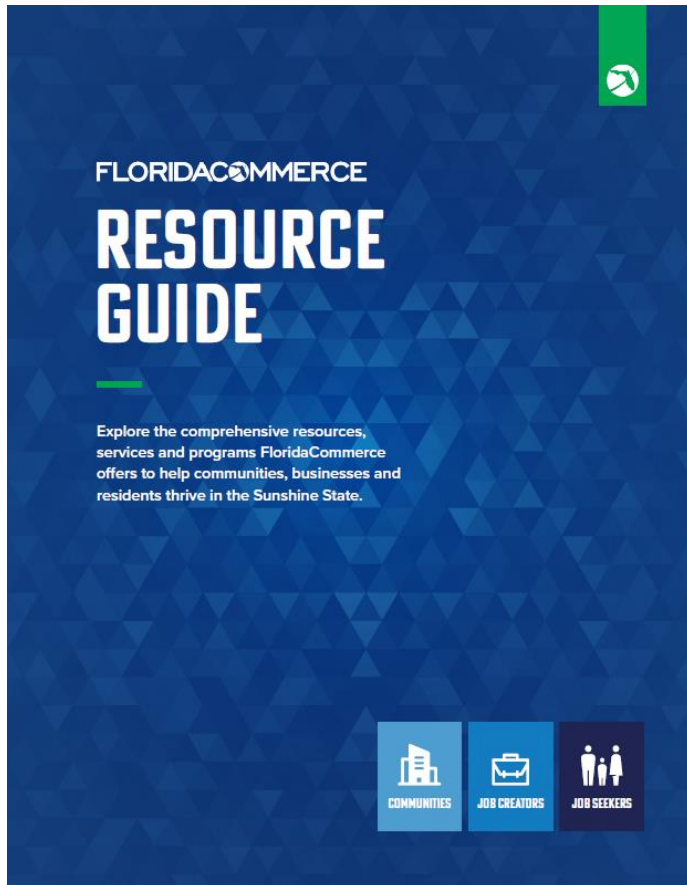


❑ Point Blank Enterprises, Inc. | Manufacturing Protective Measures for Military and Law Enforcement | Wakulla County



Thank You!

Contact: Jason.Mahon@commerce.fl.gov or
Stephen.Marante@commerce.fl.gov





MAJOR PROJECT UPDATES

Jennifer Marshall, P.E.

Chief Engineer of Production

Florida Department of Transportation

November 19, 2025

***Florida Senate Appropriations Committee on
Transportation, Tourism, & Economic Development***



A TEAM THAT DELIVERS:

WHAT IT TAKES TO BE A LEADER IN TRANSPORTATION



MOST MEGA PROJECTS IN FDOT'S HISTORY
(MEGA PROJECT = \$500M+)



**12,000+ ACTIVE CONTRACTS WORTH A
TOTAL VALUE OF \$22 BILLION**



**\$45 MILLION IN AVERAGE CASH
OUTFLOW EACH DAY**



**LOWER OPERATING BUDGET RATIO
THAN MOST PRIVATE COMPANIES**





MOVING FLORIDA FORWARD: PROJECT UPDATES

GOLDEN GLADES INTERCHANGE

- Largest Design-Bid-Build project in Florida's history
- Construction of 32 new bridges, expanded ramps, & widened connectors
- Flyover ramp from eastbound Palmetto Expressway to northbound I-95 is expected to open to traffic by **early 2027**

31%

OF BRIDGE
BEAMS HAVE
BEEN PLACED

47%

OF CONCRETE
BRIDGE PILES
HAVE BEEN
DRIVEN

41%

OF DRAINAGE
PIPES HAVE BEEN
INSTALLED





MOVING FLORIDA FORWARD: PROJECT UPDATES

I-95 AT U.S. 1 INTERCHANGE IN VOLUSIA COUNTY

- Reconstructs interchange to a Diverging Diamond Interchange & expands capacity on U.S. 1 & Destination Daytona Lane
- Now utilizing innovative contracting method, Modified Phased Design-Build, to speed up construction timelines & cut project costs

\$1.2 B

REGIONAL
ECONOMIC
IMPACT

MODERNIZES

ONE OF THE
OLDEST
INTERCHANGES
ON I-95

ENHANCES

THIS MAJOR
ROUTE IN CASE
OF EMERGENCY
EVACUATIONS





MOVING FLORIDA FORWARD: SUCCESS STORIES

I-4 CONGESTION RELIEF LANES



**TRAVEL TIMES REDUCED BY 50% &
COMPLETED 8 MONTHS AHEAD OF
SCHEDULE** USING MODIFIED PHASED
DESIGN-BUILD CONTRACT METHOD

60 MINUTES

Before congestion relief lanes opened



22 MINUTES

Immediately after congestion relief lanes
opened



SUCCESS STORIES

Recently Completed

NASA Causeway Bridge

Final bridge completed
6 months ahead of schedule



Recently Started

Dupont Bridge Replacement

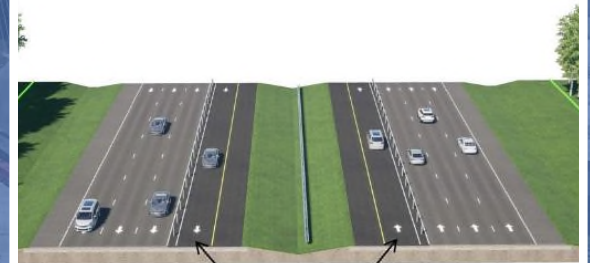
\$30 million already saved on
this project



Upcoming

I-4 Express Lanes From I-75 to Polk Co. Line

Project advanced **15 years**
ahead of schedule



INSIDE WIDENING
FOR A SINGLE
EXPRESS LANE IN
EACH DIRECTION



PROJECT HIGHLIGHTS

NORTHWEST FLORIDA

ONGOING PROJECTS

- Capital Circle Widening from Springhill Road to Orange Avenue
- New I-10 Interchange Near Antioch Road
- Panama City Beach Parkway Corridor Capacity Projects

RECENTLY COMPLETED PROJECTS

- Gulf Coast Parkway from U.S. 98 to Star Avenue
- Tyndall Air Force Base Flyover
- S.R. 77 Widening from Bay County Line to North of C.R. 279





PROJECT HIGHLIGHTS

NORTHEAST FLORIDA

ONGOING PROJECTS

- I-95 Widening from South of Emerson Street to Atlantic Boulevard
- First Coast Expressway - New Bridge Over St. Johns River
- I-10 Widening from I-95 to I-295

RECENTLY COMPLETED PROJECTS

- First Coast Expressway from S.R. 21 to North of S.R. 16
- I-10 at U.S. 301 Interchange
- I-295 Widening from S.R. 202 to Beach Boulevard





PROJECT HIGHLIGHTS

WEST CENTRAL FLORIDA

ONGOING PROJECTS

- I-275 Downtown Interchange
- I-275 Widening from North of 38th Avenue N. to North of 4th Street N.
- Howard Frankland Bridge - Express Lanes & Shared Use Path

RECENTLY COMPLETED PROJECTS

- Gateway Expressway
- I-75 Interchange at Big Bend Road
- I-275 Widening from North of I-4 to North of Hillsborough Avenue





PROJECT HIGHLIGHTS

CENTRAL FLORIDA

ONGOING PROJECTS

- I-4 at Sand Lake Road Interchange
- S.R. A1A Secant Seawall in Flagler and Volusia counties
- I-75 Auxiliary Lanes from S.R. 44 to S.R. 326

RECENTLY COMPLETED PROJECTS

- Wekiva Parkway - Final Segment from Orange Boulevard to West of I-4
- NASA Causeway Bridge
- I-4 at Daryl Carter Parkway Interchange





PROJECT HIGHLIGHTS

SOUTHWEST FLORIDA

ONGOING PROJECTS

- I-75 at Collier Boulevard Interchange
- I-4 at S.R. 33 Interchange
- I-75 at Fruitville Road Interchange

RECENTLY COMPLETED PROJECTS

- I-75 at U.S. 301 Interchange
- I-75 at Colonial Boulevard Interchange
- I-75 at Clark Road Interchange





PROJECT HIGHLIGHTS

SOUTHEAST FLORIDA

ONGOING PROJECTS

- SW 10th Street Connector
- I-95 at Oslo Road Interchange
- Beeline Highway Reconstruction

RECENTLY COMPLETED PROJECTS

- Henry Kinney Tunnel
- I-75 Alligator Alley Environmental Education Center
- I-95 Express Phase 3B/Glades Road Diverging Diamond Interchange





PROJECT HIGHLIGHTS

SOUTH FLORIDA

ONGOING PROJECTS

- Okeechobee Road at Palmetto Expressway Interchange
- Golden Glades Interchange
- I-395 Reconstruction

RECENTLY COMPLETED PROJECTS

- S.R. A1A from Bertha Street to Smathers Beach
- Tea Table Relief Bridge Repair & Rehabilitation on U.S. 1
- NE 203 Street from U.S. 1 to West Dixie Highway





PROJECT HIGHLIGHTS

FLORIDA'S TURNPIKE ENTERPRISE

ONGOING PROJECTS

- Central Polk Parkway from U.S. 17 to S.R. 60
- Turnpike Widening from S.R. 50 to O'Brien Road
- West Palm Beach Service Plaza Parking Improvement

RECENTLY COMPLETED PROJECTS

- Suncoast Parkway Phase 2
- Turnpike Widening from Dolphin Expressway to NW 106 Street



THANK YOU



Jack Rogers

Florida Department of Transportation

Jack.Rogers@dot.state.fl.us

(850) 414-4147