

The Florida Senate  
**COMMITTEE MEETING EXPANDED AGENDA**  
**APPROPRIATIONS COMMITTEE ON TRANSPORTATION,  
TOURISM, AND ECONOMIC DEVELOPMENT**  
**Senator DiCeglie, Chair**  
**Senator Polsky, Vice Chair**

**MEETING DATE:** Wednesday, November 19, 2025  
**TIME:** 9:00—10:30 a.m.  
**PLACE:** *Toni Jennings Committee Room*, 110 Senate Building

**MEMBERS:** Senator DiCeglie, Chair; Senator Polsky, Vice Chair; Senators Arrington, Avila, Bernard, Bracy Davis, Grall, Leek, Martin, Mayfield, McClain, Smith, Truenow, and Wright

TAB		BILL NO. and INTRODUCER	BILL DESCRIPTION and SENATE COMMITTEE ACTIONS	COMMITTEE ACTION
1		Department of Commerce - Presentation on Economic Development		Presented
2		Department of Transportation - Presentation on Major Road Projects		Presented
Other Related Meeting Documents				



## Senate Appropriations Committee on Transportation, Tourism, and Economic Development

Jason Mahon, Deputy Secretary of Economic Development  
and Chief Manufacturing Officer, FloridaCommerce

November 19, 2025



# FloridaCommerce and SelectFlorida



Economic  
Development



Community  
Development



Workforce  
Development



International  
Commerce



# FloridaCommerce's Affiliated Public-Private Agencies

- ☐ CareerSource Florida
- ☐ Florida Defense Alliance
- ☐ Florida Defense Support Commission
- ☐ Florida Development Finance Corporation
- ☐ Florida Export Finance Corporation
- ☐ Florida Housing Finance Corporation
- ☐ Florida Opportunity Fund
- ☐ Florida Sports Foundation
- ☐ **SelectFlorida**
- ☐ Space Florida
- ☐ VISIT FLORIDA



# Target Industries

**Life Sciences**  
(Digital Health)



**Aviation and Aerospace**  
(MRO, Pilot Training, Air Traffic Control, AAM, Drones)



**Energy Security**  
(Semiconductors, Superconducting, Nuclear, etc.)



**Manufacturing**  
(AgTech, Food Processing, Maritime Industrial Base)



**Financial Services**  
(Insurance, FinTech)



**Military and Defense**  
(Dual Use, Law Enforcement)



**Information Technology**  
(Cybersecurity)



**Transportation**  
(Logistics & Distribution, Packaging)



**Corporate Headquarters**



# Services Provided

**FLORIDACOMMERCE**

**SELECTFLORIDA**

## COMPANIES EXPANDING OR LOCATING IN FLORIDA:

- ✓ Confidential Site Selection
- ✓ Industry Expertise
- ✓ Property Search Assistance
- ✓ Permitting & Regulatory Guidance
- ✓ State Incentives, Tax Offsets & Local Coordination
- ✓ Demographic & Workforce Information
- ✓ State Agency Liaison (e.g., stacking resources; permitting)
- ✓ Access to Capital for Small Businesses & Startups

## COMPANIES INTERESTED IN GLOBAL GROWTH:

- ✓ Support for both Florida-to-International B2B and Inbound Foreign Direct Investment
- ✓ Export Counseling
- ✓ International Trade Missions & Trade Shows
- ✓ Export Marketing Plans
- ✓ Trade Grants
- ✓ Webinars, Seminars & Conferences
- ✓ Certificates of Free Sale and Good Manufacturing Practices
- ✓ Network of 18 International Offices in 16 Countries





# Florida's Economic Development Toolkit

## ☐ Small Business Tools:

- ☐ State Small Business Credit Initiative (SSBCI)
  - ☐ Loan Participation, Loan Guarantee, Collateral Support, Capital Access programs
- ☐ Rural Community Investment Program – new tax credit program
- ☐ Florida Opportunity Fund (FOF) – Venture Capital Program
- ☐ SelectFlorida
- ☐ Small Business Partners – Florida Small Business Development Center Network (SBDC), Florida High Tech Corridor Council, Florida Export Finance Corporation, Florida First Capital Finance Corporation, etc.

*“Small Business is our Benchmark.”*



# Florida's Economic Development Toolkit

- ☐ Infrastructure and Workforce Grants:
  - ☐ Job Growth Grant Fund (JGGF)
  - ☐ Rural Infrastructure Fund (RIF)
  - ☐ Defense Reinvestment Grant (DRG)
  - ☐ Defense Infrastructure Grant (DIG)
  - ☐ Florida Defense Support Commission Grant (FDSC)
  - ☐ Community Development Block Grant – Small Cities
  - ☐ Community Planning Technical Assistance (CPTA)/Competitive Florida
  - ☐ CareerSource – Quick Response Training (QRT)
  - ☐ CareerSource – Incumbent Worker Training (IWT)
  - ☐ Space Florida
  - ☐ Bond Financing (FDFC and Economic Development Allocation Pool)
  - ☐ Broadband





# Program Impact

- ❑ The Florida Job Growth Grant Fund is a program of statewide impact.
- ❑ Since 2019, more than \$290 million has been awarded across 82 projects in 40 counties.
- ❑ These projects are projected to create 71,737 jobs and workforce training opportunities.

## FLORIDA JOB GROWTH GRANT FUND

WORKFORCE

INFRASTRUCTURE

1. City of Panama City (INF)
2. City of Melbourne Airport Authority (INF)
3. City of Pensacola (INF)
4. Florida State College at Jacksonville (WF)
5. City of Green Cove Springs (INF)
6. Chipola College (WF)
7. City of Port St. Lucie (INF)
8. Walton County (INF)
9. City of Winter Haven (INF)
10. City of St. Pete Beach (INF)
11. Northwest Florida State College (WF)
12. City of North Port (INF)
13. Collier County Public Schools (INF)
14. Hernando County (INF)
15. Sumter County (INF)
16. City of Tavares/Lake Tech (INF)
17. Jacksonville Aviation Authority (INF)
18. Big Bend Technical College (WF)
19. Florida State College at Jacksonville (WF)
20. Osceola County (INF)
21. Valencia College (WF)
22. Hamilton County (INF)
23. Okaloosa County (INF)
24. Town of Callahan (INF)
25. Town of Welaka (INF)
26. Manatee Technical College (WF)
27. Lee County Port Authority (INF)
28. Tallahassee Community College (WF)
29. Fort Pierce (INF)
30. Suwannee County (INF)
31. Daytona State College (WF)
32. Eastern Florida State College (WF)
33. Indian River State College (WF)
34. Broward College (WF)
35. Northwest Florida State College (WF)
36. Daytona State College (WF)
37. Valencia College (WF)
38. City of Marathon (INF)
39. Lee County School District (WF)
40. City of Jacksonville (INF)
41. FDOT/Ocala (INF)
42. City of Pensacola (INF)
43. Clay County BOCC (INF)
44. Miami-Dade College (WF)
45. City of Cape Coral (INF)
46. Chipola College (WF)
47. Santa Rosa BOCC (INF)
48. Osceola County/NeoCity (INF)
49. Santa Fe College (WF)
50. Valencia College (WF)
51. Lake Tech (WF)
52. Eastern Florida State College (WF)
53. City of Ormond Beach (INF)
54. Marion County BOCC (INF)
55. City of Haines City (INF)
56. Indian River State College (WF)
57. Suwannee County BOCC (INF)
58. Madison County BOCC (INF)
59. Big Bend Tech College (WF)
60. Hardee County (INF)
61. Lee County BOCC (INF)
62. City of Umatilla (INF)
63. City of Plant City (INF)
64. DeFuniak Springs (INF)
65. Jackson County BOCC (INF)
66. Pensacola State College (WF)
67. St. Pete State College (WF)
68. Miami-Dade County (INF)
69. Space Coast Regional Airport (INF)
70. Citrus County BOCC (INF)
71. City of Winter Haven (INF)
72. Manatee County Port Authority (INF)
73. Indian River State College (WF)
74. Sebring Airport Authority (INF)
75. Miami Dade College (WF)
76. Wakulla County (INF)
77. St. John's County Airport Authority (INF)
78. Indian River State College (WF)
79. Seminole State College (WF)
80. Eastern Florida State College (WF)
81. Polk State College (WF)
82. Valencia College (WF)

FLORIDACOMMERCE



# Florida's Economic Development Toolkit

## ☐ Performance-Based Tools:

- ☐ Capital Investment Tax Credits (CITC)
- ☐ High Impact Performance Incentives (HIPI)
- ☐ Rural Job Tax Credit Program
- ☐ Rural Area of Opportunity Building Materials Tax Refund Program
- ☐ Manufacturing Machinery and Equipment Sales Tax Exemption
- ☐ Semi-Conductor, Defense, and Space Technology Tax Exemption
- ☐ Research and Development Tax Credit
- ☐ Community Contribution Tax Credit Program
- ☐ Brownfield Redevelopment Tax Refunds



# Florida's Economic Development Toolkit

## ☐ Resiliency Tools:

- ☐ Rebuild Florida Business Loan Fund (RLF)
- ☐ Emergency Bridge Loans (EBL)
- ☐ Local Government Emergency Bridge Loans
- ☐ CDBG-DR — Infrastructure and Workforce
- ☐ CareerSource – Dislocated Worker Grants (DWG)



# Success Stories

❑ Astaras | Defense Manufacturing | Pinellas County



❑ Williams International | Aviation Manufacturing | Okaloosa County



❑ St. Petersburg College | Semiconductors and Advanced Manufacturing | Pinellas County



❑ Service Now | Cloud Computing Innovation for Automated Business Workflows | Palm Beach County



# Success Stories

❑ NeoCity | Semiconductors | Osceola County



❑ AAR Corp | MRO for Aviation and Aerospace | Miami-Dade County



❑ Bundle IQ | Knowledge Management Startup | West Palm Beach



❑ Wesley Pharmaceuticals | Life Sciences | Orange County



# Success Stories

❑ Indian River State College | Advanced and Precision Manufacturing | St. Lucie County



❑ Sebring Airport Authority | Aviation Manufacturing and Inland Port | Highlands County



❑ CertainTeed | Construction Products Manufacturing | Putnam County



❑ CleverTech | Advanced Packaging and Logistics | Lee County



# Success Stories

❑ Rogue Valley Microdevices | Semiconductor Manufacturing | Brevard County



❑ Harvest Singularity Holding Co. | AgTech | Newberry



❑ Lake Technical College | Advanced Manufacturing & Semiconductors | Lake County



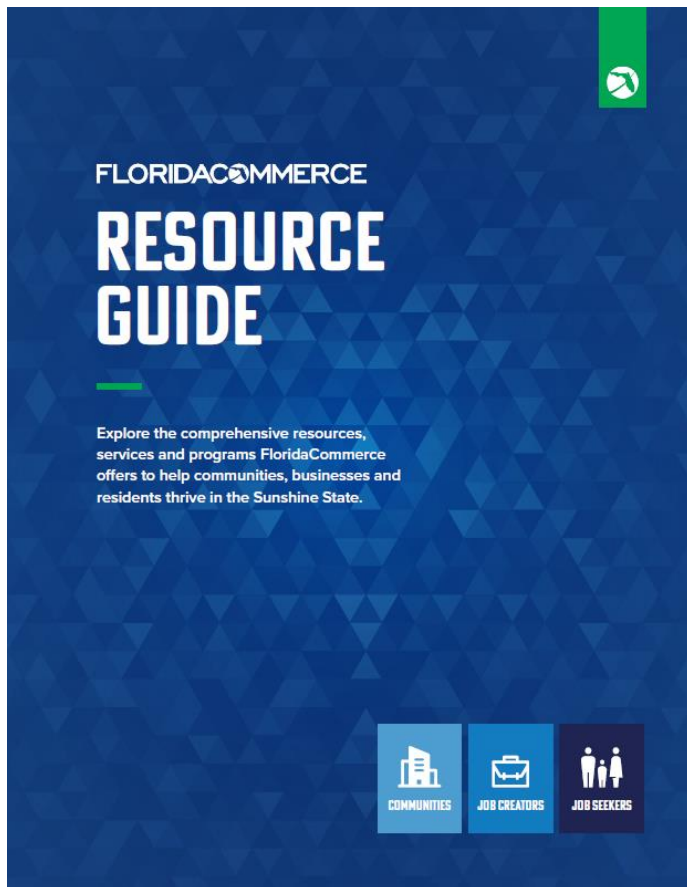
❑ Point Blank Enterprises, Inc. | Manufacturing Protective Measures for Military and Law Enforcement | Wakulla County





Thank You!

Contact: [Jason.Mahon@commerce.fl.gov](mailto:Jason.Mahon@commerce.fl.gov) or  
[Stephen.Marante@commerce.fl.gov](mailto:Stephen.Marante@commerce.fl.gov)



The Florida Senate

APPEARANCE RECORD

Deliver both copies of this form to  
Senate professional staff conducting the meeting

11/19/25

Meeting Date

TED Appropriations

Committee

Commerce

Bill Number or Topic

Amendment Barcode (if applicable)

Name JASON MAHON

Phone (850) 445-6399

Address 107 E MADISON ST.

Street

Email JASON.MAHON@COMMERCE.  
FL.GOV

Tallahassee FL

City

State

Zip

Speaking: ☐ For ☐ Against ☒ Information

OR

Waive Speaking: ☐ In Support ☐ Against

PLEASE CHECK ONE OF THE FOLLOWING:

☐ I am appearing without  
compensation or sponsorship.

☐ I am a registered lobbyist,  
representing:

☐ I am not a lobbyist, but received  
something of value for my appearance  
(travel, meals, lodging, etc.),  
sponsored by:

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This form is part of the public record for this meeting.

S-001 (08/10/2021)





# MAJOR PROJECT UPDATES

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**Jennifer Marshall, P.E.**

*Chief Engineer of Production*

*Florida Department of Transportation*

November 19, 2025

***Florida Senate Appropriations Committee on  
Transportation, Tourism, & Economic Development***





## A TEAM THAT DELIVERS:

WHAT IT TAKES TO BE A LEADER IN TRANSPORTATION



**MOST MEGA PROJECTS IN FDOT'S HISTORY**  
(MEGA PROJECT = \$500M+)



**12,000+ ACTIVE CONTRACTS WORTH A  
TOTAL VALUE OF \$22 BILLION**



**\$45 MILLION IN AVERAGE CASH  
OUTFLOW EACH DAY**



**LOWER OPERATING BUDGET RATIO  
THAN MOST PRIVATE COMPANIES**







# MOVING FLORIDA FORWARD: PROJECT UPDATES

## GOLDEN GLADES INTERCHANGE

- Largest Design-Bid-Build project in Florida's history
- Construction of 32 new bridges, expanded ramps, & widened connectors
- Flyover ramp from eastbound Palmetto Expressway to northbound I-95 is expected to open to traffic by **early 2027**

**31%**

OF BRIDGE  
BEAMS HAVE  
BEEN PLACED

**47%**

OF CONCRETE  
BRIDGE PILES  
HAVE BEEN  
DRIVEN

**41%**

OF DRAINAGE  
PIPES HAVE BEEN  
INSTALLED







# MOVING FLORIDA FORWARD: PROJECT UPDATES

## I-95 AT U.S. 1 INTERCHANGE IN VOLUSIA COUNTY

- Reconstructs interchange to a Diverging Diamond Interchange & expands capacity on U.S. 1 & Destination Daytona Lane
- Now utilizing innovative contracting method, Modified Phased Design-Build, to speed up construction timelines & cut project costs

**\$1.2 B**

REGIONAL  
ECONOMIC  
IMPACT

**MODERNIZES**

ONE OF THE  
OLDEST  
INTERCHANGES  
ON I-95

**ENHANCES**

THIS MAJOR  
ROUTE IN CASE  
OF EMERGENCY  
EVACUATIONS







# MOVING FLORIDA FORWARD: SUCCESS STORIES

## I-4 CONGESTION RELIEF LANES



**TRAVEL TIMES REDUCED BY 50% &  
COMPLETED 8 MONTHS AHEAD OF  
SCHEDULE** USING MODIFIED PHASED  
DESIGN-BUILD CONTRACT METHOD

**60 MINUTES**

Before congestion relief lanes opened



**22 MINUTES**

Immediately after congestion relief lanes  
opened





# SUCCESS STORIES

## Recently Completed

### NASA Causeway Bridge

Final bridge completed  
**6 months** ahead of schedule



## Recently Started

### Dupont Bridge Replacement

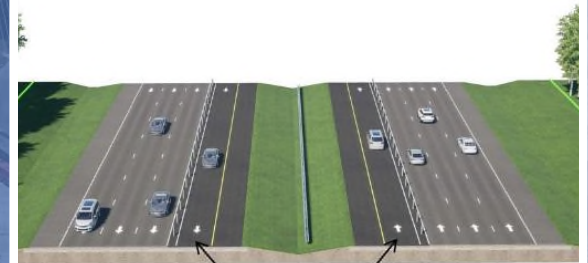
**\$30 million** already saved on  
this project



## Upcoming

### I-4 Express Lanes From I-75 to Polk Co. Line

Project advanced **15 years**  
**ahead of schedule**







# PROJECT HIGHLIGHTS

## NORTHWEST FLORIDA

### ONGOING PROJECTS

- Capital Circle Widening from Springhill Road to Orange Avenue
- New I-10 Interchange Near Antioch Road
- Panama City Beach Parkway Corridor Capacity Projects

### RECENTLY COMPLETED PROJECTS

- Gulf Coast Parkway from U.S. 98 to Star Avenue
- Tyndall Air Force Base Flyover
- S.R. 77 Widening from Bay County Line to North of C.R. 279







# PROJECT HIGHLIGHTS

## NORTHEAST FLORIDA

### ONGOING PROJECTS

- I-95 Widening from South of Emerson Street to Atlantic Boulevard
- First Coast Expressway - New Bridge Over St. Johns River
- I-10 Widening from I-95 to I-295

### RECENTLY COMPLETED PROJECTS

- First Coast Expressway from S.R. 21 to North of S.R. 16
- I-10 at U.S. 301 Interchange
- I-295 Widening from S.R. 202 to Beach Boulevard







# PROJECT HIGHLIGHTS

## WEST CENTRAL FLORIDA

### ONGOING PROJECTS

- I-275 Downtown Interchange
- I-275 Widening from North of 38th Avenue N. to North of 4th Street N.
- Howard Frankland Bridge - Express Lanes & Shared Use Path

### RECENTLY COMPLETED PROJECTS

- Gateway Expressway
- I-75 Interchange at Big Bend Road
- I-275 Widening from North of I-4 to North of Hillsborough Avenue







# PROJECT HIGHLIGHTS

## CENTRAL FLORIDA

### ONGOING PROJECTS

- I-4 at Sand Lake Road Interchange
- S.R. A1A Secant Seawall in Flagler and Volusia counties
- I-75 Auxiliary Lanes from S.R. 44 to S.R. 326

### RECENTLY COMPLETED PROJECTS

- Wekiva Parkway - Final Segment from Orange Boulevard to West of I-4
- NASA Causeway Bridge
- I-4 at Daryl Carter Parkway Interchange







# PROJECT HIGHLIGHTS

## SOUTHWEST FLORIDA

### ONGOING PROJECTS

- I-75 at Collier Boulevard Interchange
- I-4 at S.R. 33 Interchange
- I-75 at Fruitville Road Interchange

### RECENTLY COMPLETED PROJECTS

- I-75 at U.S. 301 Interchange
- I-75 at Colonial Boulevard Interchange
- I-75 at Clark Road Interchange







# PROJECT HIGHLIGHTS

## SOUTHEAST FLORIDA

### ONGOING PROJECTS

- SW 10th Street Connector
- I-95 at Oslo Road Interchange
- Beeline Highway Reconstruction

### RECENTLY COMPLETED PROJECTS

- Henry Kinney Tunnel
- I-75 Alligator Alley Environmental Education Center
- I-95 Express Phase 3B/Glades Road Diverging Diamond Interchange







# PROJECT HIGHLIGHTS

## SOUTH FLORIDA

### ONGOING PROJECTS

- Okeechobee Road at Palmetto Expressway Interchange
- Golden Glades Interchange
- I-395 Reconstruction

### RECENTLY COMPLETED PROJECTS

- S.R. A1A from Bertha Street to Smathers Beach
- Tea Table Relief Bridge Repair & Rehabilitation on U.S. 1
- NE 203 Street from U.S. 1 to West Dixie Highway







# PROJECT HIGHLIGHTS

## FLORIDA'S TURNPIKE ENTERPRISE

### ONGOING PROJECTS

- Central Polk Parkway from U.S. 17 to S.R. 60
- Turnpike Widening from S.R. 50 to O'Brien Road
- West Palm Beach Service Plaza Parking Improvement

### RECENTLY COMPLETED PROJECTS

- Suncoast Parkway Phase 2
- Turnpike Widening from Dolphin Expressway to NW 106 Street



# THANK YOU



**Jack Rogers**

**Florida Department of Transportation**

Jack.Rogers@dot.state.fl.us

(850) 414-4147



November 19 2025

Meeting Date

Senate TED Appropriations

Committee

The Florida Senate

## APPEARANCE RECORD

Deliver both copies of this form to  
Senate professional staff conducting the meeting

FDOT Major Projects

Bill Number or Topic

Amendment Barcode (if applicable)

Name **Jennifer Marshall**

Phone **850-414-4147**

Address **615 Suwannee Street**

Email **jack.rogers@dot.state.fl.us**

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**Tallahassee**

**FL**

**32399**

City

State

Zip

Speaking: ☐ For ☐ Against ☒ Information **OR** Waive Speaking: ☐ In Support ☐ Against

### PLEASE CHECK ONE OF THE FOLLOWING:



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S-001 (08/10/2021)

# CourtSmart Tag Report

**Room:** SB 110

**Case No.:**

**Type:**

**Caption:** Senate Appropriations Committee on Transportation, Tourism, and Economic Development

**Judge:**

**Started:** 11/19/2025 9:00:21 AM

**Ends:** 11/19/2025 10:08:57 AM

**Length:** 01:08:37

9:00:27 AM	Sen. DiCeglie (Chair)
9:01:50 AM	TAB 1 - Department of Commerce - Presentation on Economic Development
9:02:25 AM	Jason Mahon, Deputy Secretary for the Division of Economic Development and Chief Manufacturing Officer
9:20:50 AM	Sen. Bernard
9:20:59 AM	J. Mahon
9:22:12 AM	Sen. Bracy Davis
9:22:27 AM	J. Mahon
9:23:03 AM	Sen. Avila
9:23:39 AM	J. Mahon
9:24:38 AM	Sen. Avila
9:26:37 AM	Sen. Bernard
9:26:56 AM	J. Mahon
9:28:10 AM	Sen. Wright
9:28:53 AM	TAB 2 - Department of Transportation - Presentation on Major Road Projects
9:29:18 AM	Jennifer Marshall, Department of Transportation, Chief Engineer
9:50:08 AM	Sen. DiCeglie
9:50:33 AM	J. Marshall
9:51:25 AM	Sen. Avila
9:52:05 AM	J. Marshall
9:52:39 AM	Sen. Avila
9:54:02 AM	J. Marshall
9:54:43 AM	Sen. Avila
9:55:14 AM	J. Marshall
9:55:38 AM	Sen. Avila
9:55:52 AM	J. Marshall
9:56:05 AM	Sen. Avila
9:56:32 AM	J. Marshall
9:57:12 AM	Sen. Avila
9:58:55 AM	J. Marshall
9:59:43 AM	Sen. Avila
10:00:37 AM	Sen. Mayfield
10:02:09 AM	J. Marshall
10:03:23 AM	Sen. Wright
10:04:33 AM	Sen. Polsky
10:06:12 AM	J. Marshall
10:06:48 AM	Sen. Polsky
10:08:40 AM	Sen. DiCeglie