

The Florida Senate
COMMITTEE MEETING EXPANDED AGENDA

**APPROPRIATIONS COMMITTEE ON TRANSPORTATION,
TOURISM, AND ECONOMIC DEVELOPMENT**
Senator DiCeglie, Chair
Senator Polsky, Vice Chair

MEETING DATE: Wednesday, November 19, 2025

TIME: 9:00—10:30 a.m.

PLACE: *Toni Jennings Committee Room*, 110 Senate Building

MEMBERS: Senator DiCeglie, Chair; Senator Polsky, Vice Chair; Senators Arrington, Avila, Bernard, Bracy Davis, Grall, Leek, Martin, Mayfield, McClain, Smith, Truenow, and Wright

TAB	BILL NO. and INTRODUCER	BILL DESCRIPTION and SENATE COMMITTEE ACTIONS	COMMITTEE ACTION
1	Department of Commerce - Presentation on Economic Development		Presented
2	Department of Transportation - Presentation on Major Road Projects		Presented

Other Related Meeting Documents



FLORIDA COMMERCE

Senate Appropriations Committee on Transportation, Tourism, and Economic Development

Jason Mahon, Deputy Secretary of Economic Development
and Chief Manufacturing Officer, FloridaCommerce

November 19, 2025



FloridaCommerce and SelectFlorida



Economic
Development



Community
Development



Workforce
Development



International
Commerce



FloridaCommerce's Affiliated Public-Private Agencies

- CareerSource Florida
- Florida Defense Alliance
- Florida Defense Support Commission
- Florida Development Finance Corporation
- Florida Export Finance Corporation
- Florida Housing Finance Corporation
- Florida Opportunity Fund
- Florida Sports Foundation
- SelectFlorida**
- Space Florida
- VISIT FLORIDA



Target Industries

Life Sciences
(Digital Health)



Manufacturing
(AgTech, Food Processing,
Maritime Industrial Base)



Military and Defense
(Dual Use, Law Enforcement)



Transportation
(Logistics & Distribution, Packaging)



Aviation and Aerospace
(MRO, Pilot Training, Air Traffic Control,
AAM, Drones)



Energy Security
(Semiconductors,
Superconducting, Nuclear, etc.)



Financial Services
(Insurance, FinTech)



Information Technology
(Cybersecurity)

Corporate Headquarters



Services Provided

FLORIDACOMMERCE

SELECTFLORIDA

COMPANIES EXPANDING OR LOCATING IN FLORIDA:

- ✓ Confidential Site Selection
- ✓ Industry Expertise
- ✓ Property Search Assistance
- ✓ Permitting & Regulatory Guidance
- ✓ State Incentives, Tax Offsets & Local Coordination
- ✓ Demographic & Workforce Information
- ✓ State Agency Liaison (e.g., stacking resources; permitting)
- ✓ Access to Capital for Small Businesses & Startups

COMPANIES INTERESTED IN GLOBAL GROWTH:

- ✓ Support for both Florida-to-International B2B and Inbound Foreign Direct Investment
- ✓ Export Counseling
- ✓ International Trade Missions & Trade Shows
- ✓ Export Marketing Plans
- ✓ Trade Grants
- ✓ Webinars, Seminars & Conferences
- ✓ Certificates of Free Sale and Good Manufacturing Practices
- ✓ Network of 18 International Offices in 16 Countries



Florida's Economic Development Toolkit

- ❑ Small Business Tools:
 - ❑ State Small Business Credit Initiative (SSBCI)
 - ❑ Loan Participation, Loan Guarantee, Collateral Support, Capital Access programs
 - ❑ Rural Community Investment Program – *new tax credit program*
 - ❑ Florida Opportunity Fund (FOF) – Venture Capital Program
 - ❑ SelectFlorida
 - ❑ Small Business Partners – Florida Small Business Development Center Network (SBDC), Florida High Tech Corridor Council, Florida Export Finance Corporation, Florida First Capital Finance Corporation, etc.

“Small Business is our Benchmark.”



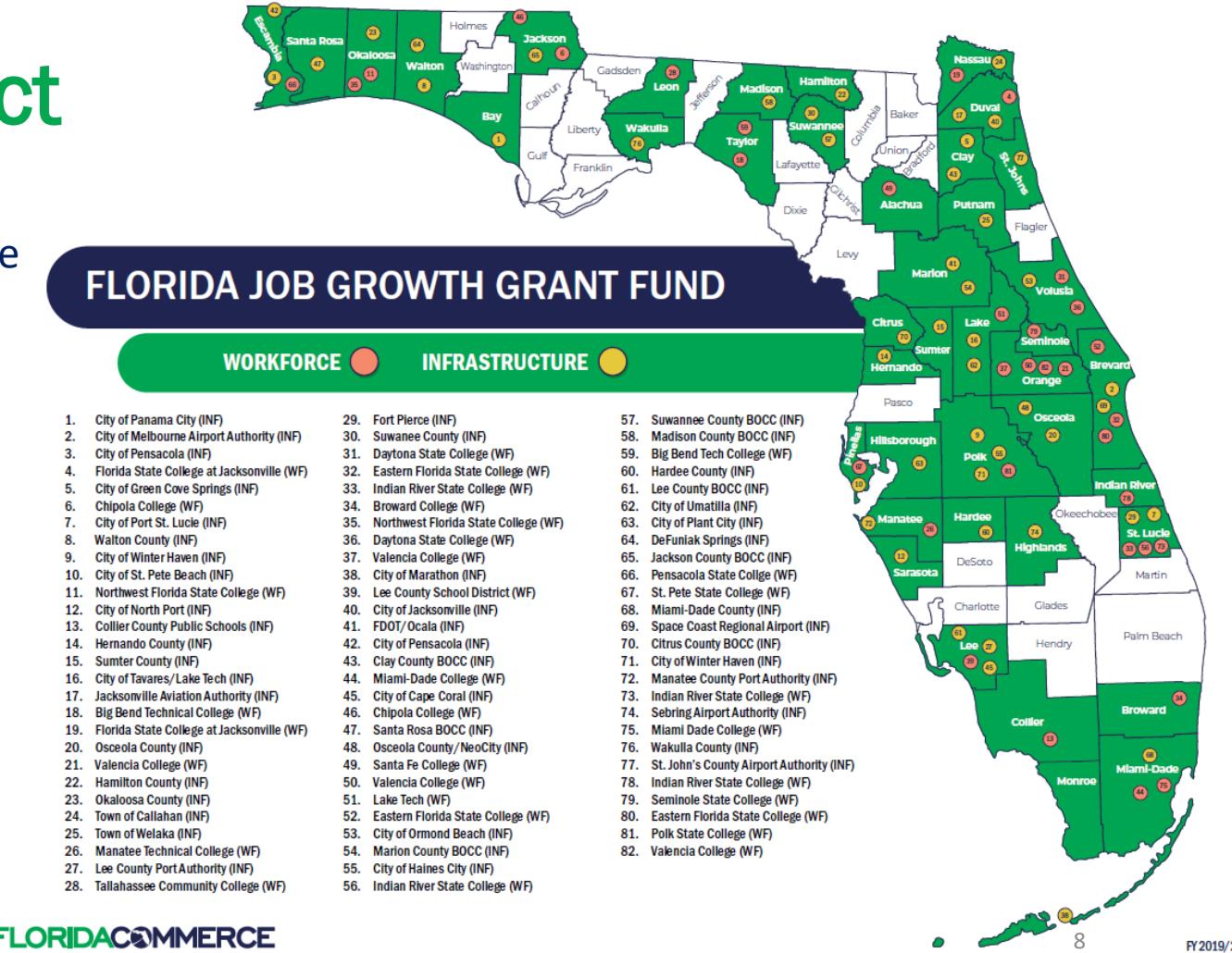
Florida's Economic Development Toolkit

- ❑ Infrastructure and Workforce Grants:
 - ❑ Job Growth Grant Fund (JGGF)
 - ❑ Rural Infrastructure Fund (RIF)
 - ❑ Defense Reinvestment Grant (DRG)
 - ❑ Defense Infrastructure Grant (DIG)
 - ❑ Florida Defense Support Commission Grant (FDSC)
 - ❑ Community Development Block Grant – Small Cities
 - ❑ Community Planning Technical Assistance (CPTA)/Competitive Florida
 - ❑ CareerSource – Quick Response Training (QRT)
 - ❑ CareerSource – Incumbent Worker Training (IWT)
 - ❑ Space Florida
 - ❑ Bond Financing (FDFC and Economic Development Allocation Pool)
 - ❑ Broadband



Program Impact

- ❑ The Florida Job Growth Grant Fund is a program of statewide impact.
- ❑ Since 2019, more than \$290 million has been awarded across 82 projects in 40 counties.
- ❑ These projects are projected to create 71,737 jobs and workforce training opportunities.



Florida's Economic Development Toolkit

Performance-Based Tools:

- Capital Investment Tax Credits (CITC)
- High Impact Performance Incentives (HIPI)
- Rural Job Tax Credit Program
- Rural Area of Opportunity Building Materials Tax Refund Program
- Manufacturing Machinery and Equipment Sales Tax Exemption
- Semi-Conductor, Defense, and Space Technology Tax Exemption
- Research and Development Tax Credit
- Community Contribution Tax Credit Program
- Brownfield Redevelopment Tax Refunds



Florida's Economic Development Toolkit

Resiliency Tools:

- Rebuild Florida Business Loan Fund (RLF)
- Emergency Bridge Loans (EBL)
- Local Government Emergency Bridge Loans
- CDBG-DR — Infrastructure and Workforce
- CareerSource – Dislocated Worker Grants (DWG)

Success Stories

- ❑ Astaras | Defense Manufacturing | Pinellas County
- ❑ Williams International | Aviation Manufacturing | Okaloosa County
- ❑ St. Petersburg College | Semiconductors and Advanced Manufacturing | Pinellas County
- ❑ Service Now | Cloud Computing Innovation for Automated Business Workflows | Palm Beach County



Success Stories

- ❑ NeoCity | Semiconductors | Osceola County
- ❑ AAR Corp | MRO for Aviation and Aerospace | Miami-Dade County
- ❑ Bundle IQ | Knowledge Management Startup | West Palm Beach
- ❑ Wesley Pharmaceuticals | Life Sciences | Orange County



Success Stories

- Indian River State College | Advanced and Precision Manufacturing | St. Lucie County
- Sebring Airport Authority | Aviation Manufacturing and Inland Port | Highlands County
- CertainTeed | Construction Products Manufacturing | Putnam County
- CleverTech | Advanced Packaging and Logistics | Lee County

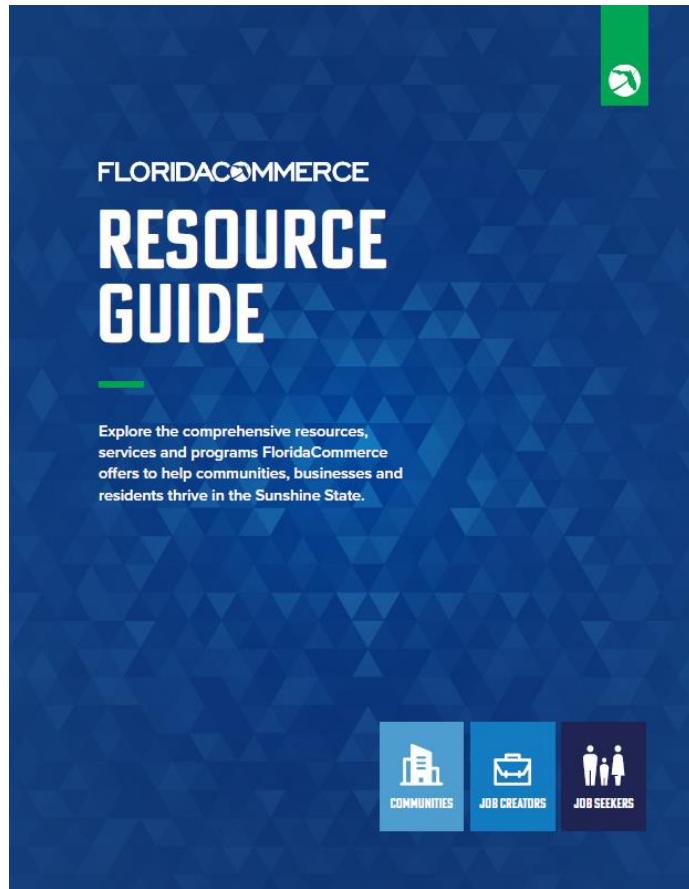


Success Stories

- ❑ Rogue Valley Microdevices | Semiconductor Manufacturing | Brevard County
- ❑ Harvest Singularity Holding Co. | AgTech | Newberry
- ❑ Lake Technical College | Advanced Manufacturing & Semiconductors | Lake County
- ❑ Point Blank Enterprises, Inc. | Manufacturing Protective Measures for Military and Law Enforcement | Wakulla County



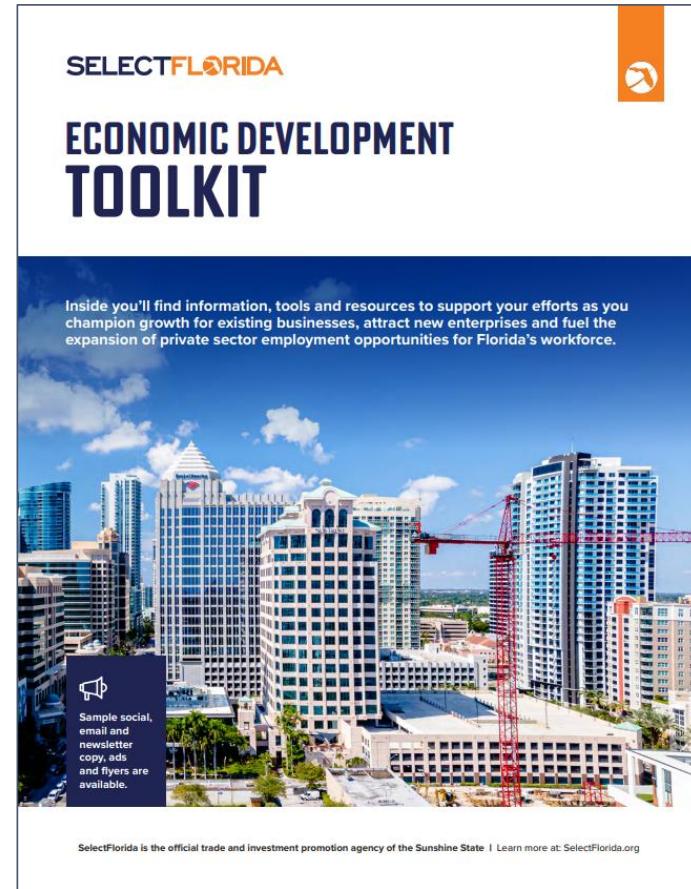
Thank You!
Contact: Jason.Mahon@commerce.fl.gov or
Stephen.Marante@commerce.fl.gov



FLORIDACOMMERCE
**RESOURCE
GUIDE**

Explore the comprehensive resources, services and programs FloridaCommerce offers to help communities, businesses and residents thrive in the Sunshine State.

COMMUNITIES JOB CREATORS JOB SEEKERS



SELECTFLORIDA

ECONOMIC DEVELOPMENT TOOLKIT

Inside you'll find information, tools and resources to support your efforts as you champion growth for existing businesses, attract new enterprises and fuel the expansion of private sector employment opportunities for Florida's workforce.



Sample social, email and newsletter copy, ads and flyers are available.

SelectFlorida is the official trade and investment promotion agency of the Sunshine State | Learn more at: SelectFlorida.org



The Florida Senate

11/19/25

Meeting Date

TED Appropriations

Committee

APPEARANCE RECORD

Deliver both copies of this form to

Senate professional staff conducting the meeting

Commerce

Bill Number or Topic

Amendment Barcode (if applicable)

Name JASON MAHON

Phone

(850)445-6399

Address 107 E MADISON ST.

Street

TALLAHASSEE FL

City

State

Zip

Email JASON.MAHON@COMMERCE.FL.GOV

Speaking: For Against Information

OR

Waive Speaking: In Support Against

PLEASE CHECK ONE OF THE FOLLOWING:

I am appearing without compensation or sponsorship.

I am a registered lobbyist, representing:

I am not a lobbyist, but received something of value for my appearance (travel, meals, lodging, etc.), sponsored by:

While it is a tradition to encourage public testimony, time may not permit all persons wishing to speak to be heard at this hearing. Those who do speak may be asked to limit their remarks so that as many persons as possible can be heard. If you have questions about registering to lobby please see Fla. Stat. §11.045 and Joint Rule 1. [2020-2022JointRules.pdf](#) [flsenate.gov](#)

This form is part of the public record for this meeting.

S-001 (08/10/2021)



FDOT

**MAJOR PROJECT
UPDATES**

Jennifer Marshall, P.E.
Chief Engineer of Production
Florida Department of Transportation

November 19, 2025
**Florida Senate Appropriations Committee on
Transportation, Tourism, & Economic Development**



A TEAM THAT DELIVERS:

WHAT IT TAKES TO BE A LEADER IN TRANSPORTATION



MOST MEGA PROJECTS IN FDOT'S HISTORY
(MEGA PROJECT = \$500M+)



**12,000+ ACTIVE CONTRACTS WORTH A
TOTAL VALUE OF \$22 BILLION**



**\$45 MILLION IN AVERAGE CASH
OUTFLOW EACH DAY**



**LOWER OPERATING BUDGET RATIO
THAN MOST PRIVATE COMPANIES**





MOVING FLORIDA FORWARD: PROJECT UPDATES

GOLDEN GLADES INTERCHANGE

- Largest Design-Bid-Build project in Florida's history
- Construction of 32 new bridges, expanded ramps, & widened connectors
- Flyover ramp from eastbound Palmetto Expressway to northbound I-95 is expected to open to traffic by **early 2027**

31%

OF BRIDGE BEAMS HAVE BEEN PLACED

47%

OF CONCRETE BRIDGE PILES HAVE BEEN DRIVEN

41%

OF DRAINAGE PIPES HAVE BEEN INSTALLED





MOVING FLORIDA FORWARD: PROJECT UPDATES

I-95 AT U.S. 1 INTERCHANGE IN VOLUSIA COUNTY

- Reconstructs interchange to a Diverging Diamond Interchange & expands capacity on U.S. 1 & Destination Daytona Lane
- Now utilizing innovative contracting method, Modified Phased Design-Build, to speed up construction timelines & cut project costs

\$1.2 B

REGIONAL
ECONOMIC
IMPACT

MODERNIZES

ONE OF THE
OLDEST
INTERCHANGES
ON I-95

ENHANCES

THIS MAJOR
ROUTE IN CASE
OF EMERGENCY
EVACUATIONS





MOVING FLORIDA FORWARD: SUCCESS STORIES

I-4 CONGESTION RELIEF LANES



TRAVEL TIMES REDUCED BY 50% &
COMPLETED 8 MONTHS AHEAD OF
SCHEDULE USING MODIFIED PHASED
DESIGN-BUILD CONTRACT METHOD

60 MINUTES

Before congestion relief lanes opened



22 MINUTES

Immediately after congestion relief lanes
opened



SUCCESS STORIES

Recently Completed

NASA Causeway Bridge

Final bridge completed **6 months** ahead of schedule



Recently Started

Dupont Bridge Replacement

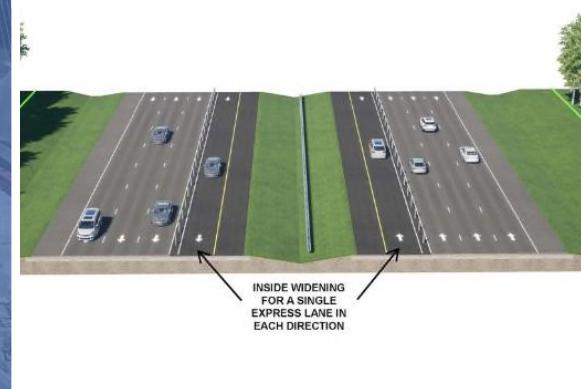
\$30 million already saved on this project



Upcoming

I-4 Express Lanes From I-75 to Polk Co. Line

Project advanced **15 years ahead of schedule**





PROJECT HIGHLIGHTS

NORTHWEST FLORIDA

ONGOING PROJECTS

- Capital Circle Widening from Springhill Road to Orange Avenue
- New I-10 Interchange Near Antioch Road
- Panama City Beach Parkway Corridor Capacity Projects

RECENTLY COMPLETED PROJECTS

- Gulf Coast Parkway from U.S. 98 to Star Avenue
- Tyndall Air Force Base Flyover
- S.R. 77 Widening from Bay County Line to North of C.R. 279





PROJECT HIGHLIGHTS

NORTHEAST FLORIDA

ONGOING PROJECTS

- I-95 Widening from South of Emerson Street to Atlantic Boulevard
- First Coast Expressway - New Bridge Over St. Johns River
- I-10 Widening from I-95 to I-295

RECENTLY COMPLETED PROJECTS

- First Coast Expressway from S.R. 21 to North of S.R. 16
- I-10 at U.S. 301 Interchange
- I-295 Widening from S.R. 202 to Beach Boulevard





PROJECT HIGHLIGHTS

WEST CENTRAL FLORIDA

ONGOING PROJECTS

- I-275 Downtown Interchange
- I-275 Widening from North of 38th Avenue N. to North of 4th Street N.
- Howard Frankland Bridge - Express Lanes & Shared Use Path

RECENTLY COMPLETED PROJECTS

- Gateway Expressway
- I-75 Interchange at Big Bend Road
- I-275 Widening from North of I-4 to North of Hillsborough Avenue





PROJECT HIGHLIGHTS

CENTRAL FLORIDA

ONGOING PROJECTS

- I-4 at Sand Lake Road Interchange
- S.R. A1A Secant Seawall in Flagler and Volusia counties
- I-75 Auxiliary Lanes from S.R. 44 to S.R. 326

RECENTLY COMPLETED PROJECTS

- Wekiva Parkway - Final Segment from Orange Boulevard to West of I-4
- NASA Causeway Bridge
- I-4 at Daryl Carter Parkway Interchange





PROJECT HIGHLIGHTS

SOUTHWEST FLORIDA

ONGOING PROJECTS

- I-75 at Collier Boulevard Interchange
- I-4 at S.R. 33 Interchange
- I-75 at Fruitville Road Interchange

RECENTLY COMPLETED PROJECTS

- I-75 at U.S. 301 Interchange
- I-75 at Colonial Boulevard Interchange
- I-75 at Clark Road Interchange





PROJECT HIGHLIGHTS

SOUTHEAST FLORIDA

ONGOING PROJECTS

- SW 10th Street Connector
- I-95 at Oslo Road Interchange
- Beeline Highway Reconstruction

RECENTLY COMPLETED PROJECTS

- Henry Kinney Tunnel
- I-75 Alligator Alley Environmental Education Center
- I-95 Express Phase 3B/Glades Road Diverging Diamond Interchange





PROJECT HIGHLIGHTS

SOUTH FLORIDA

ONGOING PROJECTS

- Okeechobee Road at Palmetto Expressway Interchange
- Golden Glades Interchange
- I-395 Reconstruction

RECENTLY COMPLETED PROJECTS

- S.R. A1A from Bertha Street to Smathers Beach
- Tea Table Relief Bridge Repair & Rehabilitation on U.S. 1
- NE 203 Street from U.S. 1 to West Dixie Highway





PROJECT HIGHLIGHTS

FLORIDA'S TURNPIKE ENTERPRISE

ONGOING PROJECTS

- Central Polk Parkway from U.S. 17 to S.R. 60
- Turnpike Widening from S.R. 50 to O'Brien Road
- West Palm Beach Service Plaza Parking Improvement

RECENTLY COMPLETED PROJECTS

- Suncoast Parkway Phase 2
- Turnpike Widening from Dolphin Expressway to NW 106 Street





THANK YOU



Jack Rogers
Florida Department of Transportation

Jack.Rogers@dot.state.fl.us
(850) 414-4147

November 19 2025

Meeting Date

Senate TED Appropriations

Committee

Name **Jennifer Marshall**

Address **615 Suwannee Street**

Street

Tallahassee

FL

32399

City

State

Zip

Speaking: For Against Information

OR

Waive Speaking: In Support Against

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S-001 (08/10/2021)

The Florida Senate
APPEARANCE RECORD

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FDOT Major Projects

Bill Number or Topic

Amendment Barcode (if applicable)

850-414-4147

Phone

jack.rogers@dot.state.fl.us

Email

CourtSmart Tag Report

Room: SB 110

Case No.:

Type:

Caption: Senate Appropriations Committee on Transportation, Tourism, and Economic Development

Judge:

Started: 11/19/2025 9:00:21 AM

Ends: 11/19/2025 10:08:57 AM

Length: 01:08:37

9:00:27 AM Sen. DiCeglie (Chair)
9:01:50 AM TAB 1 - Department of Commerce - Presentation on Economic Development
9:02:25 AM Jason Mahon, Deputy Secretary for the Division of Economic Development and Chief Manufacturing Officer
9:20:50 AM Sen. Bernard
9:20:59 AM J. Mahon
9:22:12 AM Sen. Bracy Davis
9:22:27 AM J. Mahon
9:23:03 AM Sen. Avila
9:23:39 AM J. Mahon
9:24:38 AM Sen. Avila
9:26:37 AM Sen. Bernard
9:26:56 AM J. Mahon
9:28:10 AM Sen. Wright
9:28:53 AM TAB 2 - Department of Transportation - Presentation on Major Road Projects
9:29:18 AM Jennifer Marshall, Department of Transportation, Chief Engineer
9:50:08 AM Sen. DiCeglie
9:50:33 AM J. Marshall
9:51:25 AM Sen. Avila
9:52:05 AM J. Marshall
9:52:39 AM Sen. Avila
9:54:02 AM J. Marshall
9:54:43 AM Sen. Avila
9:55:14 AM J. Marshall
9:55:38 AM Sen. Avila
9:55:52 AM J. Marshall
9:56:05 AM Sen. Avila
9:56:32 AM J. Marshall
9:57:12 AM Sen. Avila
9:58:55 AM J. Marshall
9:59:43 AM Sen. Avila
10:00:37 AM Sen. Mayfield
10:02:09 AM J. Marshall
10:03:23 AM Sen. Wright
10:04:33 AM Sen. Polsky
10:06:12 AM J. Marshall
10:06:48 AM Sen. Polsky
10:08:40 AM Sen. DiCeglie