The Florida Senate

COMMITTEE MEETING EXPANDED AGENDA

APPROPRIATIONS SUBCOMMITTEE ON EDUCATION
Senator Gaetz, Chair
Senator Montford, Vice Chair

MEETING DATE: Wednesday, February 11, 2015
TIME: 1:00 —5:00 p.m.
PLACE: *Pat Thomas Committee Room,* 412 Knott Building

MEMBERS: Senator Gaetz, Chair; Senator Montford, Vice Chair; Senators Bullard, Galvano, Legg, Ring, Simmons, and Stargel

TAB	BILL NO. and INTRODUCER	BILL DESCRIPTION and SENATE COMMITTEE ACTIONS	COMMITTEE ACTION
	Workshop - Discussion and testimony only on the following (no vote to be taken):		
1	Education Budget Development and Related Issues		Discussed
	Other Related Meeting Documents		

Cohort Default Rate

Appropriations Subcommittee on Education

February 11, 2015

Office of Student Financial Assistance (OSFA)

FLORIDA DEPARTMENT OF EDUCATION
fldoe.org

www.FLDOE.org

Preview

- What is a Cohort Default Rate (CDR)?
- Florida's Cohort Default Rates
- Institutional Responsibilities

Cohort Default Rate (CDR)

- Defined as percentage of a schools' (or guarantor or lender) borrowers who go into default and is calculated as the number of borrowers who default divided by the number of borrowers who entered repayment for a specified period of time
- National definition is based on the number of defaults, not the dollars
- This definition is used for Federal sanctioning purposes; either a management plan or removal from Title IV

Example Formula

Cohort Default Rate =

$$\frac{\text{10/01/10 to 09/30/13 – Number of Defaulted Accounts}}{\text{10/01/10 to 09/30/11 – Number of Repay Accounts}}$$

Chart of Florida Institution Sectors

	2009			2010			2011		
Sector	Num	Denom	Rate	Num	Denom	Rate	Num	Denom	Rate
Universities	3545	44439	7.98%	4068	46684	8.71%	3654	51051	7.16%
Colleges	6576	32523	20.22%	7685	38453	19.99%	9732	50600	19.23%
ICUF	3620	39510	9.16%	4466	43495	10.27%	4553	49605	9.18%
FRAG	3626	39631	9.15%	4478	43619	10.27%	4560	49730	9.17%
ABLE	5137	32776	15.67%	6943	40515	17.14%	8180	50276	16.27%
For Profit	10177	46197	22.03%	14386	67758	21.23%	21649	105036	20.61%
Non/Profit	19199	156146	12.30%	22311	175816	12.69%	23624	204259	11.57%
ALL SCHOOLS	29376	202343	14.52%	36697	243574	15.07%	45273	309295	14.64%
National			13.4%			14.7%			13.7%
Red: Above state averages									

Cohort Default Rate Ranges by Sector

Sector	Low	High	Low	High	Low	High
	2009		2010		2011	
Universities	3.0	18.3	3.8	18.9	1.0	14.7
Colleges	12.5	29.6	11.5	39.2	8.8	25.4
ICUF	2.7	32.6	3.5	24.8	2.8	25.8
FRAG	2.7	32.6	3.5	24.8	2.8	25.8
ABLE	6.3	23.4	6.4	22.2	3.8	23.1
For/Profit	2.9	44.2	2.0	41.7	1.6	46.5
Non/Profit	1.6	50.0	3.5	66.6	1.0	28.9

Institutional Responsibilities

Code of Federal Regulations 34

- 682.604(a) requires exit counseling
- 668.24(f) and 682.610(c) provide information sharing (current contact information)
- 668.42 requires financial assistance information to students
- 668.217 requires default prevention plans

Guarantor Responsibilities

Code of Federal Regulations 34

- 682.401(e) requires school collaboration for materials, programs and training
- 682.404(j) requires default aversion
- 682.410(b) requires collection responsibilities

Questions?

OSFA Contact

Levis Hughes

Chief of Student Financial Assistance

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850-410-6810

www.FLDOE.org

THE Florida COLLEGE SYSTEM

Historical Overview of Funding Allocation Model

Senate Education Appropriations Subcommittee

Presented by:
Jim Henningsen, Chair
Carol Probstfeld, Policy/Advocacy Chair
Council of Presidents
February 11, 2015

HISTORICAL TIMELINE

- Prior to 1980s
  - Colleges funded through Full-time Equivalent FTE formula approach.
- 1980s
  - Base-Plus Allocation Methodology
  - Incremental funding increases to prior year budget plus funds for special initiatives

HISTORICAL TIMELINE

- 1990s
  - State Board of Community Colleges establishes Budget Development Task Force to review funding methodology
  - Work begins on the development of a new funding model
  - New model development supported by SBCC, Florida Legislature, OPPAGA, and colleges
- 2001
  - First fiscal year that the Funding Allocation Model was used to allocate some of the available new funds to the colleges

FLORIDA COLLEGE SYSTEM Funding Allocation Model

- Provides a methodology by which Program Fund allocations can be made to the colleges.
- Broad stakeholder participation in the development and refinement of the Model.
- Is not based on FTE
- Identifies the “ideal” level of funding based on numerous factors in seven areas.
- The Florida Legislature codified the model components in law. (s. 1011.84, F.S.).

MODEL COMPONENTS

Direct Instructional Funding + Academic Support Funding + Library Funding + Student Services Funding

+ Institutional Support Funding + Physical Plant Operations & Maintenance Funding + District Cost Differential Funding

= **Total Need Calculated by Model**

FUNDING ALLOCATION MODEL

- The Model calculates a total funding **need**
- The Model has been used historically to distribute **new funding** to the colleges.
- The Model is typically used to create a **Distribution Index** based on each college's relative need, as calculated by the Model, compared to its current actual funding.

WHY Develop a System-wide Model for the FCS?

- Need for a consistent and equitable funding formula for the colleges.
- Need to address equalization and funding of enrollments
- Account for differences and uniqueness of each college
- Develop consensus and unity among colleges

Guiding Principles

1. Retain institutional autonomy and maximum flexibility in the use of funds and in decision-making.

2. Provide for an equitable distribution of available resources.

3. Provide recognition of differences in institutional role and mission.

4. Compatible with the statewide plan and goals.

5. Adequately and reasonably reflect current and future funding needs.

Guiding Principles

6. Be as simple as possible given the complexity of colleges.

7. Be based on reliable information and data systems.

8. Demonstrate effective and efficient use of resources and be accountable for the use of public funds.

9. Make a persuasive case for additional funding.

10. Be long-term and represent consistent policy and long-term financial needs.

What is Not Working

- Failed to achieve purpose of bringing equity to the system
- Numerous technical flaws in the formula
- Impossible to predict changes in funding based on changes in model components
- Does not respond quick enough to dramatic enrollment swings

COP Recommendation

Assign a task force to revisit the formula and make recommendations on a new or improved model.

Legislative Budget Request
Council of Presidents

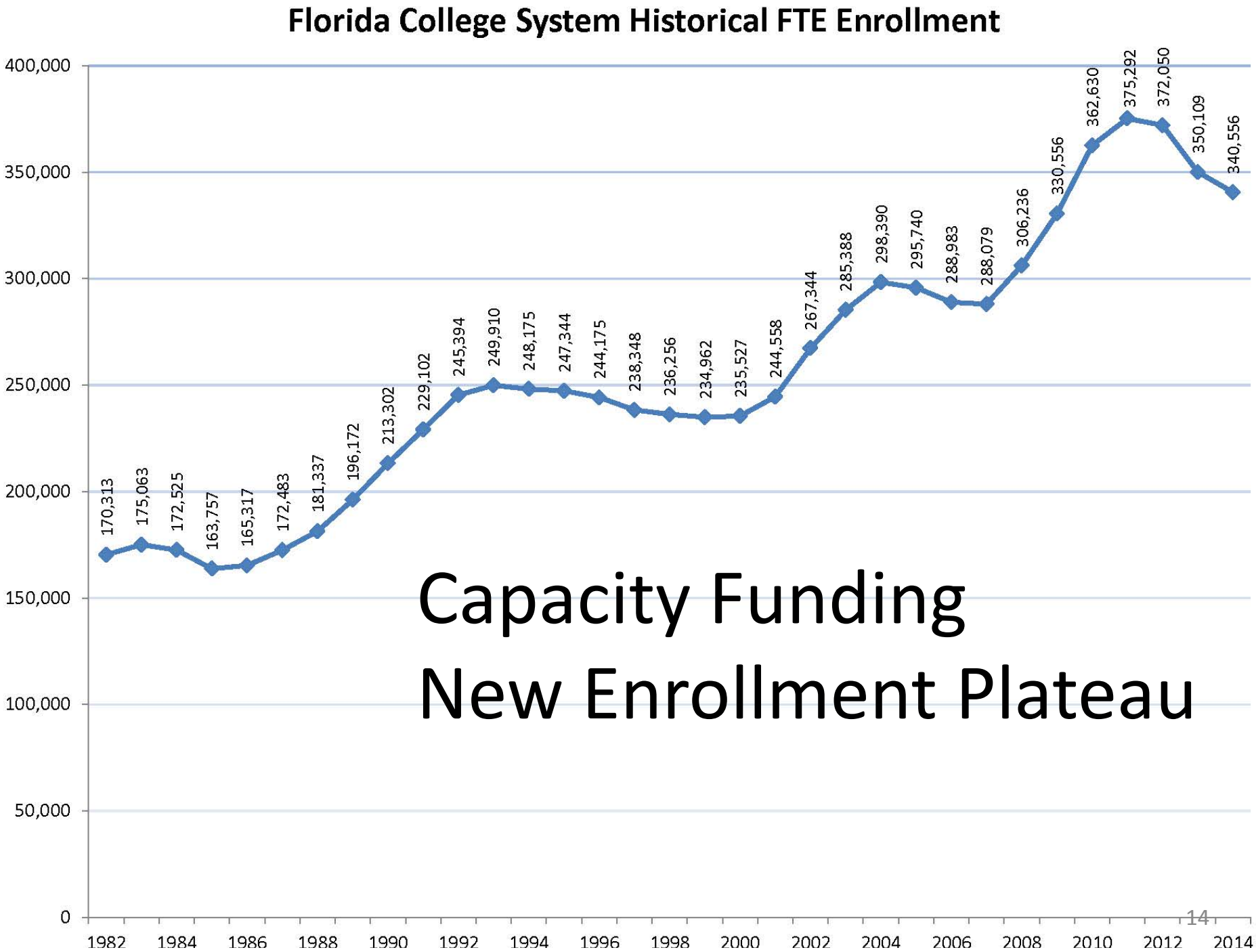
- Support Affordability
- Embrace Performance Funding
- Continue to Address Equity Issues Among Colleges
- Expand Capacity in Critical Workforce Programs

Student Success

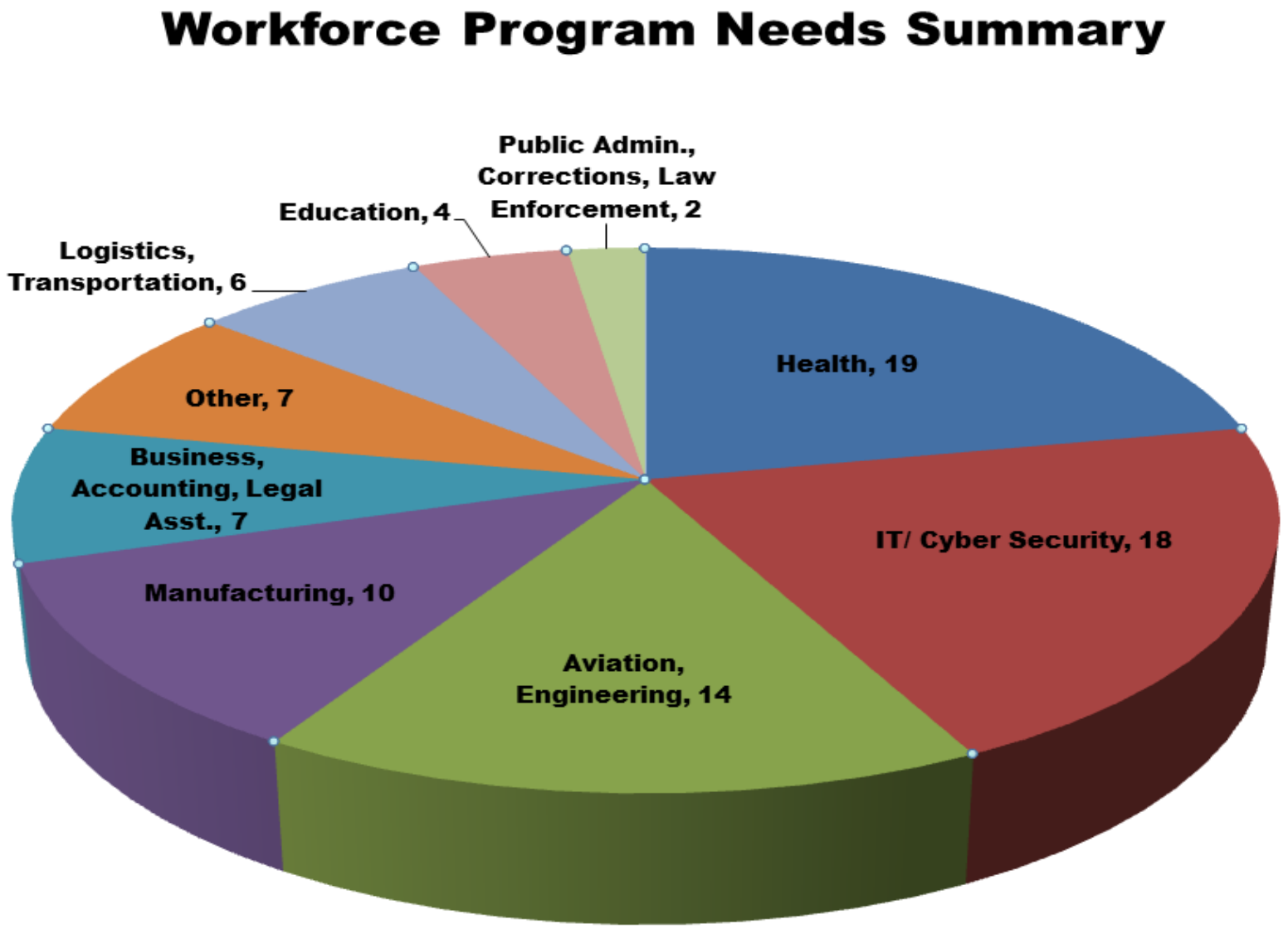
Equity

Capacity

Performance


Florida College System Historical FTE Enrollment
400,000
350,000
300,000
250,000
200,000
150,000
100,000
50,000
0
1982
1984
1986
1988
1990
1992
1994
1996
1998
2000
2002
2004
2006
2008
2010
2012
2014
170,313
175,063
172,525
163,757
165,317
172,483
181,337
196,172
213,302
229,102
245,394
249,910
248,175
247,344
244,175
238,348
236,256
234,962
235,527
244,558
267,344
285,388
298,390
295,740
288,983
288,079
306,236
330,556
362,630
375,292
372,050
350,109
340,556
Capacity Funding
New Enrollment Plateau

FCS Workforce Program Demand



Performance Funding

- FCS has a long history of performance funding and continues to embrace being held accountable for student outcomes.
- FCS is working with Commissioner Stewart on a performance funding model.
- FCS is committed to addressing the funding inequality between colleges to create a level playing field.

COP Recommendations

- Performance funding - $30 million new.
- Equity funding - $35 million
- Capacity funding - $35 million distributed by FTE share rather than formula

Florida College System:
Your catalyst for economic growth and job creation

Florida College System Performance Funding Commissioner's Recommendations

Appropriations Subcommittee on Education

February 11, 2015

Division of Florida Colleges

FLORIDA DEPARTMENT OF EDUCATION
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Proviso - Specific Appropriation 126, Chapter 2014-51, Laws of Florida

- *"[T]he Commissioner of Education shall recommend … a performance funding formula … include up to ten performance measures …"*
- *"At a minimum, the measures must include job placement rates, cost per degree, and graduation/ retention rates."*
- *"In addition, the performance benchmarks and allocation methodology shall consider colleges' current performance effectiveness as well as rates of improvement."*

Performance Funding Workgroup

- Florida College System Representatives
- Diverse Group – Location, Role, Expertise
- Kickoff Meeting – Orlando – July, 2014
- Series of Conference Calls – Summer and Fall
- December 16, 2014 – Presidents Comment on Draft
- January 21-23, 2015 – Presidents Comment on Final Draft
- Workgroup Continues
  - Identify Appropriate Benchmarks
  - Analyze Performance Measures

"At a minimum, the measures must include job placement rates, cost per degree, and graduation/ retention rates."

- Required Performance Measures
  1. Job Placement
     - Meaningful Employment is a Prime Outcome of System
     - All Graduates Found Either Employed or Continuing Postsecondary Education the Following Year
  2. Cost Per Degree
     - Indicator of Affordability
     - Tuition and Required Fees for 30 Credit Hours
     - Cost Calculated from the Student / Parent Perspective
     - Weight Significantly Less Due to Statutory Constraints, Close Proximity to Each Other, and Relatively Low Compared to Nation

"At a minimum, the measures must include job placement rates, cost per degree, and graduation/ retention rates."

- Required Performance Measures [continued]
  3. Graduation Rate
     - 150% Graduation Rate (e.g., 3 years for an associate degree)
       - First Time in College; Full Time in First Semester
       - Includes Certificates, Associates and Baccalaureates
       - Transfers Removed from Calculation
  4. Retention Rate
     - ➢ Important First Step to Completion
     - First Time in College Students Who Enroll for a Second Year
       - Full Time and Part Time
       - Transfers and Completers Removed from Calculation

"… include up to ten performance measures …"

- Additional Performance Measures
  5. Pell Grant Student Graduation Rate
     - Access and Underrepresented Population
     - 150% Graduation Rate (e.g., 3 years for an associate degree)
       - Pell Grant Recipient Anytime During Three Years
     - Weight Less Than Overall Graduation Measure
  6. Completer Entry Level Wages
     - Programs Provide Competitive Wages
     - All Graduate's Wages Compared to Service Area
  7. Time to Degree
     - Rate of Completion
     - Average Time for Associate Degree Programs (AA\AS\AAS)

"… include up to ten performance measures …"

- Additional Performance Measures [continued]

8. Credit Milestones
   - Research-based Indicator of Progress Leading to Success
   - Percent of Students Reaching 12, 24, 36 Credit Hours During the Year
   - Emphasis on Reaching 12 Credit Hours

9. Local Measure
   - Selection by Each College Board of Trustees
   - Selected from a Subset of Measures in Florida College System Strategic Plan
   - Anticipate Selection Before July 1, 2015

"In addition, the performance benchmarks and allocation methodology shall consider colleges' current performance effectiveness as well as rates of improvement."

- Performance Effectiveness Sub-Measure
  - Compare Each College to Average of the System's Prior Year(s)
  - Recommendation is to Move to a "Standard" for Measures Where Possible as Soon as Possible
- Rate of Improvement Sub-Measure
  - Compare Each College to Average of the College's Prior Year(s)
- Use Higher of the Two Sub-Measures
  - Patterned after the Board of Governors' Model

Funding

- Base Funds
  - Automatically Restore

    OR
  - Establish Work Plan and Meet Milestones

- New Funds
  - Receive New Funds

    OR
  - Redistribute to Highest Colleges

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(1)

THE FLORIDA SENATE

APPEARANCE RECORD

(Deliver BOTH copies of this form to the Senator or Senate Professional Staff conducting the meeting)

02/11/2015
Meeting Date

Bill Number (if applicable)

Topic Student Loan Default

Amendment Barcode (if applicable)

Name Levis Hughes

Job Title Chief of Student Financial Assistance

Address 325 W. Gaines St.
Street

Phone 850-245-9865

Tallahasse | Fl | 32399
City | *State* | *Zip*

Email Levis. Hughes@fldoe.org

Speaking: ☐ For ☐ Against ☑ Information

Waive Speaking: ☐ In Support ☐ Against
(The Chair will read this information into the record.)

Representing Florida Department of Education

Appearing at request of Chair: ☐ Yes ☐ No

Lobbyist registered with Legislature: ☐ Yes ☑ No

While it is a Senate tradition to encourage public testimony, time may not permit all persons wishing to speak to be heard at this meeting. Those who do speak may be asked to limit their remarks so that as many persons as possible can be heard.

This form is part of the public record for this meeting.

S-001 (10/14/14)

THE FLORIDA SENATE

APPEARANCE RECORD

(2)

2.11.2015
Meeting Date

(Deliver BOTH copies of this form to the Senator or Senate Professional Staff conducting the meeting)

Bill Number (if applicable)

Topic Student Loan Issues / SUS / UNF

Amendment Barcode (if applicable)

Name John A. Delaney

Job Title President, University of North Florida

Address 1 UNF Drive
Street
Jacksonville, FL 32224
City *State* *Zip*

Phone (904) 620-2500

Email jdelaney@unf.edu

Speaking: ☐ For ☐ Against ☒ Information

Waive Speaking: ☐ In Support ☐ Against
(The Chair will read this information into the record.)

Representing University of North Florida

Appearing at request of Chair: ☑ Yes ☐ No

Lobbyist registered with Legislature: ☑ Yes ☐ No

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S-001 (10/14/14)

(3)

THE FLORIDA SENATE

APPEARANCE RECORD

(Deliver BOTH copies of this form to the Senator or Senate Professional Staff conducting the meeting)

Meeting Date

Topic Loan Default Rate

Bill Number (if applicable)

Name Nigel Edwards

Amendment Barcode (if applicable)

Job Title Associate V.P. Student Affairs

Address 308 Foote Hilyer Suite 308
Street

Tallahassee FL 32307
City State Zip

Phone 850.599.3183

E-mail nigel.edwards@famu.edu

Speaking: ☐ For ☐ Against ☑ Information

Representing F.A.M.U.

Appearing at request of Chair: ☑ Yes ☐ No

Lobbyist registered with Legislature: ☐ Yes ☑ No

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S-001 (10/20/11)

THE FLORIDA SENATE

APPEARANCE RECORD

(4)

(Deliver BOTH copies of this form to the Senator or Senate Professional Staff conducting the meeting)

2/11/15
Meeting Date

Bill Number (if applicable)

Amendment Barcode (if applicable)

Topic Loan Default Rates

Name Joe Pickens

Job Title President, St. Johns River State College

Address 6001 St. Johns Ave
Street

Palatka FL 32177
City *State* *Zip*

Phone

Email

Speaking: ☐ For ☐ Against ☐ Information

Waive Speaking: ☐ In Support ☐ Against
(The Chair will read this information into the record.)

Representing St. Johns River State College

Appearing at request of Chair: ☐ Yes ☐ No

Lobbyist registered with Legislature: ☑ Yes ☐ No

While it is a Senate tradition to encourage public testimony, time may not permit all persons wishing to speak to be heard at this meeting. Those who do speak may be asked to limit their remarks so that as many persons as possible can be heard.

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S-001 (10/14/14)

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THE FLORIDA SENATE

APPEARANCE RECORD

(Deliver BOTH copies of this form to the Senator or Senate Professional Staff conducting the meeting)

_____
Meeting Date

Topic Loan Default Rates

Bill Number _____ *(if applicable)*

Name Dr. Gordon Chavis

Amendment Barcode _____ *(if applicable)*

Job Title Associate Vice President

Address P.O. Box 160111

Phone 407-823-3004

Street

Orlando, FL 32816

E-mail Gordon.Chavis@UCF.EDU

City *State* *Zip*

Speaking: ☐ For ☐ Against ☒ Information

Representing University of Central Florida.

Appearing at request of Chair: ☒ Yes ☐ No

Lobbyist registered with Legislature: ☒ Yes ☒ No

While it is a Senate tradition to encourage public testimony, time may not permit all persons wishing to speak to be heard at this meeting. Those who do speak may be asked to limit their remarks so that as many persons as possible can be heard.

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S-001 (10/20/11)

THE FLORIDA SENATE

APPEARANCE RECORD

(6)

(Deliver BOTH copies of this form to the Senator or Senate Professional Staff conducting the meeting)

2-11-15
Meeting Date

Bill Number (if applicable)

Amendment Barcode (if applicable)

Topic Florida College System Issues

Name Dr. Bill Law

Job Title President, St. Petersburg College

Address 6021 - 142nd Ave. N
Street

Phone 727-341-3241

Largo FL
City *State* *Zip*

Email law.bill@spcollege.edu

Speaking: ☐ For ☐ Against ☒ Information

Waive Speaking: ☐ In Support ☐ Against
(The Chair will read this information into the record.)

Representing St. Petersburg College

Appearing at request of Chair: ☒ Yes ☐ No

Lobbyist registered with Legislature: ☐ Yes ☐ No

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S-001 (10/14/14)

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THE FLORIDA SENATE

APPEARANCE RECORD

(Deliver BOTH copies of this form to the Senator or Senate Professional Staff conducting the meeting)

1-11-15
Meeting Date

Topic Florida College System Issues

Bill Number _____ *(if applicable)*

Name Dr. Jim Hennigsen

Amendment Barcode _____ *(if applicable)*

Job Title President - College of Central Florida

Address 722 SE 17th Ave
Street

Phone 352-873-5835

Ocala FL 34471
City *State* *Zip*

E-mail jim.hennigsen@cf.edu

Speaking: ☐ For ☐ Against ☒ Information

Representing Council of Presidents - FCS

Appearing at request of Chair: ☒ Yes ☐ No

Lobbyist registered with Legislature: ☑ Yes ☐ No

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S-001 (10/20/11)

THE FLORIDA SENATE

APPEARANCE RECORD

(Deliver BOTH copies of this form to the Senator or Senate Professional Staff conducting the meeting)

2/11/15
Meeting Date

Bill Number (if applicable)

Amendment Barcode (if applicable)

Topic Cohort Default Rates

Name Diane Jones

Job Title SVP + Chief External Affairs Officer

Address 231 N. Martingale Ave
Street
Schaumburg IL 60173
City *State* *Zip*

Phone 410-218-0433

Email dianejones@careered.com

Speaking: ☐ For ☐ Against ☐ Information

Waive Speaking: ☐ In Support ☐ Against
(The Chair will read this information into the record.)

Representing FAPSC

Appearing at request of Chair: ☐ Yes ☐ No

Lobbyist registered with Legislature: ☐ Yes ☐ No

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S-001 (10/14/14)

THE FLORIDA SENATE

APPEARANCE RECORD

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9

2/11/15
Meeting Date

N/A
Bill Number (if applicable)

N/A
Amendment Barcode (if applicable)

Topic Loan Default Rate

Name Sam Ferguson

Job Title Director, Commission for Indep. Ed

Address 325 W. Gaines Street
Street
Tallahassee, FL 32399
City *State* *Zip*

Phone 850-245-9633

Email Sam.Ferguson@fldoe.org

Speaking: ☐ For ☐ Against ☐ Information

Waive Speaking: ☐ In Support ☐ Against
(The Chair will read this information into the record.)

Representing DOE - Commission for Indep. Education

Appearing at request of Chair: ☒ Yes ☐ No

Lobbyist registered with Legislature: ☐ Yes ☒ No

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S-001 (10/14/14)

(10)

THE FLORIDA SENATE

APPEARANCE RECORD

(Deliver BOTH copies of this form to the Senator or Senate Professional Staff conducting the meeting)

2-11-15
Meeting Date

performance funding

Topic Fl. College system funding formula

Bill Number n/a *(if applicable)*

Name Carol Probstfeld

Amendment Barcode _____ *(if applicable)*

Job Title President, St. College of Fl. Manatee/Sarasota

Address 5840 26th St W
Street

Phone 941-752-5201

Bradenton FL 34207
City *State* *Zip*

E-mail probstc@scf.edu

Speaking: ☐ For ☐ Against ☑ ~~Information~~

Representing Fl. College System Council of Presidents

Appearing at request of Chair: ☑ Yes ☐ No

Lobbyist registered with Legislature: ☑ Yes ☐ No

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S-001 (10/20/11)

11

THE FLORIDA SENATE

APPEARANCE RECORD

(Deliver BOTH copies of this form to the Senator or Senate Professional Staff conducting the meeting)

02/11/2015
Meeting Date

Bill Number (if applicable)

Topic College Performance Funding Model Proposal

Amendment Barcode (if applicable)

Name Scott Kittel

Job Title Deputy Executive Director for Financial Policy

Address 325 W. Gaines St.
Street

Phone 850-245-0407

Tallahasse | Fl | 32399
City | *State* | *Zip*

Email Scott.Kittel

Speaking: ☐ For ☐ Against ☑ Information

Waive Speaking: ☐ In Support ☐ Against
(The Chair will read this information into the record.)

Representing Florida Department of Education

Appearing at request of Chair: ☑ Yes ☐ No

Lobbyist registered with Legislature: ☐ Yes ☐ No

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S-001 (10/14/14)

CourtSmart Tag Report

Room: KN 412 **Case:** **Type:**
Caption: Senate Appropriations Subcommittee on Education 412-Knott Bldg. 1:00p.m. **Judge:**

Started: 2/11/2015 1:01:04 PM
Ends: 2/11/2015 3:42:13 PM **Length: 02:41:10**

1:01:05 PM	Call to order
1:01:44 PM	Roll Call
1:01:55 PM	Chairman Comments
1:04:55 PM	Levis Hughes, Chief of Student Financial Assistance
1:16:15 PM	Senator Stargel Question
1:16:41 PM	Levis Hughes, Chief of Student Financial Assistance
1:16:56 PM	Senator Montford Question
1:18:35 PM	Chairman
1:19:04 PM	Senator Ring
1:21:49 PM	Chairman
1:22:59 PM	John A. Delaney, President, University of North Florida
1:26:37 PM	Nigel Edwards, Associate Vice President Student Affairs, FAMU
1:32:12 PM	Joe Pickens, President, St. Johns River State College
1:41:47 PM	John A. Delaney, President, University of North Florida
1:42:52 PM	Dr. Gordon Chavis, Associate Vice President, University of Central Florida
1:46:12 PM	Bill Law, President, St. Petersburg College
1:51:13 PM	Dr. Jim Henningsen, President College of Central Florida
1:55:34 PM	Diane Jones, Vice President, External and Regulatory Affairs, Career Education Corporation
2:09:50 PM	Sam Ferguson, Executive Director, Commission for Independent Education
2:13:50 PM	Chairman
2:13:58 PM	Senator Ring Question
2:16:40 PM	Chairman
2:16:45 PM	Senator Montford Question
2:17:17 PM	Dr. Jim Henningsen, President College of Central Florida
2:17:46 PM	Bill Law, President, St. Petersburg College
2:18:18 PM	Diane Jones, Vice President, External and Regulatory Affairs, Career Education Corporation
2:20:35 PM	Senator Ring
2:21:09 PM	Senator Montford
2:21:42 PM	Diane Jones, Vice President, External and Regulatory Affairs, Career Education Corporation
2:23:37 PM	Chairman
2:23:42 PM	Senator Bullard
2:25:24 PM	Bill Law, President, St. Petersburg College
2:26:14 PM	Chairman
2:27:11 PM	Diane Jones, Vice President, External and Regulatory Affairs, Career Education Corporation
2:29:54 PM	Senator Simmons
2:30:29 PM	Senator Galvano Question
2:30:41 PM	Diane Jones, Vice President, External and Regulatory Affairs, Career Education Corporation
2:30:57 PM	Chairman
2:31:49 PM	Joe Pickens, President, St. Johns River State College
2:32:47 PM	Carol Probstfeld, President, State College of Florida, Manatee-Sarasota
2:41:14 PM	Senator Simmons Question
2:47:41 PM	Carol Probstfeld, President, State College of Florida, Manatee-Sarasota
2:48:09 PM	Dr. Jim Henningsen, President College of Central Florida
2:50:57 PM	Chairman
2:52:51 PM	Senator Galvano
2:53:27 PM	Chairman
2:53:38 PM	Joe Pickens, President, St. Johns River State College
2:54:15 PM	Chairman Question
2:55:01 PM	Dr. Jim Henningsen, President College of Central Florida
2:55:23 PM	Joe Pickens, President, St. Johns River State College
3:00:37 PM	Senator Montford
3:02:32 PM	Carol Probstfeld, President, State College of Florida, Manatee-Sarasota

3:04:41 PM	Senator Bullard
3:07:15 PM	Carol Probstfeld, President, State College of Florida, Manatee-Sarasota
3:08:14 PM	Dr. Jim Henningsen, President College of Central Florida
3:09:36 PM	Chairman
3:09:47 PM	Scott Kittel, Deputy Executive Director for Finance
3:17:42 PM	Senator Bullard Question
3:20:02 PM	Scott Kittel, Deputy Executive Director for Finance
3:24:46 PM	Senator Stargel Question
3:25:39 PM	Senator Montford Question
3:25:52 PM	Scott Kittel, Deputy Executive Director for Finance
3:26:37 PM	Chairman
3:28:06 PM	Senator Montford
3:29:29 PM	Chairman
3:29:36 PM	Bill Law, President, St. Petersburg College
3:33:27 PM	Senator Ring
3:35:18 PM	Joe Pickens, President, St. Johns River State College
3:37:39 PM	Chairman
3:38:22 PM	Carol Probstfeld, President, State College of Florida, Manatee-Sarasota
3:39:00 PM	Dr. Jim Henningsen, President College of Central Florida
3:39:40 PM	Chairman
3:40:56 PM	Senator Bullard
3:41:33 PM	Chairman
3:41:54 PM	Meeting Adjourned