

The Florida Senate
COMMITTEE MEETING EXPANDED AGENDA
APPROPRIATIONS COMMITTEE ON HIGHER EDUCATION
Senator Harrell, Chair
Senator Bradley, Vice Chair

MEETING DATE: Wednesday, February 12, 2025
TIME: 4:00—6:00 p.m.
PLACE: *Toni Jennings Committee Room*, 110 Senate Building

MEMBERS: Senator Harrell, Chair; Senator Bradley, Vice Chair; Senators Burgess, Calatayud, Davis, Leek, Smith, and Trumbull

TAB	BILL NO. and INTRODUCER	BILL DESCRIPTION and SENATE COMMITTEE ACTIONS	COMMITTEE ACTION
1	Program Review - Nursing Education Expansion/Enhancement Initiatives		Presented

Other Related Meeting Documents

FCN



FLORIDA CENTER
FOR NURSING



UNIVERSITY of
SOUTH FLORIDA

College of Nursing

The Florida Senate Appropriations Committee on Higher Education

Rayna M. Letourneau, PhD, RN
Executive Director, Florida Center for Nursing
Associate Professor, University of South Florida
February 12, 2025



Proudly Headquartered at the University of South Florida College of Nursing

FCN is a state workforce center established in section 464.0195, Florida Statutes.

Address issues of:

- Supply and demand
- Recruitment and retention
- Utilization of nurse workforce resources

Headquartered at the University of South Florida College of Nursing since July 2022.

The FCN is poised to inform, educate, and provide updates on nursing workforce issues.





Nursing Workforce

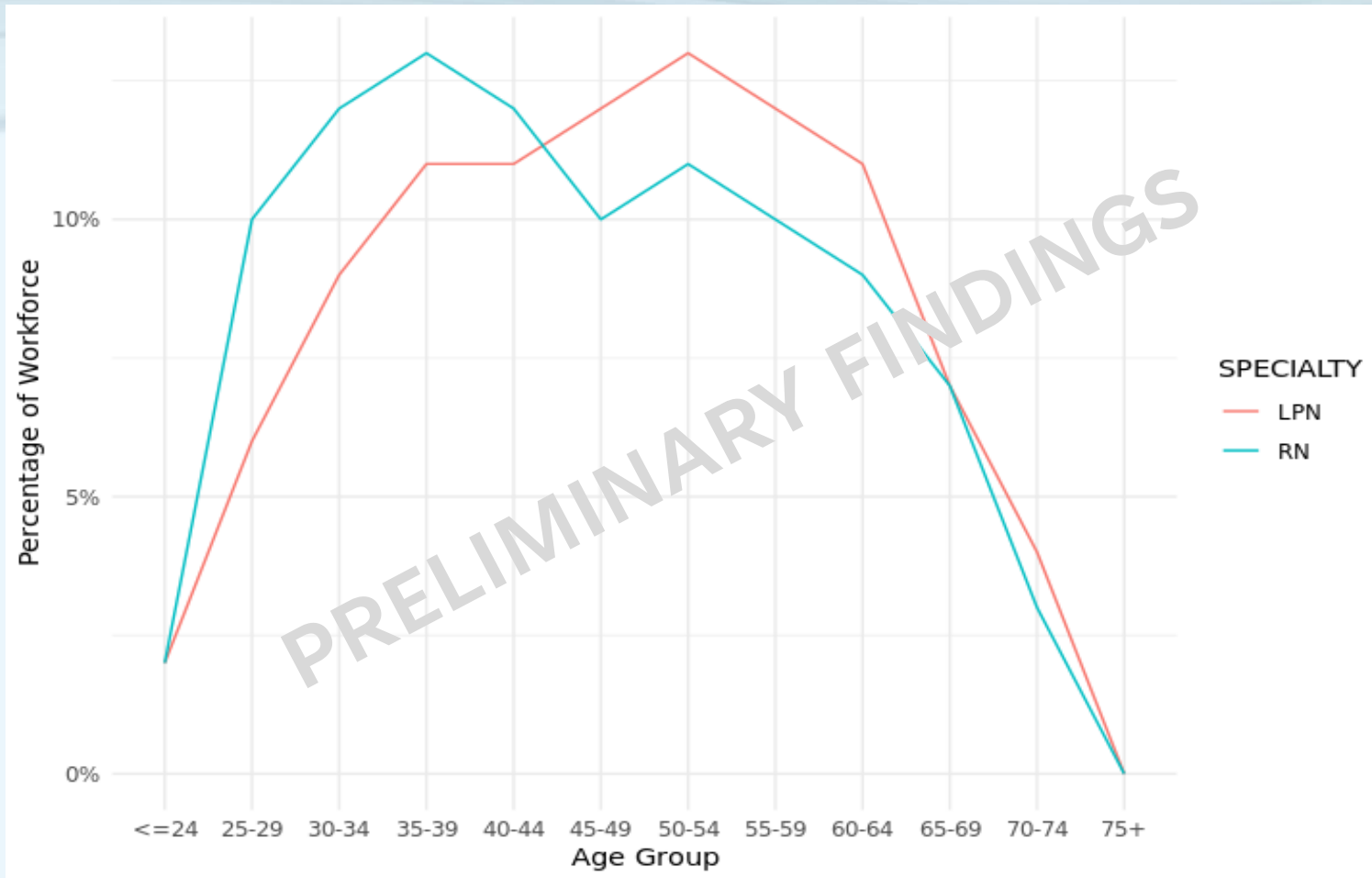
Projected Supply and Demand for RNs and LPNs in Florida from 2022 to 2037

Florida Center for Nursing. (in press). *Florida Nursing Workforce Projections, 2022–2037: Supply and Demand Trends for Registered and Licensed Practical Nurses*. Prepared by the GlobalData Health Workforce Consulting Team.

Key PRELIMINARY findings:

- **The RN workforce is projected to grow by an average of 1.8% per year through 2037, closely aligning with the projected demand for RN services.** The projected adequacy ratio for RNs (supply/demand) is 93%, indicating near equilibrium between supply and demand.
- **The LPN workforce, conversely, is expected to decline by an average of -0.9% per year through 2037, while demand for LPN services is projected to increase at an average annual rate of 2.3%.** This divergence in supply and demand will lead to a substantial LPN shortage by 2037. The LPN adequacy ratio is projected to fall from 85% in 2022 to 55% in 2037.
- **Regional disparities exist in both the RN and LPN workforces.** RN adequacy is projected to improve in some areas while declining in others. LPN adequacy, however, is projected to decline in all regions.

Age Distribution of Florida's Active Health Workforce



Florida Center for Nursing. (in press). *Florida Nursing Workforce Projections, 2022–2037: Supply and Demand Trends for Registered and Licensed Practical Nurses*. Prepared by the GlobalData Health Workforce Consulting Team.

PRELIMINARY FINDINGS

SPECIALTY	YEAR	Supply (Status Quo)	Demand (Status Quo)	Adequacy (n=)	Adequacy (%)
Registered Nurses	2022	248,828	268,675	-19,847	93%
Registered Nurses	2037	314,474	337,981	-23,507	93%

PRELIMINARY FINDINGS

Florida Center for Nursing. (in press). *Florida Nursing Workforce Projections, 2022–2037: Supply and Demand Trends for Registered and Licensed Practical Nurses*. Prepared by the GlobalData Health Workforce Consulting Team.

PRELIMINARY FINDINGS

SPECIALTY	YEAR	Supply (Status Quo)	Demand (Status Quo)	Adequacy (n=)	Adequacy (%)
Licensed Practical Nurses	2022	45,919	54,015	-8,096	85%
Licensed Practical Nurses	2037	39,514	72,376	-32,862	55%

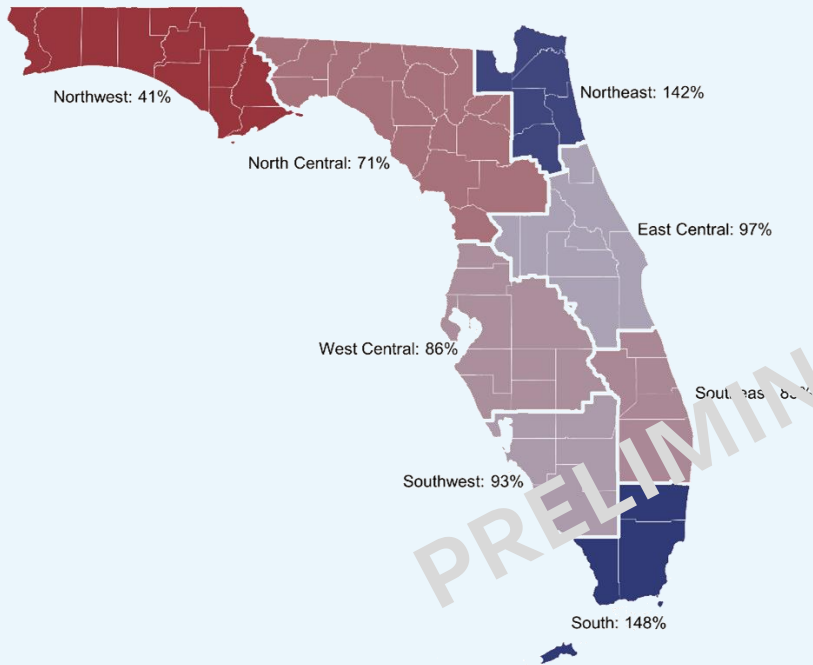
PRELIMINARY FINDINGS

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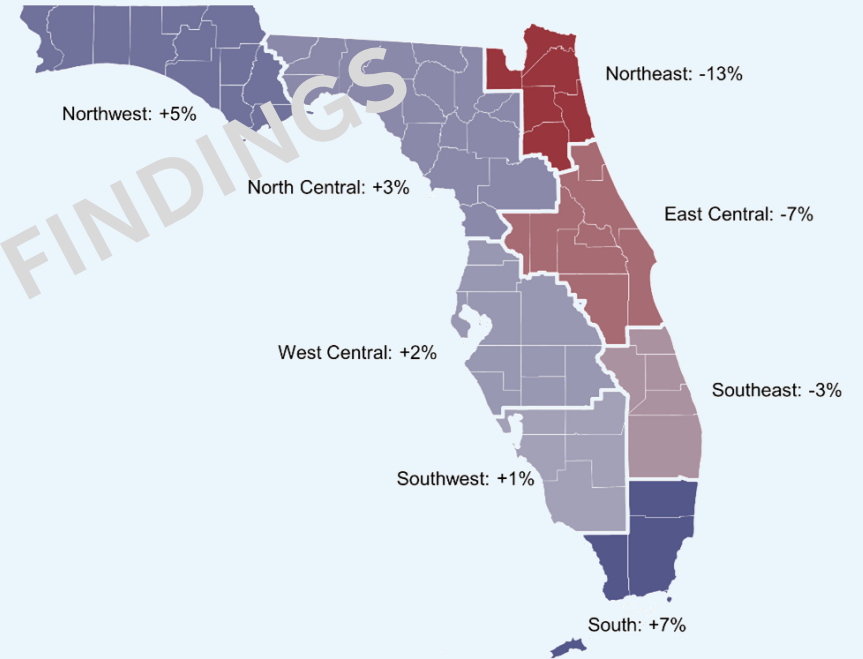
Florida Registered Nurse Supply Adequacy by Region

Adequacy 2022

Adequacy 2022 for Registered Nurses



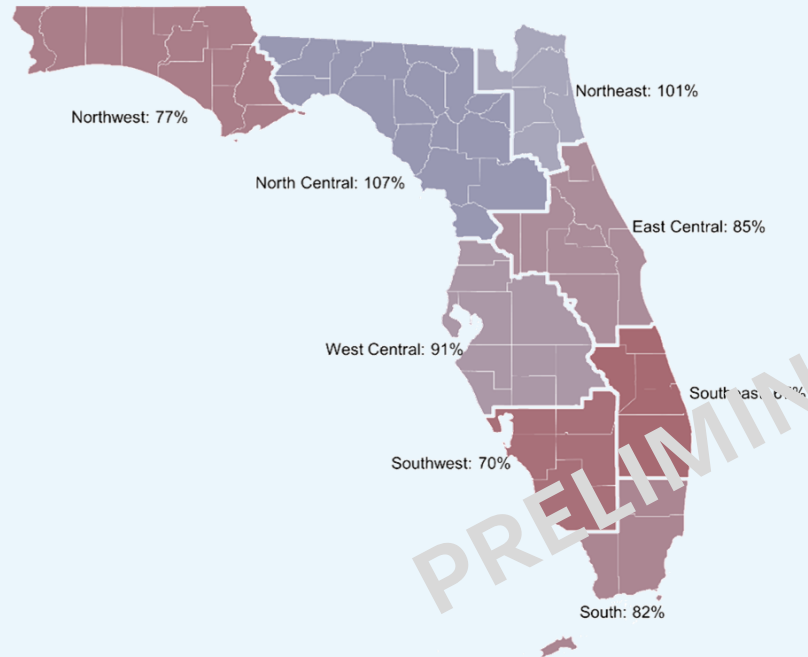
Adequacy Change 2022- 2037



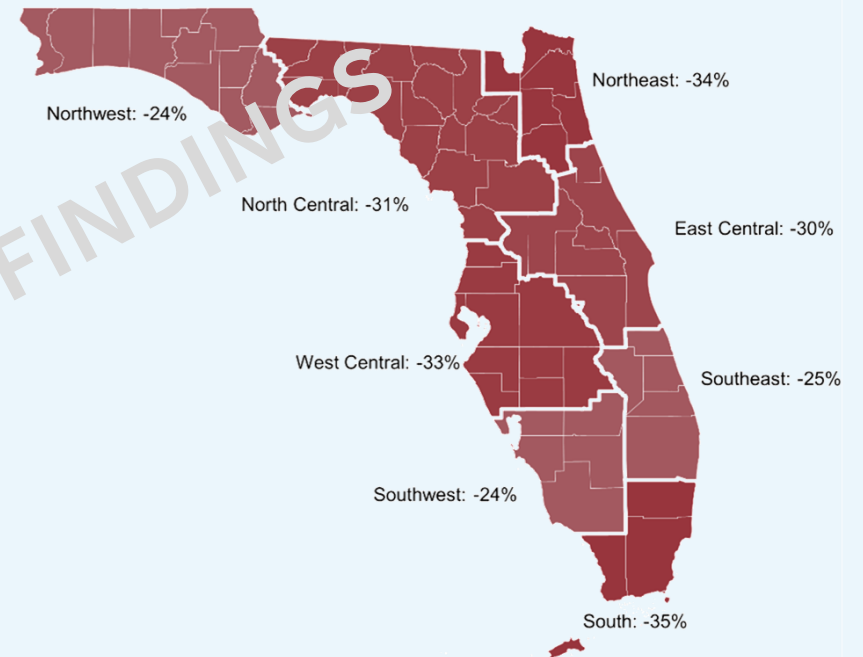
Florida Center for Nursing. (in press). *Florida Nursing Workforce Projections, 2022-2037: Supply and Demand Trends for Registered and Licensed Practical Nurses*. Prepared by the GlobalData Health Workforce Consulting Team.

Florida Licensed Practical Nurse Supply Adequacy by Region

Adequacy 2022



Adequacy Change 2022- 2037



PRELIMINARY FINDINGS

Florida Center for Nursing. (in press). *Florida Nursing Workforce Projections, 2022–2037: Supply and Demand Trends for Registered and Licensed Practical Nurses*. Prepared by the GlobalData Health Workforce Consulting Team.

- **Adequate Supply Projected:** The RN workforce is projected to experience steady growth, largely keeping pace with population growth and demand for RN services. The adequacy ratio, representing the balance between supply and demand, is projected to remain stable around **93%**, indicating near equilibrium between the number of RNs available and the demand for their services.
- **Growth Driven by New Entrants:** This projected adequacy is attributed to the continuous influx of new RN graduates entering the Florida workforce. The study assumes a constant number of new entrants each year, based on recent licensing data. This assumption plays a significant role in maintaining a balanced supply-demand dynamic.
- **Faster Growth Than Anticipated:** Comparing current projections to a previous assessment from 2019 reveals an **accelerated growth rate** in the RN workforce. This positive trend is likely due to efforts by the Florida Center for Nursing to bolster the RN workforce.
- **Regional Variations Exist:** While overall RN adequacy is projected to be stable, regional disparities exist. Regions on Florida's east coast are projected to experience slight declines in RN adequacy, while regions along the west coast and the southern region are expected to see modest improvements.

- **Significant Shortages Projected:** In contrast to the RN workforce, the LPN workforce faces a challenge to growth in the desired direction, characterized by declining supply and rising demand. The adequacy ratio is projected to plummet from 85% in 2022 to 55% by 2037, signaling a substantial shortage of LPNs relative to the projected need for their services.
- **Declining Supply a Key Factor:** This projected shortage is primarily driven by a shrinking LPN workforce. The study highlights that retirements among LPNs are expected to consistently outpace the number of new graduates entering the field, leading to an overall decline in the number of practicing LPNs.
- **Faster Decline Than Previously Projected:** Comparing the current projections to the 2019 assessment reveals a worsening situation for LPNs. The decline in LPN supply is occurring at a faster rate than anticipated four years ago, suggesting a need for intervention.
- **Widespread Regional Declines:** Unlike the regional variations observed for RNs, LPN adequacy is projected to decline across all regions of Florida. The most severe declines are anticipated in the Northwest and South regions.

Consider	Increase	Retain	Explore	Address
Consider policy strategies to:	Increase the Pipeline of New LPN Graduates: This could involve expanding LPN educational programs, providing financial incentives for LPN students, and promoting the LPN profession as a viable and rewarding career path.	Retain Existing LPNs in the Workforce: Efforts to improve working conditions, offer competitive salaries and benefits, and provide opportunities for professional development could help retain experienced LPNs.	Explore Innovative Models of Care: Task-shifting and other care delivery models that optimize the skills of both RNs and LPNs could help address workforce imbalances.	Address Regional Disparities: Targeted recruitment and retention initiatives in regions facing the most severe shortages could help mitigate geographic imbalances.

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Nursing Education

Florida's Prelicensure Nursing Programs

Practical Nursing Programs (PN)

Diploma Nursing Programs (DPL)

Associate Degree in Nursing Programs (ADN)

Bachelor of Science in Nursing Programs (BSN)

Direct Entry Master's of Science in Nursing Programs (MSN)

- Offered by:
 - Florida state universities, colleges, public school districts
 - Private institutions licensed by the Florida Commission for Independent Education (CIE)
 - Private institutions that are members of the Independent Colleges and Universities of Florida (ICUF)
 - Religious institutions authorized by law to offer nursing programs

Annual Survey

Prelicensure Nursing Education Programs AY 2023-2024

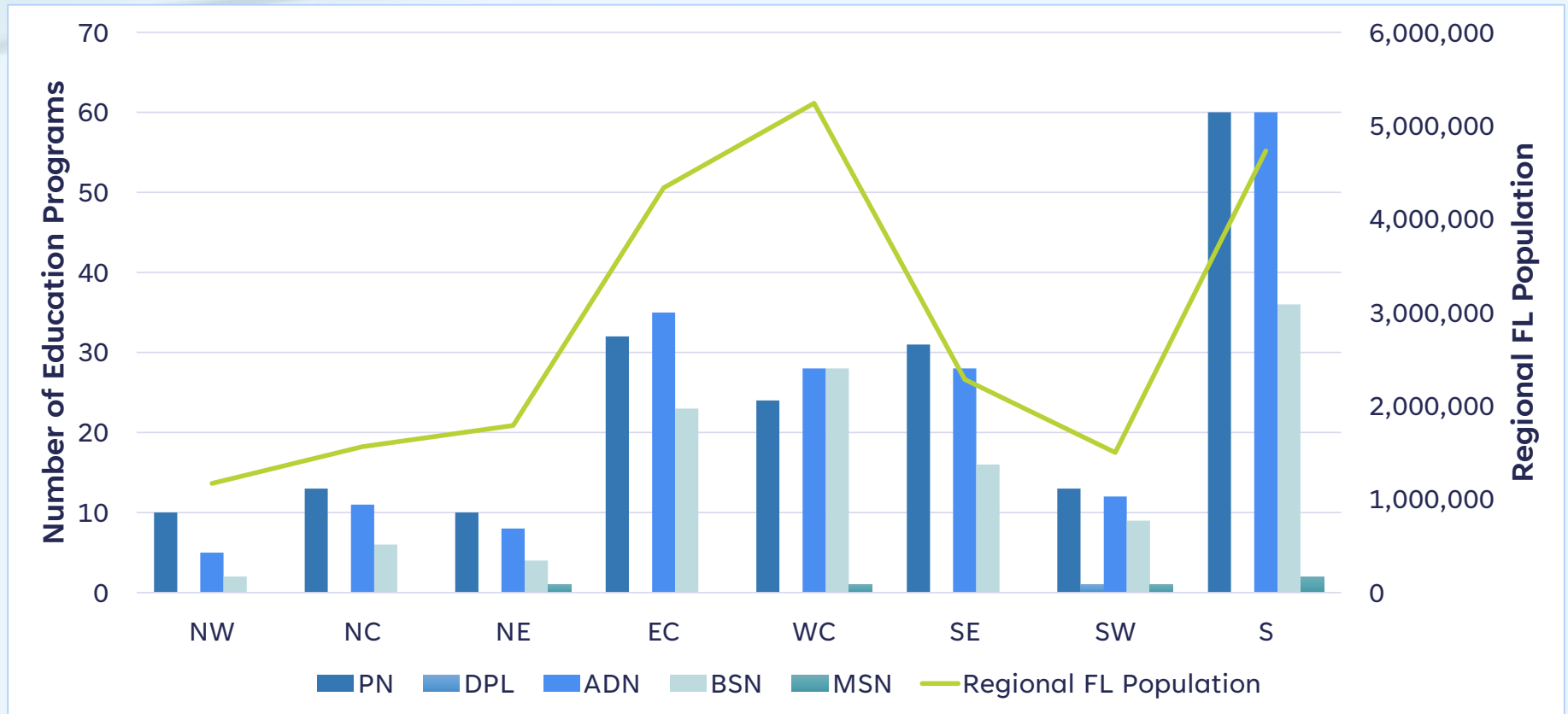
Survey Completion Status	Count	% of Sample
Completed	443	$443/510 = 86.86\%$
Not Completed	67	$67/510 = 13.14\%$
Total	510	100%

Prelicensure Nursing Education Programs AY 2023-2024

Profit Type	Number of Programs	Percentage of Prelicensure Programs
Public	105	105/510 = 20.59%
Private, Nonprofit	96	96/510 = 18.82%
Private, For-profit	309	309/510 = 60.59%
Accreditation Status (RN programs only*)	Number of Programs	Percentage of RN Programs
Accredited	149	149/317 = 47.00%
Approved	144	144/317 = 45.43%
Probationary	24	24/317 = 7.57%

*PN programs are not accredited by nursing specialty accrediting agencies.

Prelicensure Nursing Education Programs AY 2023-2024: Number of Programs vs. Census Population



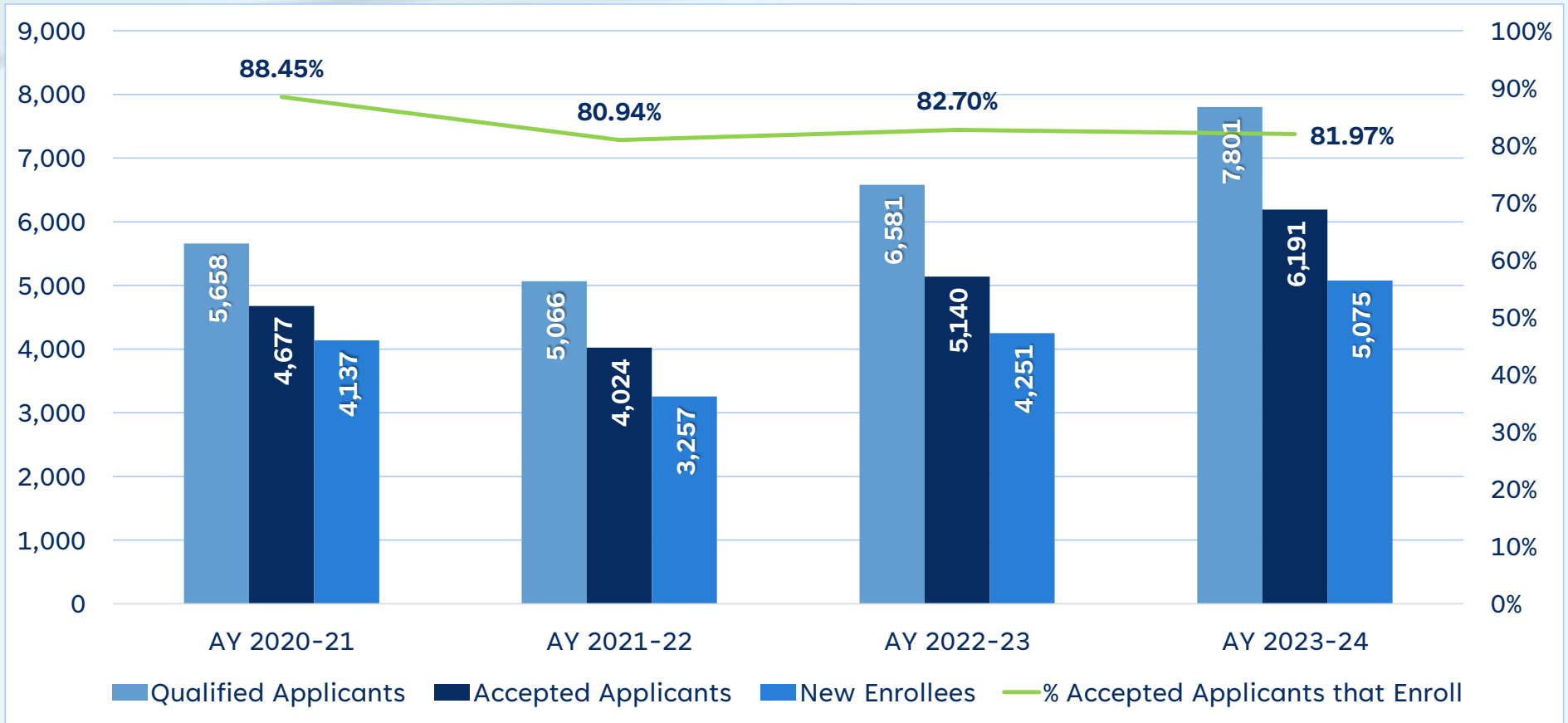
Prelicensure Nursing Education Programs AY 2023-2024: Prelicensure RN Programs with Students Enrolled by Accreditation Status

	Type of Prelicensure RN Program		
	ADN	BSN	MSN
Accredited Prelicensure RN Programs			
Number of Programs	73	71	2
Number of Programs with Students Enrolled	71	68	0
Percentage Programs with Students Enrolled	97.26%	95.77%	0%
Approved Prelicensure RN Programs			
Number of Programs	73	38	2
Number of Programs with Students Enrolled	55	18	1
Percentage Programs with Students Enrolled	75.34%	47.37%	50%
Probationary Prelicensure RN Programs			
Number of Programs	17	5	1
Number of Programs with Students Enrolled	16	5	1
Percentage Programs with Students Enrolled	94.12%	100%	100%
FL Statewide* Prelicensure RN Programs			
Number of Programs	163	114	5
Number of Programs with Students Enrolled	142	91	2
Percentage Programs with Students Enrolled	87.12%	79.82%	40%
*282 of 317 prelicensure RN programs reporting			

Prelicensure Nursing Education Programs AY 2023-2024: Capacity

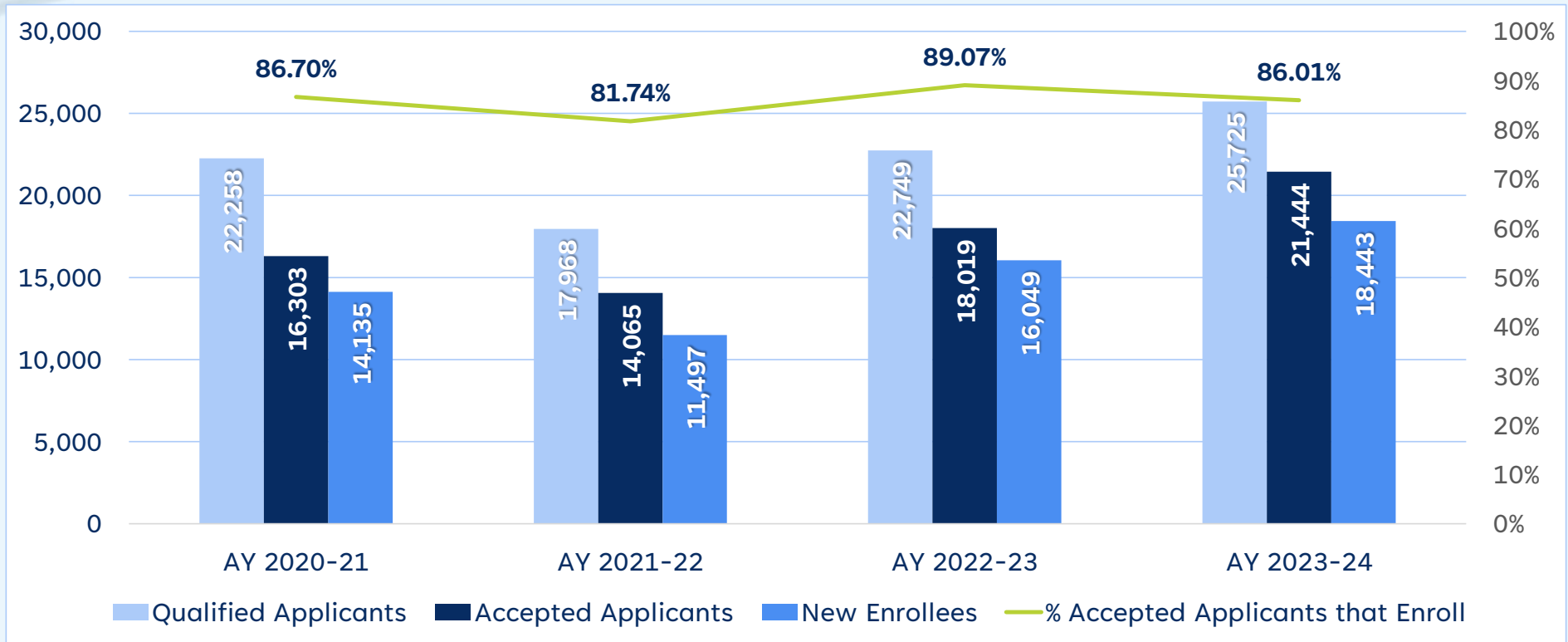
		N	
Total Enrollment*	Program Type	Number Reported	
	PN	5,011	
	ADN	23,099	
	BSN	11,999	
	Direct Entry MSN	280	
	RN to BSN	7,268	
	Post-Lic Grad	7,333	
Number of Accepted Applicants*	Program Type	Number Reported	Acceptance Rate
	PN	6,191	79.36%
	ADN	21,444	83.36%
	BSN	10,839	75.94%
	Direct Entry MSN	200	81.30%
	RN to BSN	6,595	92.48%
	Post-Lic Grad	5,973	71.84%
*442 of 510 prelicensure nursing education programs reporting			

Prelicensure Nursing Education Programs: Trended AY 2020-2021 through AY 2023-2024: PN Programs



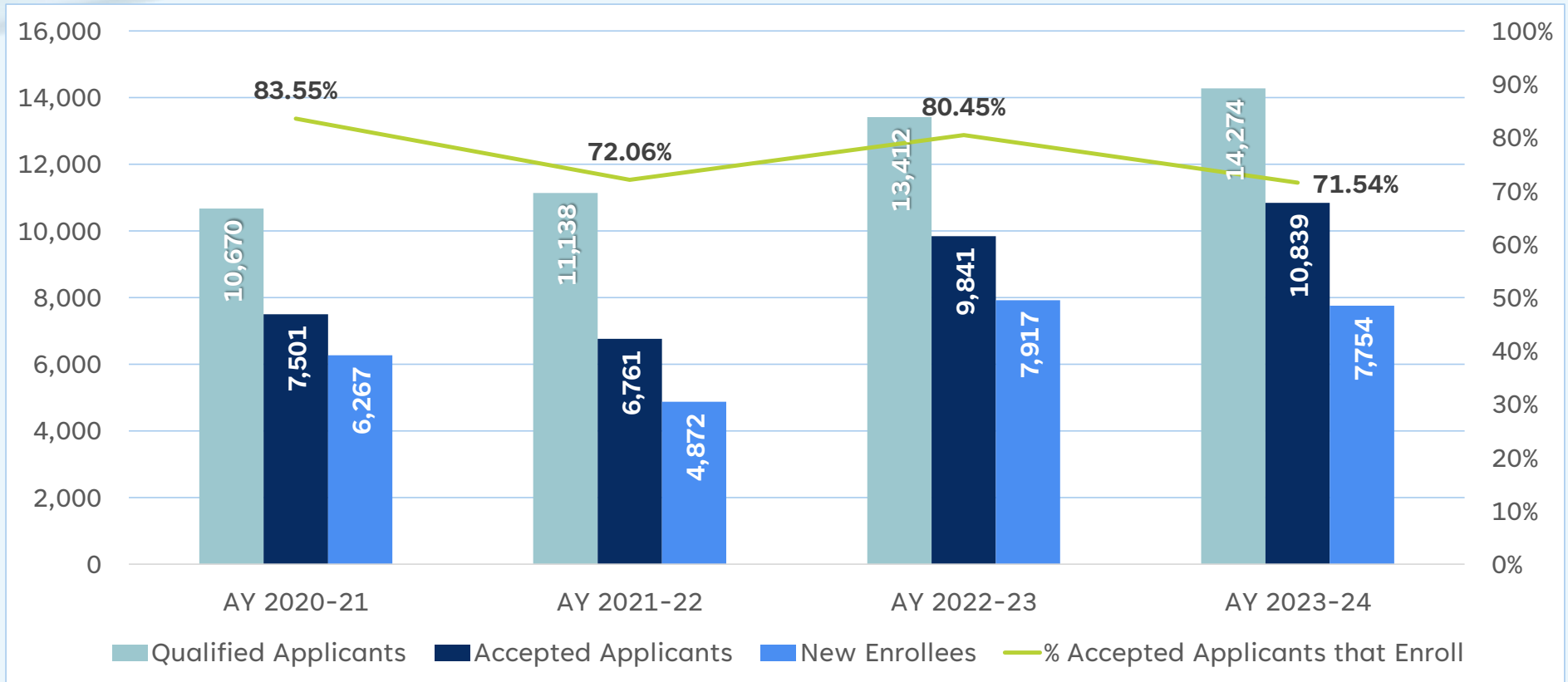
Prelicensure Nursing Education Programs:

Trended AY 2020-2021 through AY 2023-2024: ADN Programs



Prelicensure Nursing Education Programs:

Trended AY 2020-2021 through AY 2023-2024: BSN Programs



Prelicensure Nursing Education Programs AY 2023-2024: Student Retention Rate

Academic Year				
Program Level	2020-2021	2021-2022	2022-2023	2023-2024
PN	72.4%	71.5%	72%	73.9%
ADN	76.8%	78.1%	76%	77.2%
BSN	87.9%	85.2%	84.6%	84.4%

Prelicensure Nursing Education Programs AY 2023-2024: Student Retention Rate by Profit Type

Program Level	Public	Private, Nonprofit	Private, For-Profit	FL - Statewide
PN	80.35%	64.13%	67.39%	73.85%
ADN	86.97%	73%	67.62%	77.24%
BSN	92.5%	83.67%	70.78%	84.43%

Prelicensure Nursing Education Programs AY 2023-2024: Student Retention Rate by Accreditation Status

Program Level	Accredited	Approved	Probationary	FL - Statewide
ADN	80.99%	66.67%	64.57%	77.24%
BSN	85.4%	70.65%	80.3%	84.43%

Prelicensure Nursing Education Programs AY 2023-2024: Faculty Vacancy Rates

Academic Year				
Program Level	2020-2021	2021-2022	2022-2023	2023-2024
FT Vacancy Rate* by Survey Cycle				
PN	14%	18.3%	12.1%	10.6%
ADN	13.8%	12.7%	13.3%	10.5%
BSN	12.1%	18.1%	11.9%	11.4%
PT Vacancy Rate* by Survey Cycle				
PN	16.2%	18.7%	12.1%	11.6%
ADN	12.4%	12.8%	11.6%	9%
BSN	7.8%	4.3%	3.2%	5.7%
* Indicates an estimate as of September 30th, 2023				

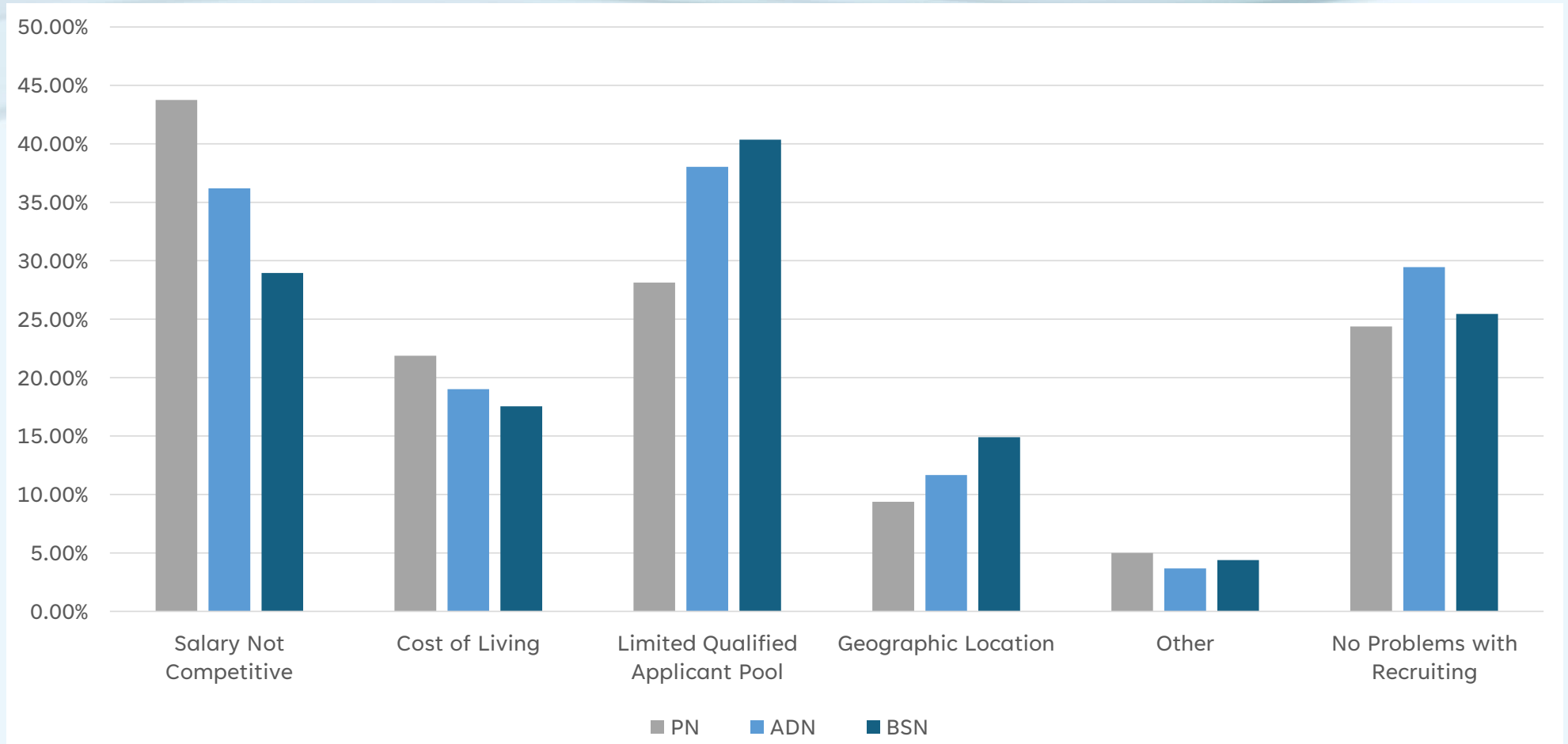
Prelicensure Nursing Education Programs AY 2023-2024: Student Enrollment and Number of Faculty by Program

Program Level	Total Enrollment*	FT+PT Faculty*	# Total Student Enrollment per # (FT + PT) Faculty Employed*
PN	5,011	1,120	4.47
ADN	23,099	3,328	6.94
BSN	11,999	3,028	3.96
* Indicates an estimate as of September 30th, 2023			

Prelicensure Nursing Education Programs AY 2023-2024: Faculty Vacancy by Profit Type

Program Type	Public	Private, Nonprofit	Private, For-Profit	FL- Statewide
FT Nursing Faculty Vacancy Rate*				
PN	15.45%	2.94%	7.43%	10.63%
ADN	10.98%	13.53%	9.19%	10.47%
BSN	11.5%	13%	7.95%	11.35%
PT Nursing Faculty Vacancy Rate*				
PN	20.86%	7.22%	8.62%	11.59%
ADN	8.85%	9.09%	9.06%	8.97%
BSN	1.83%	7.35%	6.79%	5.72%
* Indicates an estimate as of September 30th, 2023				

Prelicensure Nursing Education Programs AY 2023-2024: Barriers to Faculty Recruitment by Program & Degree Type





NCLEX

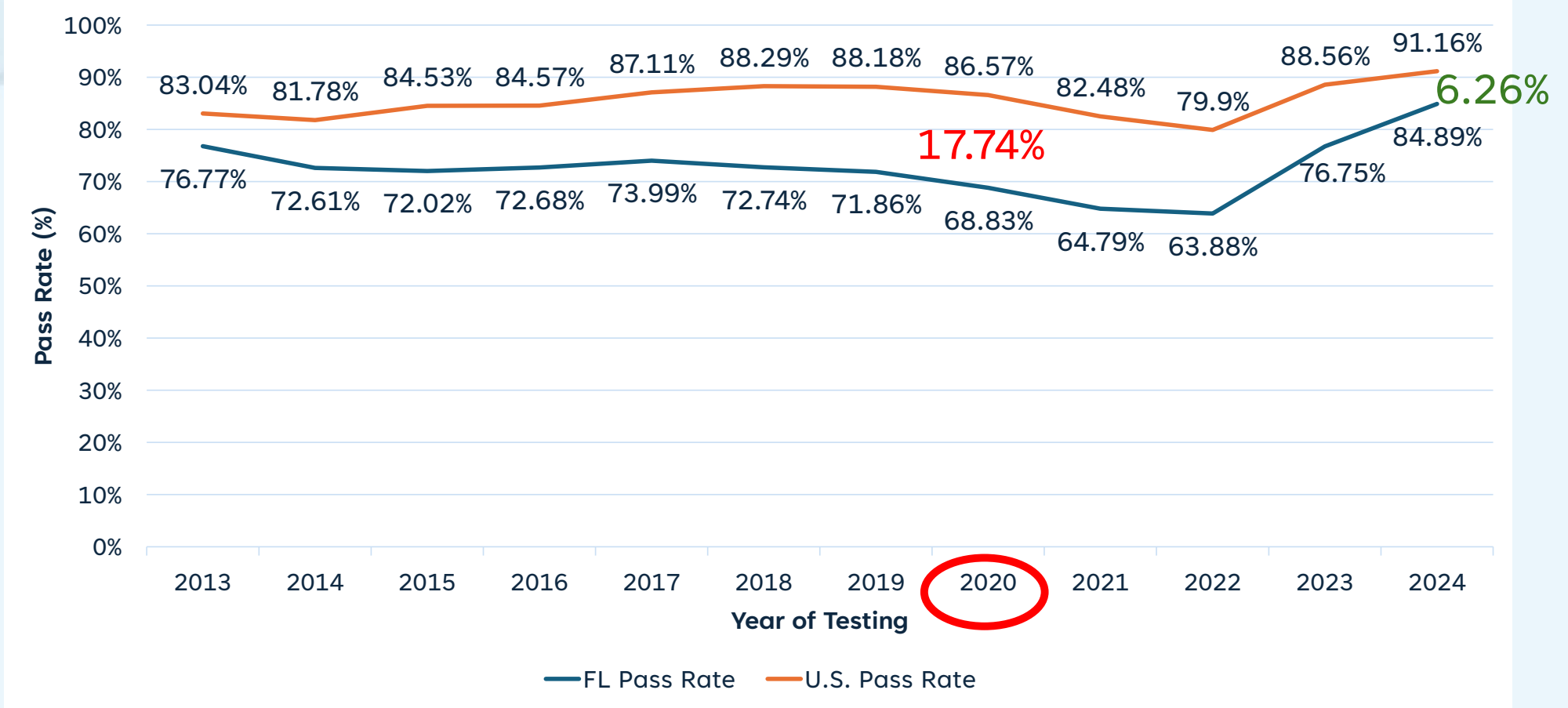
NCLEX-RN

Florida's NCLEX-RN pass rate ranks **52 out of 55** jurisdictions.

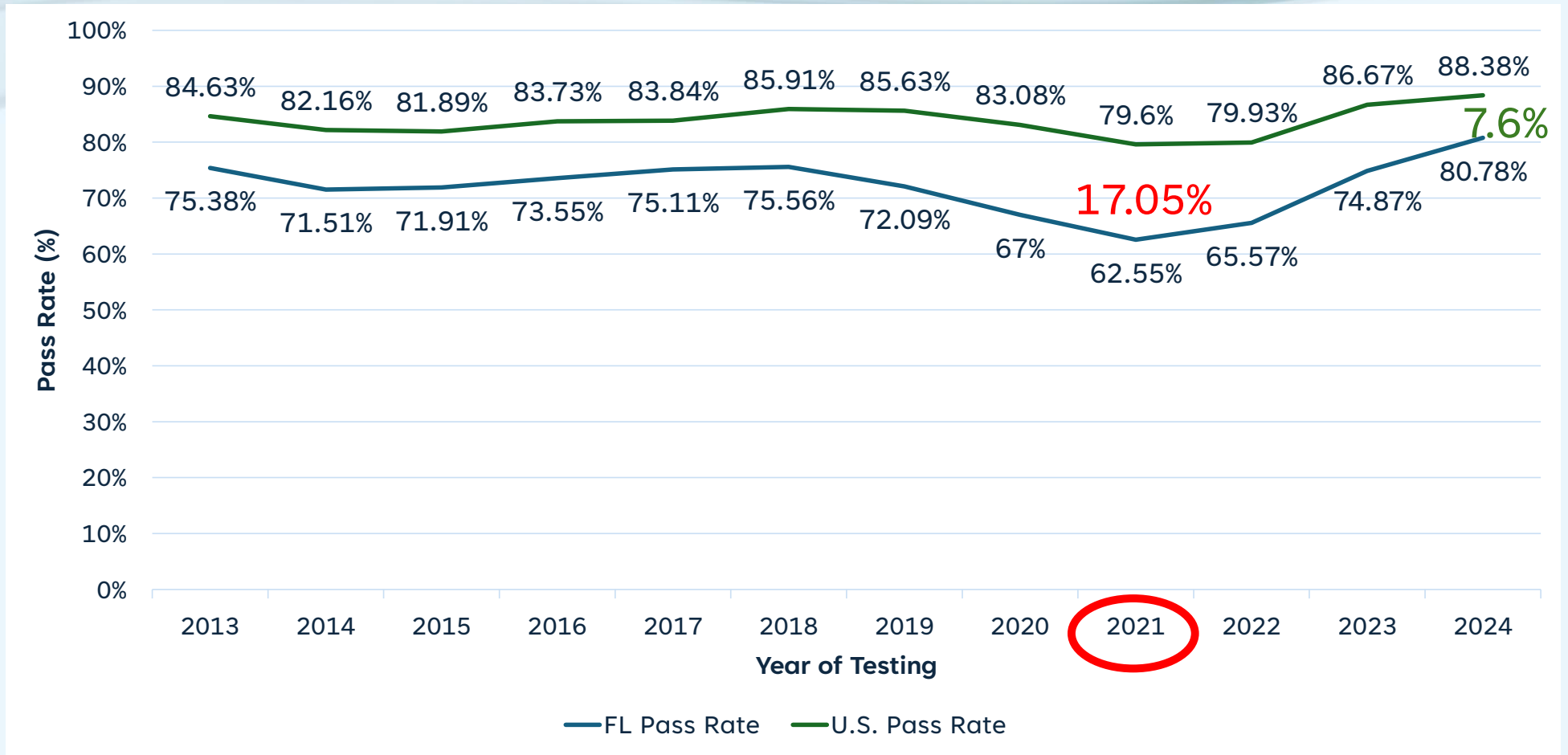
NCLEX-PN

Florida NCLEX-PN pass rate ranks **52 out of 54** jurisdictions.

FL and U.S. NCLEX-RN Pass Rates 2013-2024



FL and U.S. NCLEX-PN Pass Rates 2013-2024



Key Findings: 2024 NCLEX

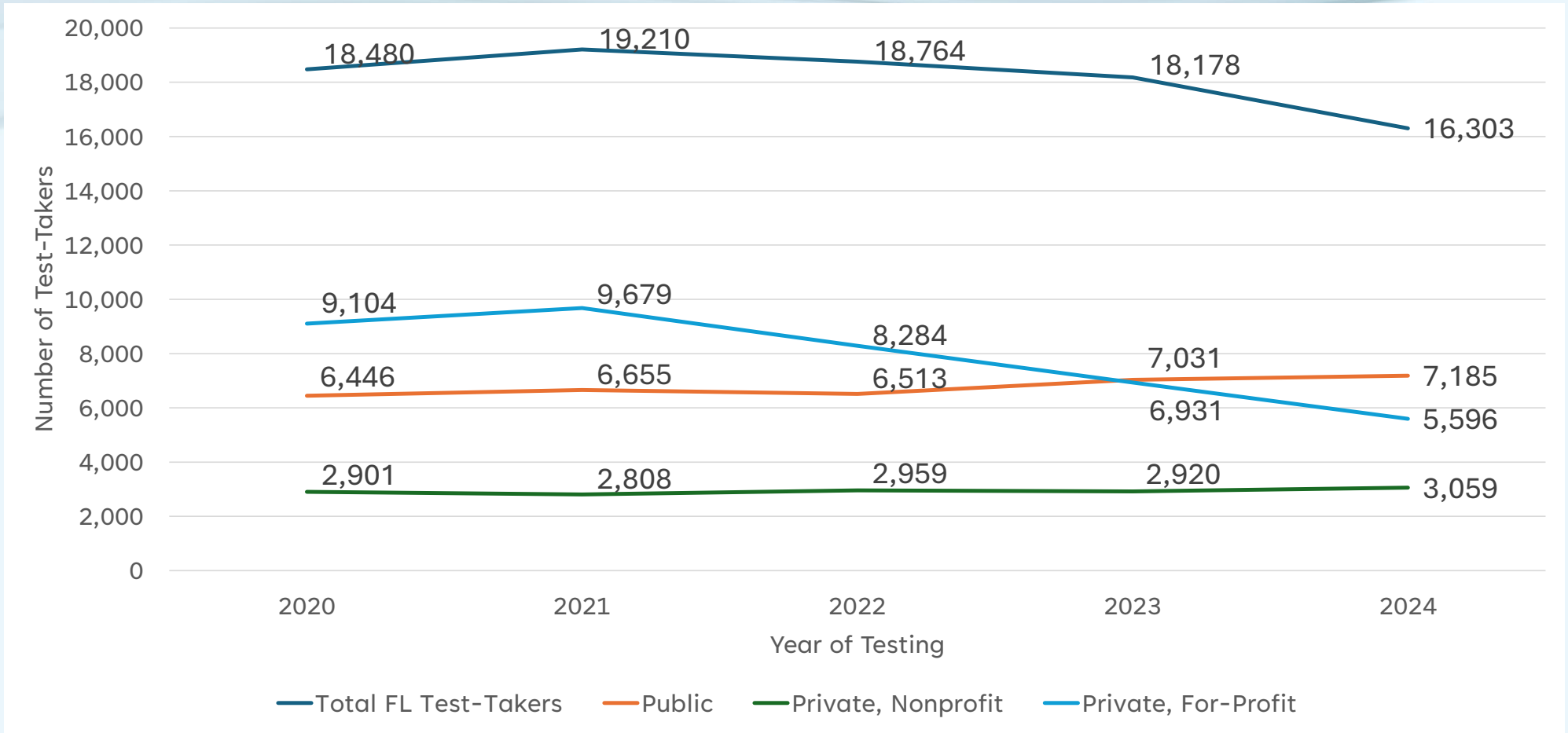
- Florida produced 19,623 test-takers from more than 374 prelicensure nursing education programs (47 of those programs are not currently active)
 - 8.73% of the nation's 186,686 first-time, U.S.-educated NCLEX-RN test-takers
 - 6.57% of the nation's 50,570 first-time, U.S.-educated 2024 NCLEX-PN test-takers

- Florida had fewer total NCLEX-RN test-takers compared to 2023, with a higher pass rate, producing almost the same number of new nurses

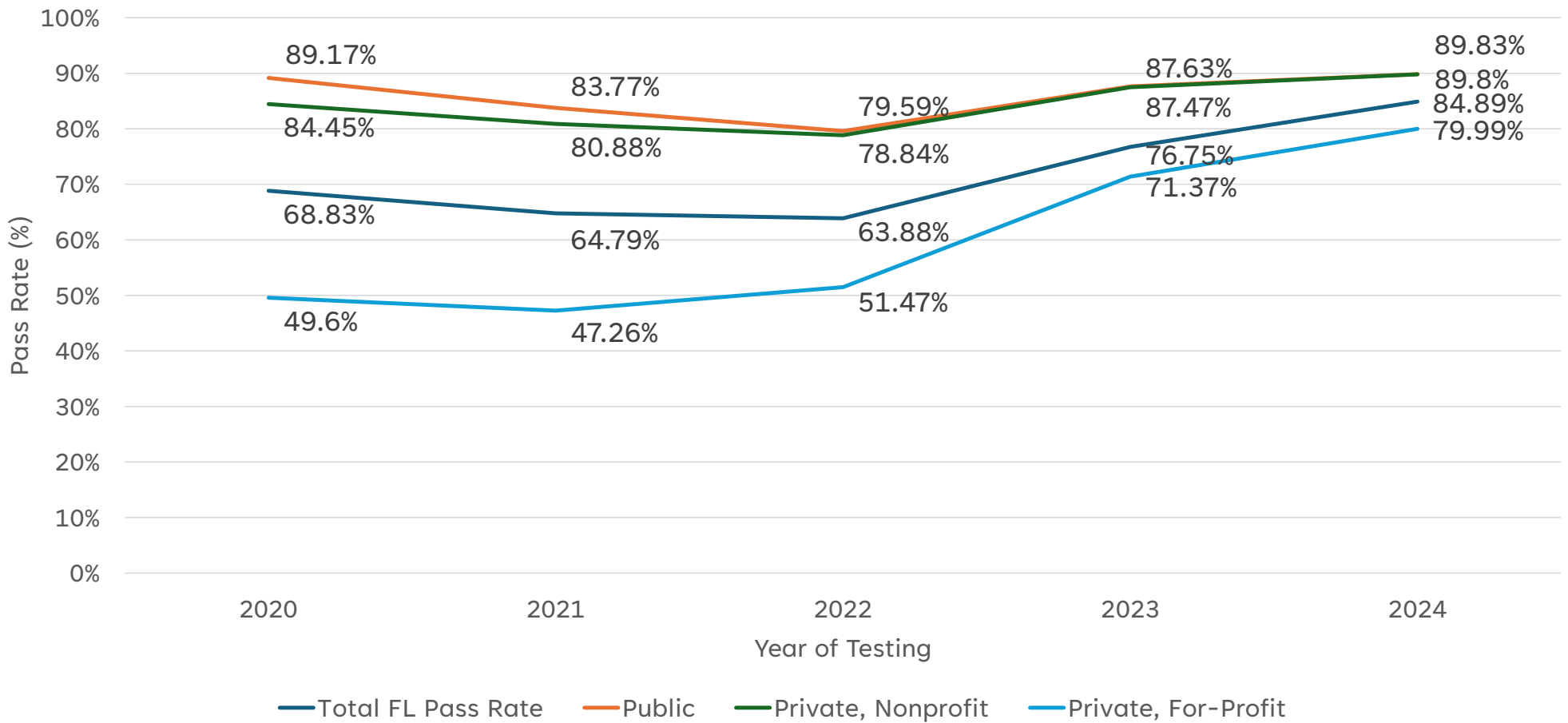
Number of Florida Test-Takers Compared to NCLEX-RN and NCLEX-PN Pass Rates 2020-2024

RN	2020	2021	2022	2023	2024
Number of Test-Takers	18,480	19,210	18,764	18,178	16,303
FL Pass Rate	68.83%	64.79%	63.88%	76.75%	84.89%
U.S. Pass Rate	86.57%	82.48%	79.9%	88.56%	91.16%
PN	2020	2021	2022	2023	2024
Number of Test-Takers	3,609	3,733	3,628	3,251	3,320
FL Pass Rate	67%	62.55%	65.57%	74.87%	80.78%
U.S. Pass Rate	83.08%	79.6%	79.93%	86.67%	88.38%

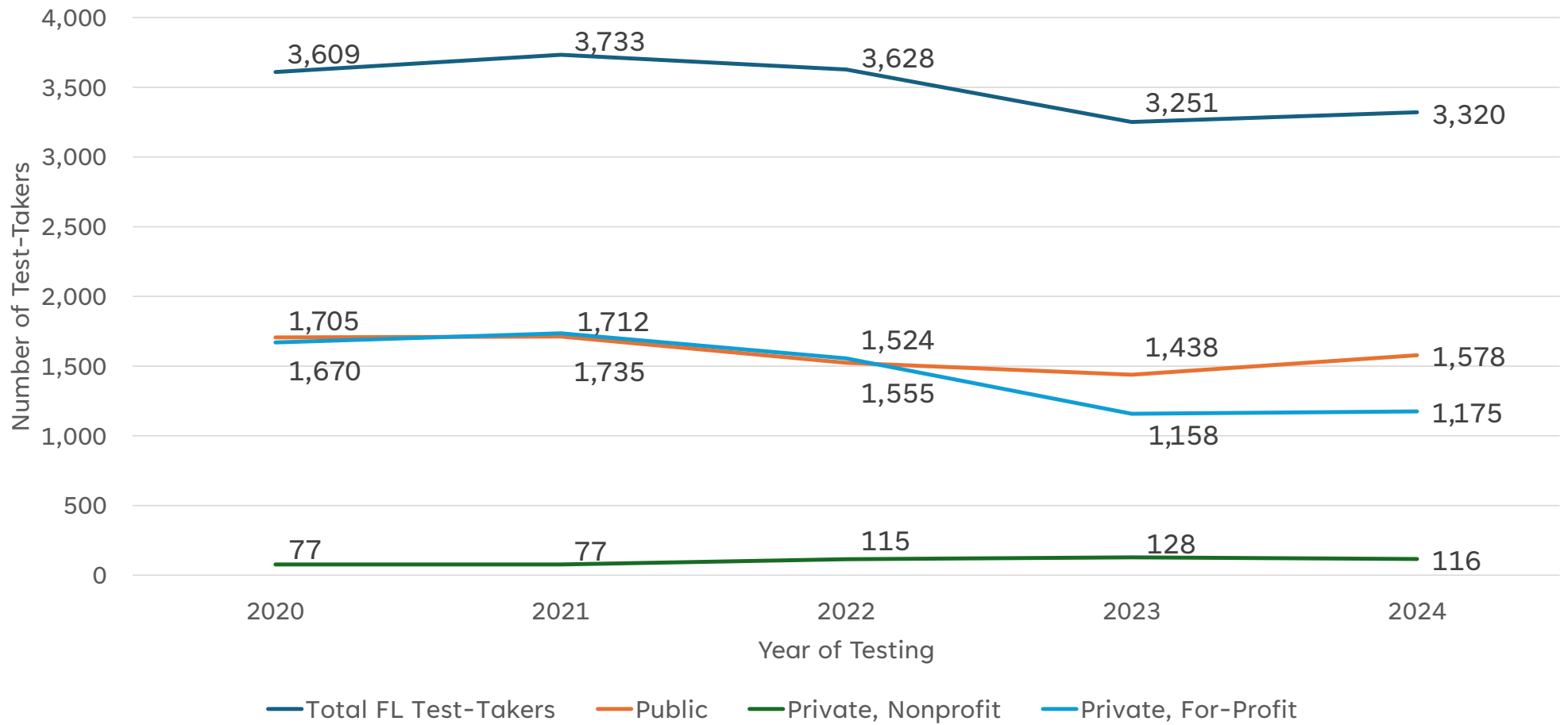
FL NCLEX-RN Test Takers 2020-2024



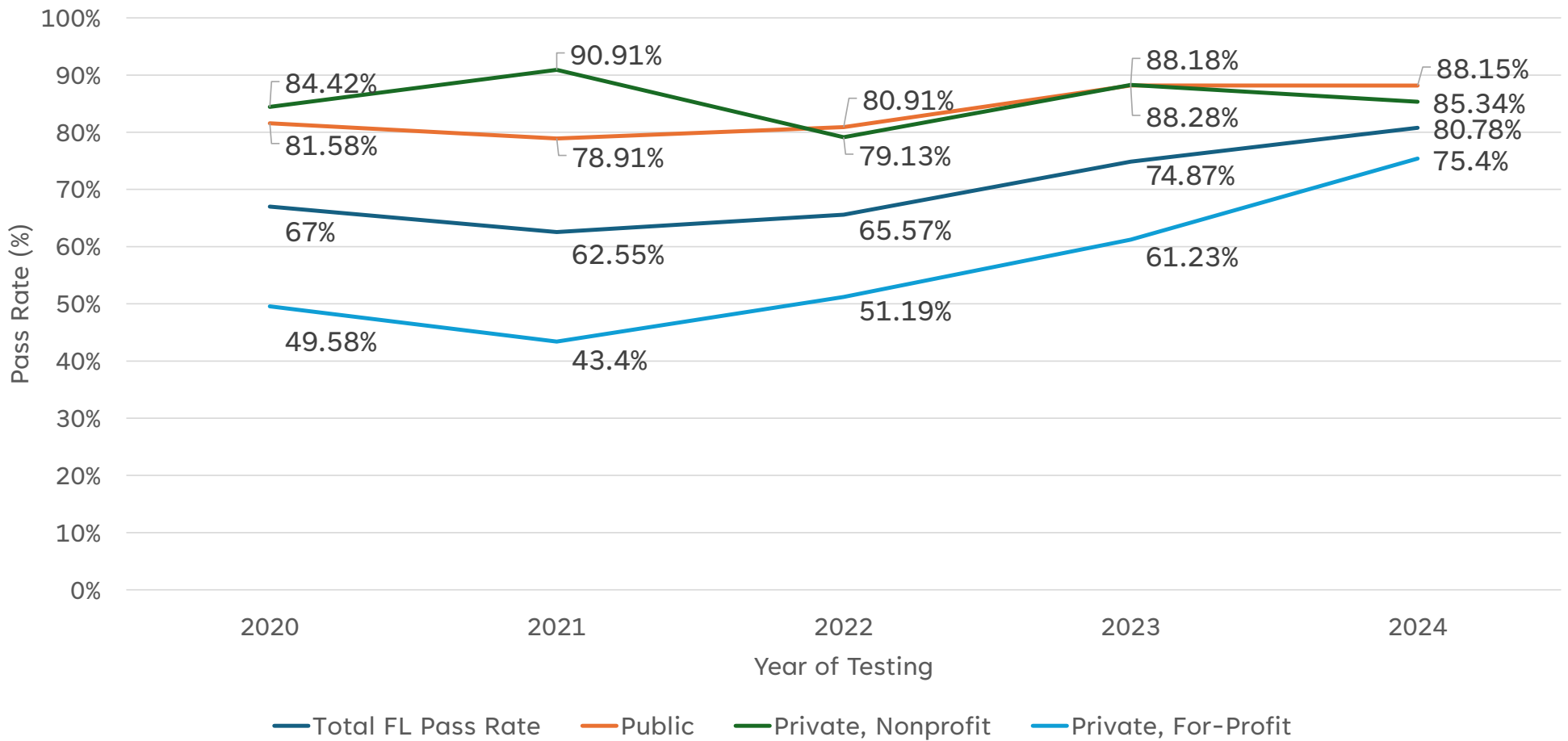
FL NCLEX-RN Pass Rates 2020-2024



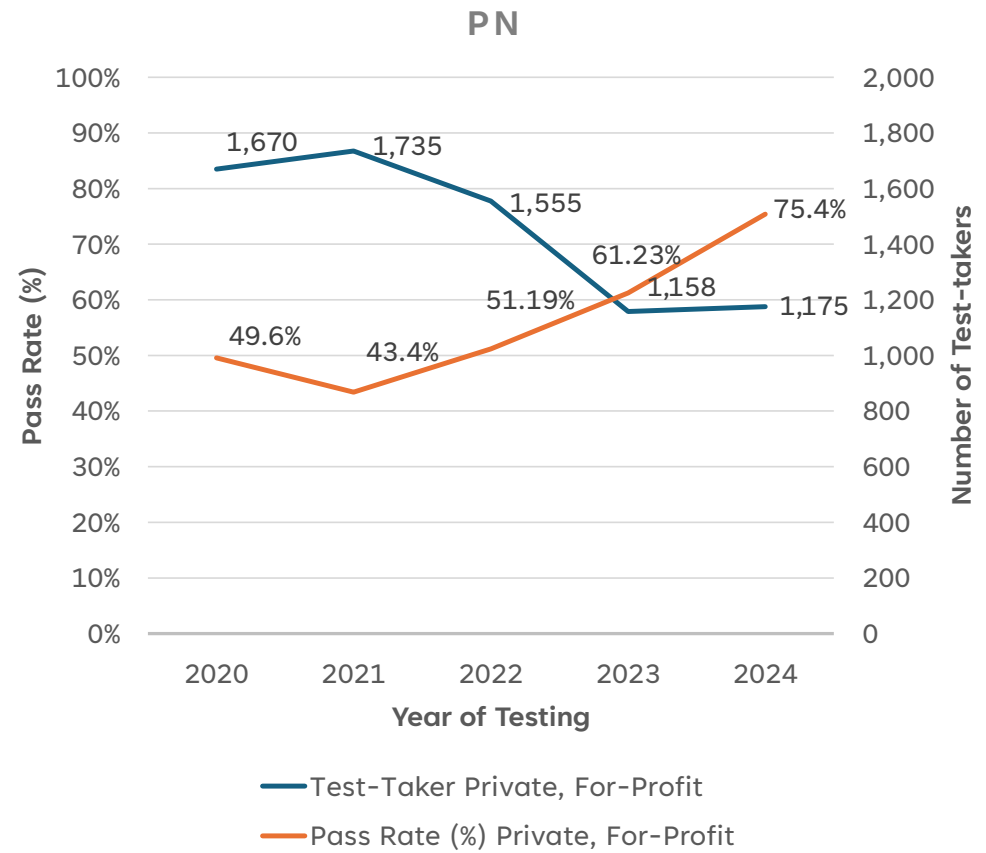
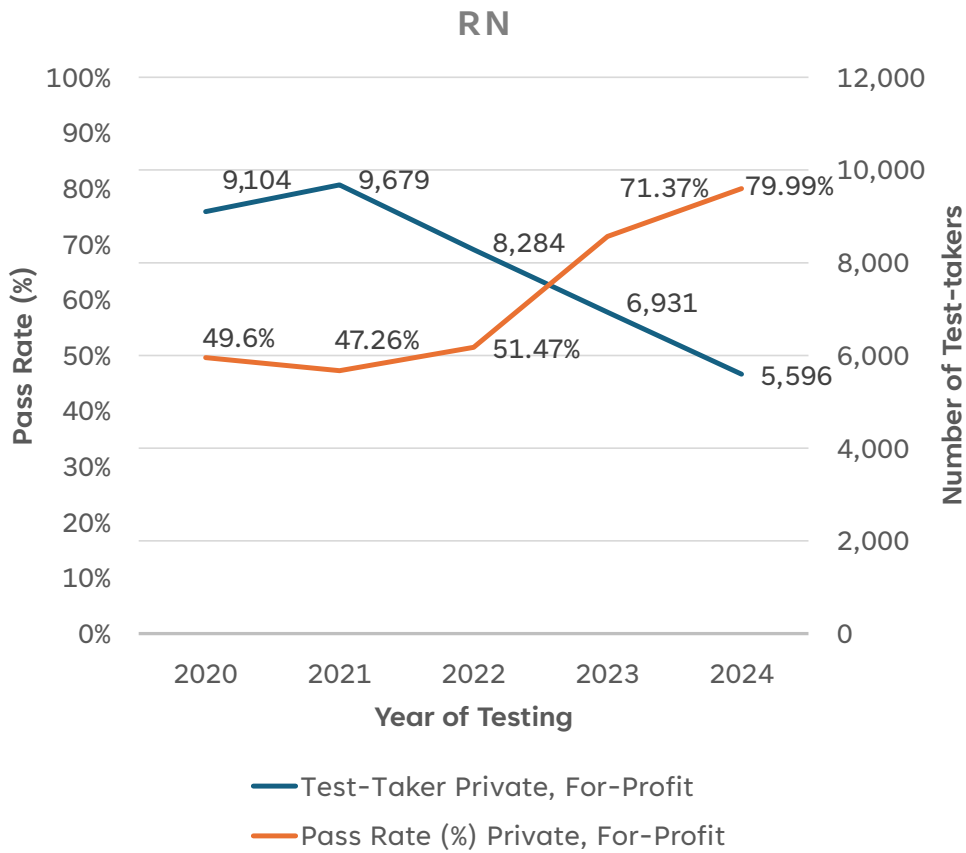
FL NCLEX-PN Test Takers 2020-2024



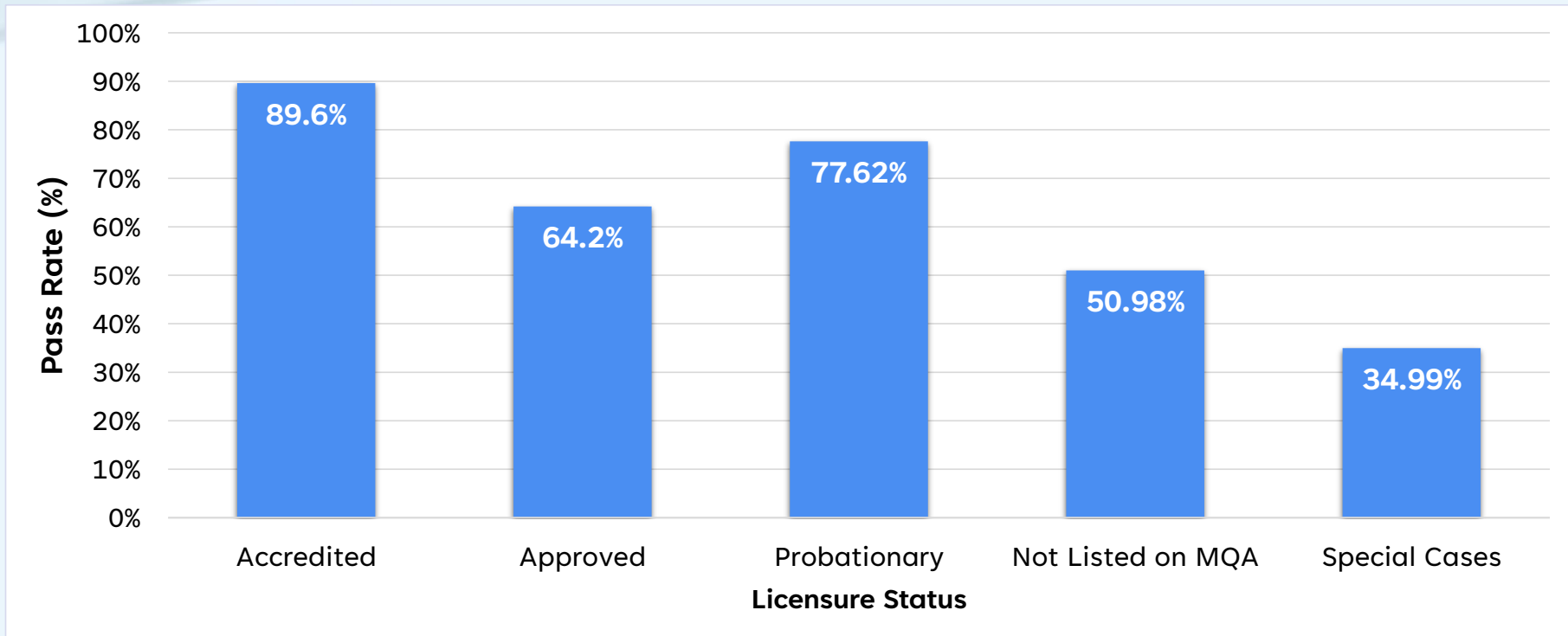
FL NCLEX-PN Pass Rates 2020-2024



Private, For-Profit FL NCLEX Test-takers and Pass Rates 2020-2024



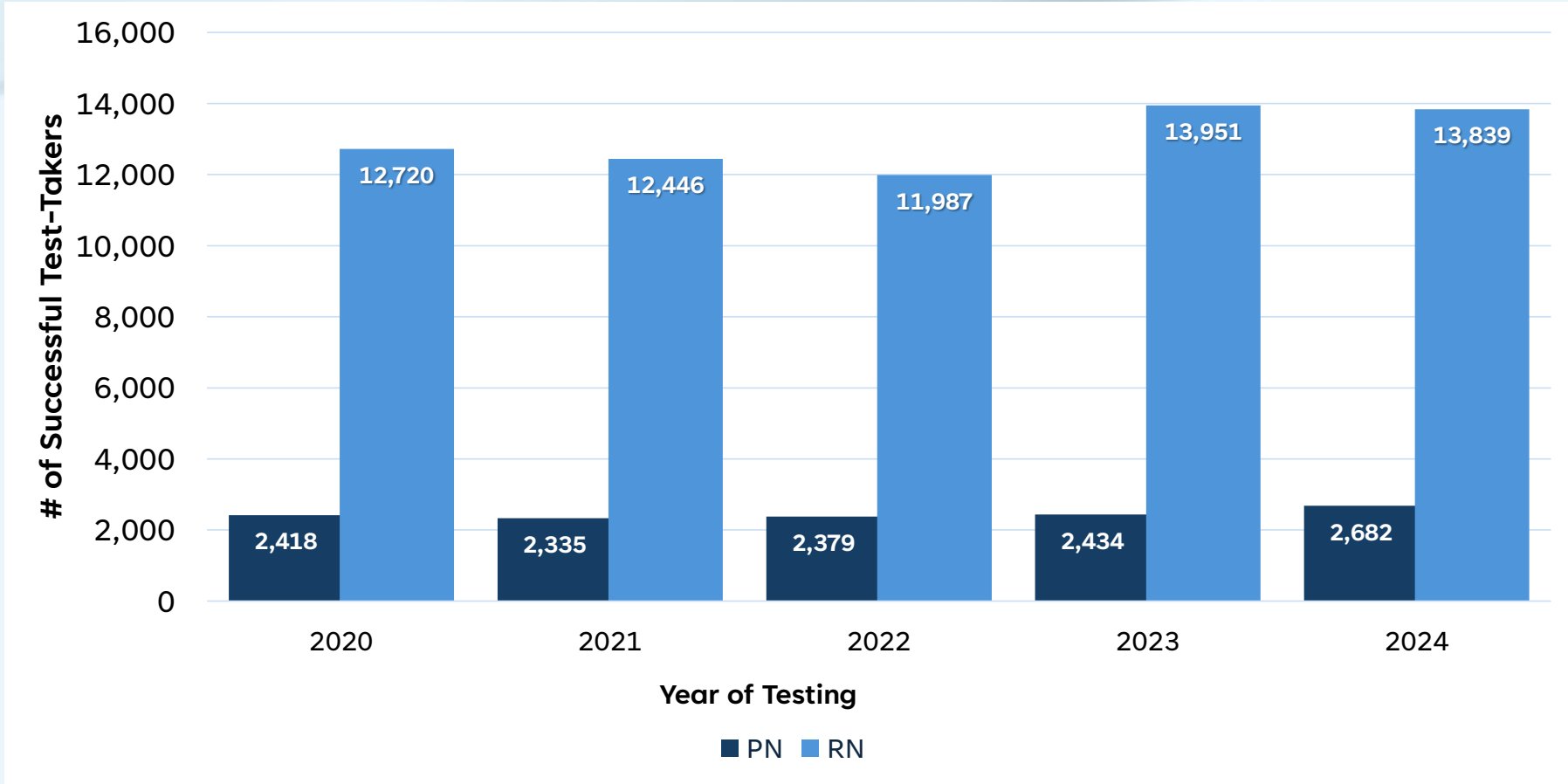
2024 NCLEX-RN Pass Rates by Program Licensure Status



Active Prelicensure RN Education Programs: Test-Taker Comparison



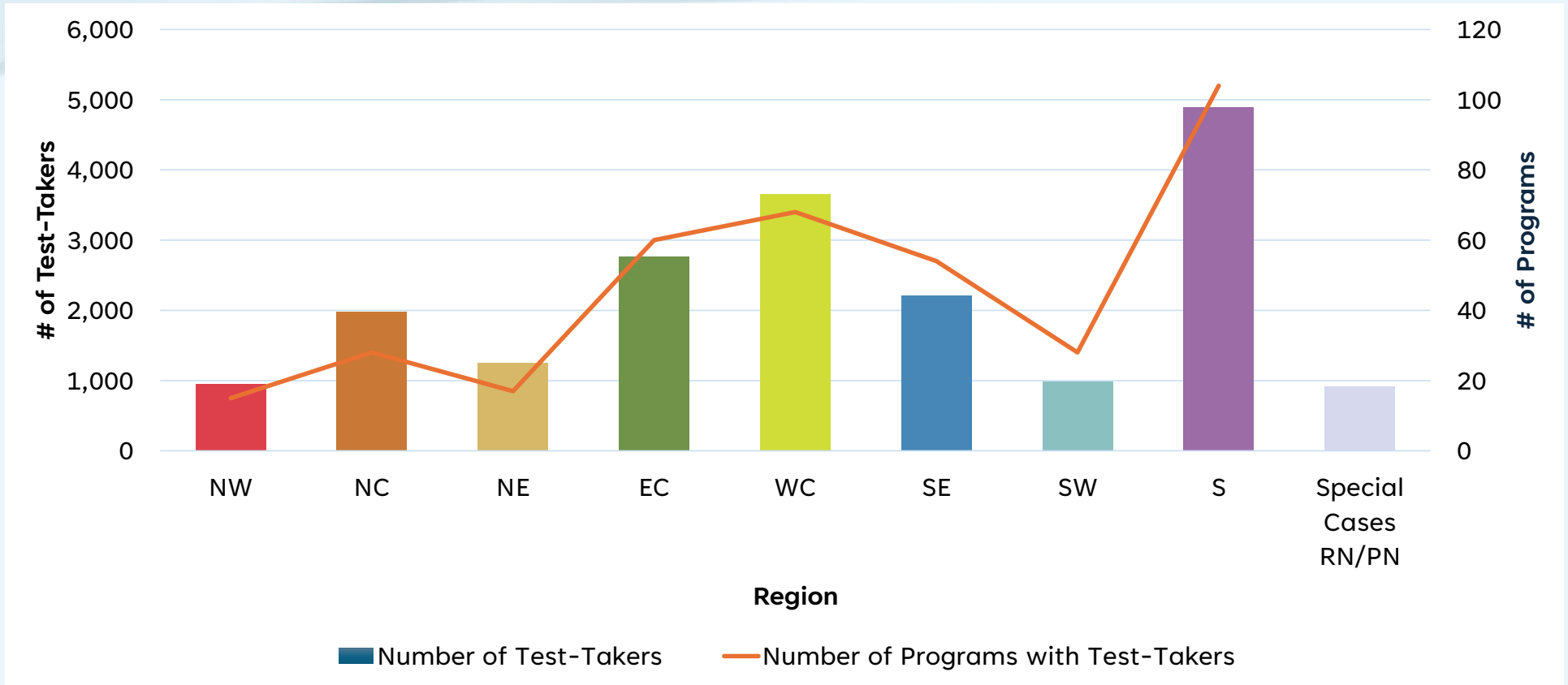
NCLEX Successful Test Takers



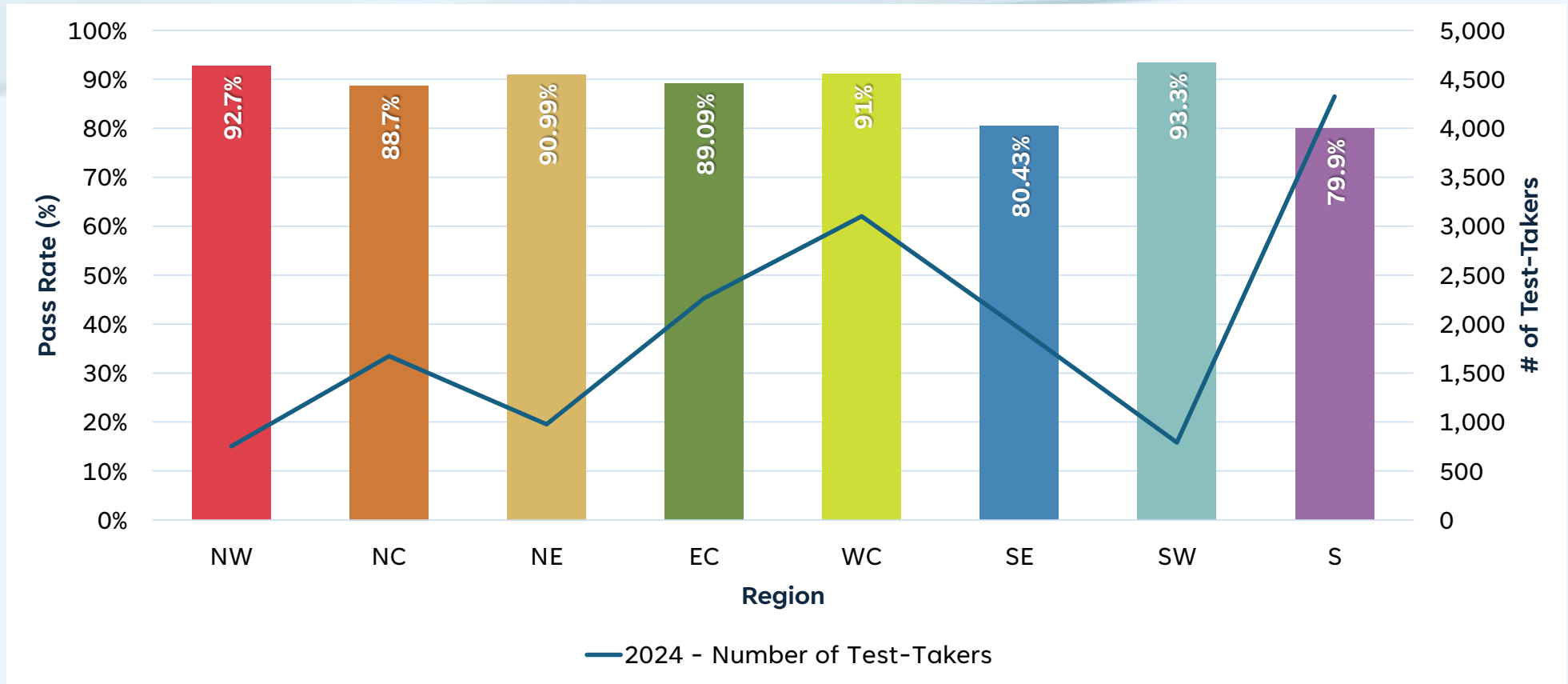
2024 Distribution of FL NCLEX-RN and NCLEX-PN Test-Takers by Region

2024		
Region	Number of Test-Takers	Percentage
Northwest (NW)	957	4.88%
North Central (NC)	1,978	10.08%
Northeast (NE)	1,257	6.41%
West Central (WC)	3,654	18.62%
East Central (EC)	2,764	14.09%
Southwest (SW)	989	5.04%
Southeast (SE)	2,212	11.27%
South (S)	4,898	24.96%
Special Cases	914	4.66%
Total	19,623	100%

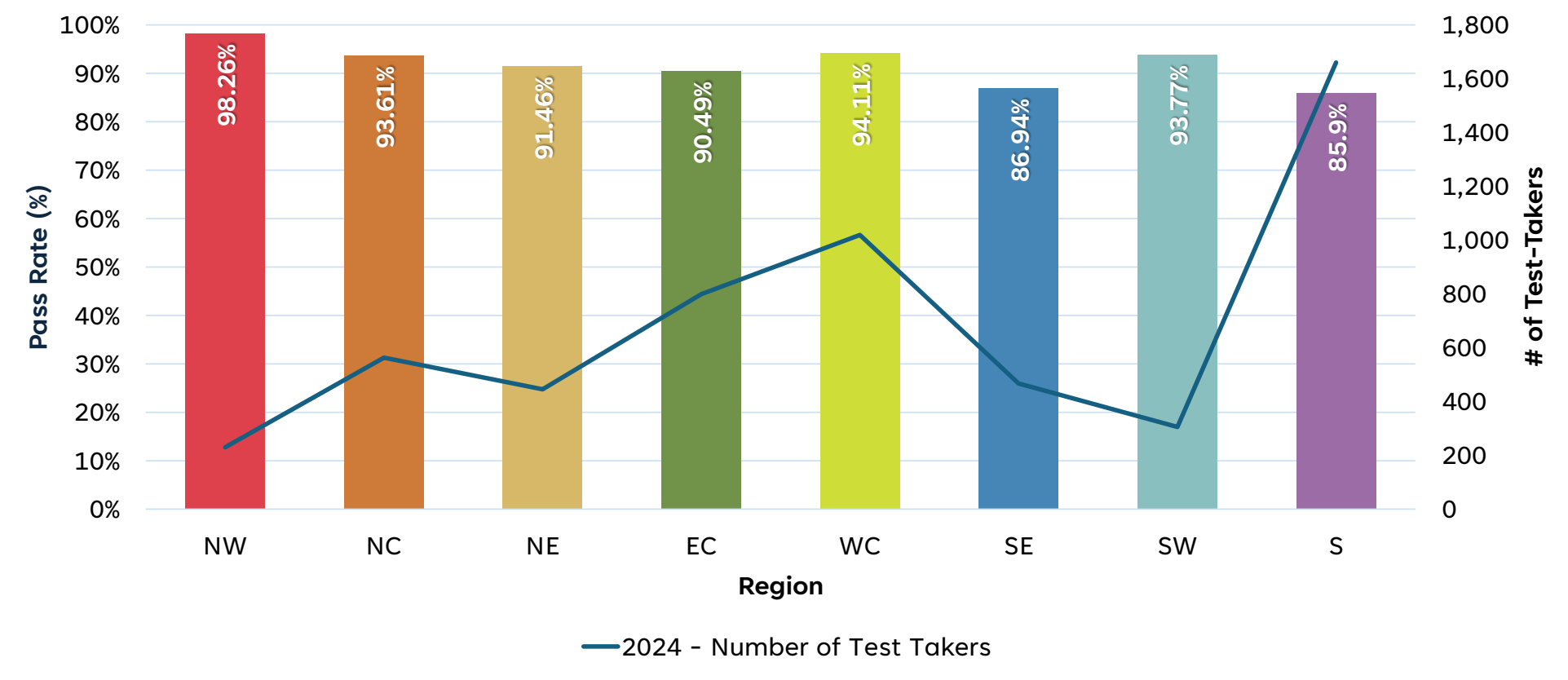
2024 FL NCLEX-RN and NCLEX-PN Test-Takers and Programs by Region



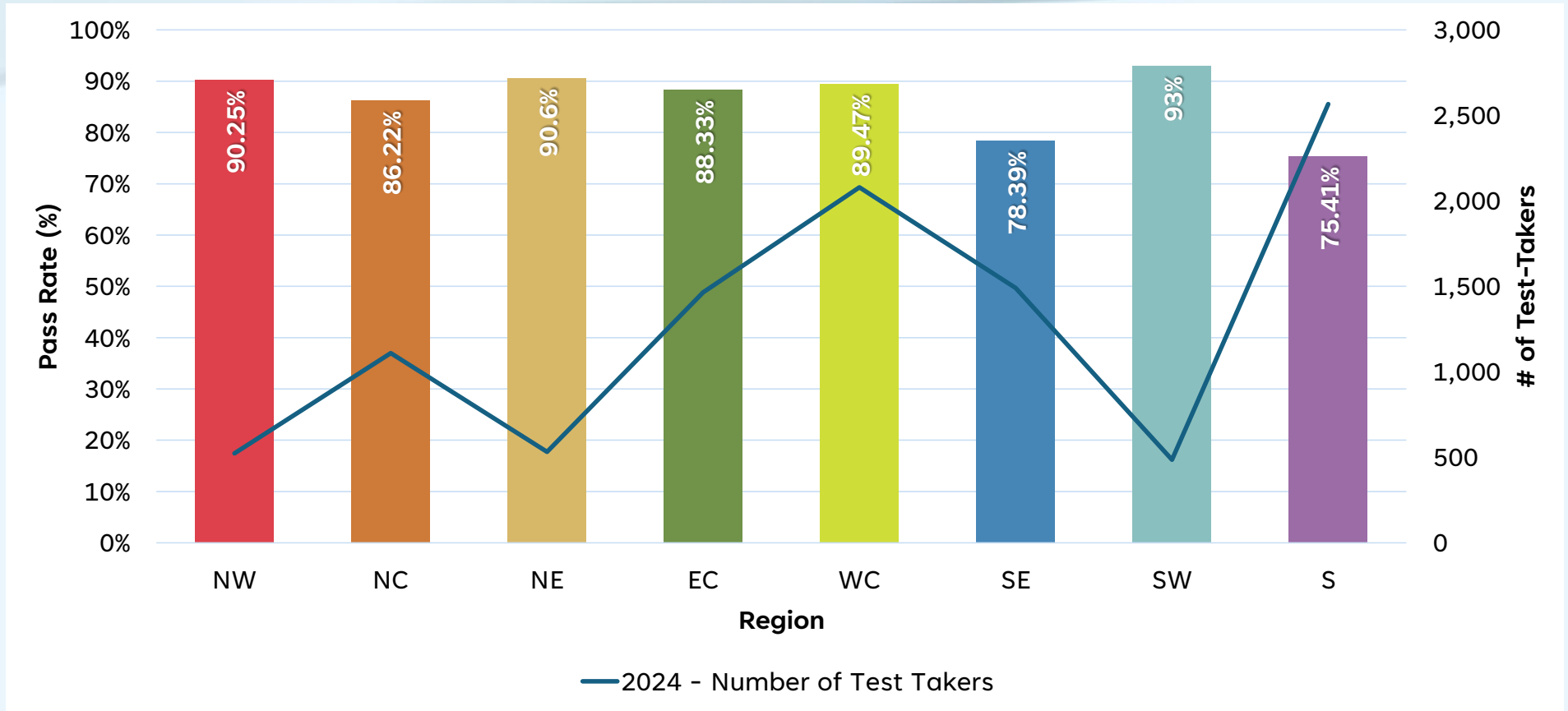
FL 2024 NCLEX-RN Pass Rates by Region



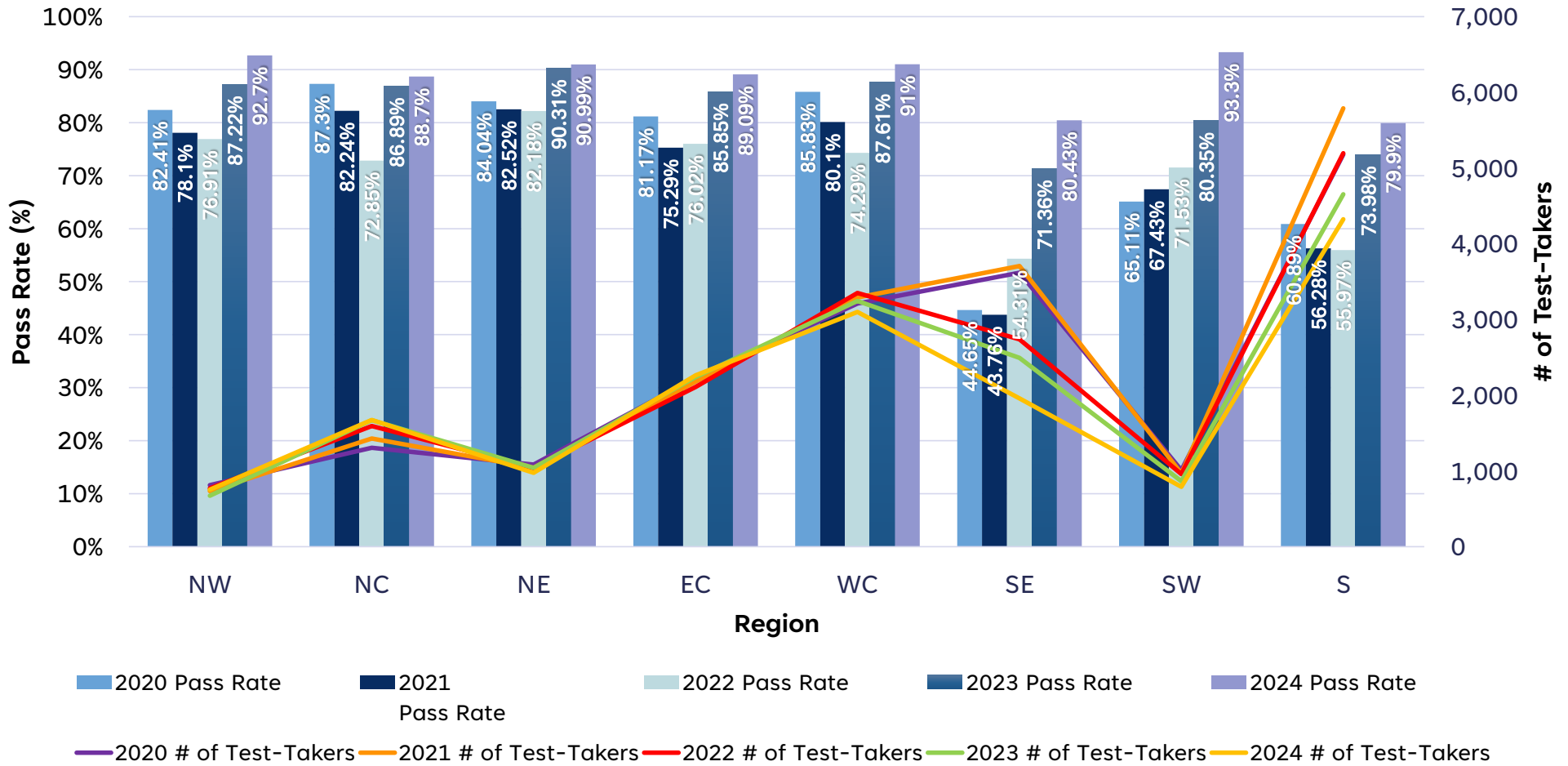
FL 2024 BSN-Prepared NCLEX-RN Pass Rates by Region



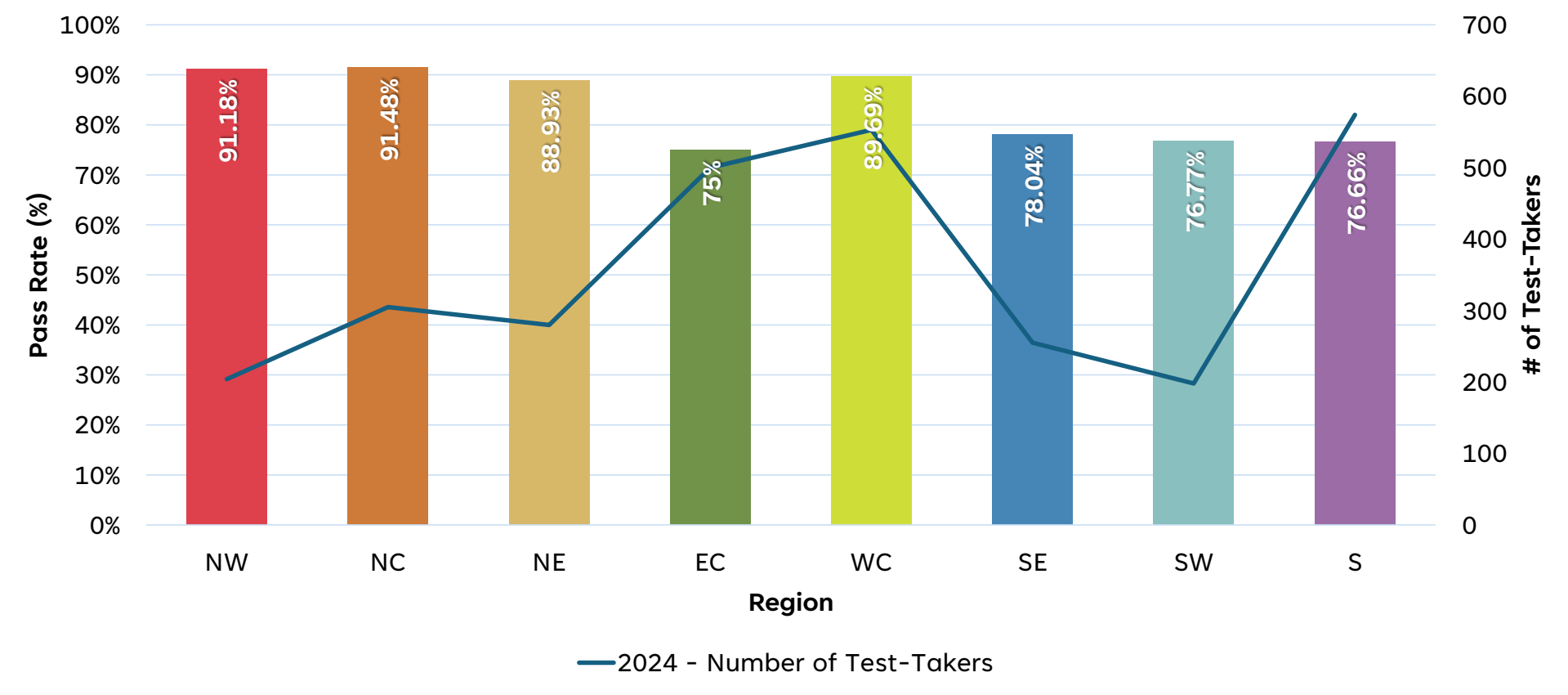
FL 2024 ADN-Prepared NCLEX-RN Pass Rates by Region



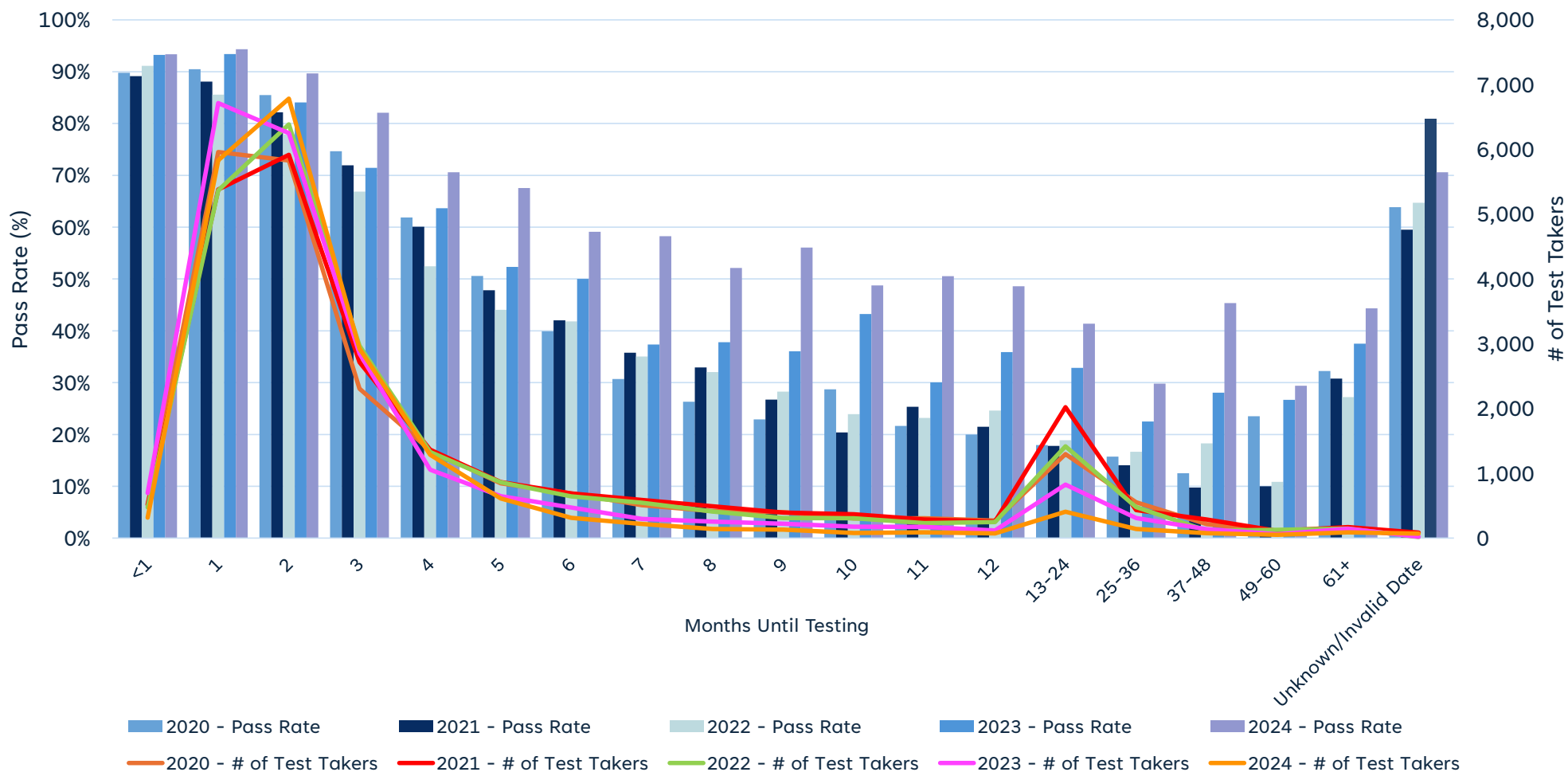
FL NCLEX-RN Pass Rates by Region 2020-2024



FL 2024 NCLEX-PN Pass Rates by Region



FL NCLEX Pass Rates by Month until Testing



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FOR NURSING



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SOUTH FLORIDA

College of Nursing

APPEARANCE RECORD

Deliver both copies of this form to
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2/12/25
Meeting Date

Bill Number or Topic

Senate Higher Ed Approps
Committee

Amendment Barcode (if applicable)

Name USHA MENON

Phone 727-743-0228

Address 4202 E. Fowler Ave.
Street

Email ushamenon@usf.edu

JANPA
City

FL
State

33602
Zip

Speaking: For Against Information **OR** Waive Speaking: In Support Against

PLEASE CHECK ONE OF THE FOLLOWING:

I am appearing without compensation or sponsorship.

I am a registered lobbyist, representing:

I am not a lobbyist, but received something of value for my appearance (travel, meals, lodging, etc.), sponsored by:

While it is a tradition to encourage public testimony, time may not permit all persons wishing to speak to be heard at this hearing. Those who do speak may be asked to limit their remarks so that as many persons as possible can be heard. If you have questions about registering to lobby please see Fla. Stat. §11.045 and Joint Rule 1. [2020-2022 Joint Rules](https://www.flsenate.gov/legistics/2022/joint-rules), [df flsenate.gov](https://www.flsenate.gov)

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The Florida Senate

APPEARANCE RECORD

2/12/25
Meeting Date

Senate Higher Ed Approps
Committee

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Bill Number or Topic

Amendment Barcode (if applicable)

Name Rayna Letourneau

Phone 727-743-6228

Address 4202 E Fowler Ave.
Street

Email raynaletournea@usf.edu

JAMPN FL 33002
City State Zip

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2/12/25

Meeting Date

Bill Number or Topic

Higher Ed App

Committee

Amendment Barcode (if applicable)

Name Dr. Julie Merten

Phone 904 403-0339

Address 1 UNF DRIVE

Email jMerten@unf.edu

Street

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City

State

Zip

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APPEARANCE RECORD

Nursing Education Expansion
Bill Number or Topic

02/12/2025

Meeting Date

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Appr. Higher Education
Committee

Amendment Barcode (if applicable)

Name Dr. Audria Denker Phone 502 - 410 - 6220

Address 3050 Terra Crossing Blvd Email adenker@galencollege.edu
Street

Louisville Kentucky 40245
City State Zip

Speaking: For Against Information OR Waive Speaking: In Support Against

PLEASE CHECK ONE OF THE FOLLOWING:

I am appearing without compensation or sponsorship.

I am a registered lobbyist, representing:

I am not a lobbyist, but received something of value for my appearance (travel, meals, lodging, etc.), sponsored by:

While it is a tradition to encourage public testimony, time may not permit all persons wishing to speak to be heard at this hearing. Those who do speak may be asked to limit their remarks so that as many persons as possible can be heard. If you have questions about registering to lobby please see Fla. Stat. §11.045 and Joint Rule 1. [2020-2022 Joint Rules.pdf flsenate.gov](https://www.flsenate.gov/2020-2022/JointRules.pdf)

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The Florida Senate
APPEARANCE RECORD

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2/12/2025

Meeting Date

Bill Number or Topic

Committee

Amendment Barcode (if applicable)

Name John Monda

Phone 786.286.3326

Address 7154 Wilton Drive
Street

Email johnmondajr@gmail.com

Naples
City

FL
State

34109
Zip

Speaking: For Against Information **OR** Waive Speaking: In Support Against

PLEASE CHECK ONE OF THE FOLLOWING:

I am appearing without compensation or sponsorship.

I am a registered lobbyist, representing:

I am not a lobbyist, but received something of value for my appearance (travel, meals, lodging, etc.), sponsored by:

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The Florida Senate

APPEARANCE RECORD

2/12/25

Meeting Date

HIGHER ED APPROPS

Committee

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Bill Number or Topic

Amendment Barcode (if applicable)

Name

DR. JIM HEWINGSTON

Phone

352 873 5835

Address

3001 SW COLLEGE RD

Email

HEWINGSTON@FLSENATE.GOV

Street

Ocala

City

FL

State

34471

Zip

Speaking:

For

Against

Information

OR

Waive Speaking:

In Support

Against

PLEASE CHECK ONE OF THE FOLLOWING:

I am appearing without compensation or sponsorship.

I am a registered lobbyist, representing:

I am not a lobbyist, but received something of value for my appearance (travel, meals, lodging, etc.), sponsored by:

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The Florida Senate

APPEARANCE RECORD

Nursing Education Expansion

February 12, 2025

Meeting Date

Senate Higher Ed Appropriations Committee

Committee

Deliver both copies of this form to Senate professional staff conducting the meeting

Bill Number or Topic

Amendment Barcode (if applicable)

Name Andrea Vanorio

Phone 863-660-3770

Address 1900 West Commercial Dr.

Email avanorio@keiseruniversity.edu

Street

Fort Lauderdale

FL

33309

City

State

Zip

Speaking: For Against Information OR Waive Speaking: In Support Against

PLEASE CHECK ONE OF THE FOLLOWING:

I am appearing without compensation or sponsorship.

I am a registered lobbyist, representing:

I am not a lobbyist, but received something of value for my appearance (travel, meals, lodging, etc.), sponsored by:

While it is a tradition to encourage public testimony, time may not permit all persons wishing to speak to be heard at this hearing. Those who do speak may be asked to limit their remarks so that as many persons as possible can be heard. If you have questions about registering to lobby please see Fla. Stat. §11.045 and Joint Rule 1. [2020-2022 Joint Rules.pdf flsenate.gov](https://www.flsenate.gov/2020-2022JointRules.pdf)

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The Florida Senate

APPEARANCE RECORD

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Nursing Education

Number or Topic

Amendment Barcode (if applicable)

02/12/2025 Meeting Date

Apr. Higher Education Committee

Name Bob Harris Phone 850 222 0720

Address 2618 Centennial Place Street Email bharris@lawfla.com

Tallahassee FL 32308 City State Zip

Speaking: [] For [] Against [x] Information OR Waive Speaking: [] In Support [] Against

PLEASE CHECK ONE OF THE FOLLOWING:

[] I am appearing without compensation or sponsorship.

[x] I am a registered lobbyist, representing: Galen Colley of Nursing & Fla. Assoc. of Independent Nursing Schools

[] I am not a lobbyist, but received something of value for my appearance (travel, meals, lodging, etc.), sponsored by:

While it is a tradition to encourage public testimony, time may not permit all persons wishing to speak to be heard at this hearing. Those who do speak may be asked to limit their remarks so that as many persons as possible can be heard. If you have questions about registering to lobby please see Fla. Stat. §11.045 and Joint Rule 1. 2020-2022 Joint Rules. pdf (flsenate.gov)

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The Florida Senate

APPEARANCE RECORD

02/12/25

Meeting Date

Nursing

Bill Number or Topic

Higher Ed Appropriations

Committee

Deliver both copies of this form to Senate professional staff conducting the meeting

Amendment Barcode (if applicable)

Name Allen Mortham Jr

Phone (850) 566-3760

Address 150 South Monroe St

Email Allen@FAPSC.Org

Street

Tallahassee Florida 32301

City

State

Zip

Speaking:

For

Against

Information

OR

Waive Speaking:

In Support

Against

PLEASE CHECK ONE OF THE FOLLOWING:

I am appearing without compensation or sponsorship.

I am a registered lobbyist, representing:

I am not a lobbyist, but received something of value for my appearance (travel, meals, lodging, etc.), sponsored by:

Florida Association of Postsecondary Schools

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This form is part of the public record for this meeting.

CourtSmart Tag Report

Room: SB 110
Caption: Senate Appropriations Committee on Higher Education

Case No.:

Type:
Judge:

Started: 2/12/2025 4:02:12 PM

Ends: 2/12/2025 5:48:45 PM

Length: 01:46:34

4:02:25 PM Sen. Harrell (Chair)
4:05:23 PM TAB 1 - Program Review - Nursing Education Expansion/Enhancement Initiatives
4:06:16 PM Usha Menon, Dean of the College of Nursing, University of South Florida
4:07:53 PM Rayna Letourneau, Director, Florida Center for Nursing, University of South Florida
4:36:14 PM Sen. Harrell
4:37:35 PM Sen. Davis
4:37:44 PM Sen. Harrell
4:39:08 PM Julie Merten, Associate Dean, MedNexus, University of North Florida
4:47:25 PM Sen. Harrell
4:47:44 PM Dr. Audria Denker, Chief Experience Officer, Galen College of Nursing
4:57:21 PM Sen. Harrell
4:57:39 PM John Monda, Director, Lorenzo Walker Technical College, Collier County Public Schools
5:04:37 PM Sen. Harrell
5:04:53 PM Dr. Jim Henningsen, President, College of Central Florida
5:10:59 PM Sen. Harrell
5:11:17 PM Dr. Andrea Vanorio, Associate Chief Nurse Administrator, Keiser University
5:25:05 PM Sen. Harrell
5:26:21 PM Sen. Bradley
5:28:27 PM Sen. Harrell
5:28:33 PM Sen. Davis
5:30:22 PM A. Denker
5:32:27 PM Sen. Harrell
5:32:32 PM J. Monda
5:35:03 PM Sen. Harrell
5:36:00 PM J. Merten
5:36:50 PM Sen. Harrell
5:36:52 PM A. Denker
5:38:53 PM J. Monda
5:40:40 PM Sen. Harrell
5:40:42 PM J. Henningsen
5:42:15 PM Sen. Harrell
5:42:18 PM A. Vanorio
5:44:01 PM Sen Harrell
5:44:08 PM Sen. Davis
5:45:10 PM Sen. Harrell
5:45:11 PM J. Henningsen
5:46:20 PM Sen. Harrell
5:46:28 PM A. Denker
5:47:42 PM Sen. Harrell