Florida Senate - 1998

By the Committee on Governmental Reform and Oversight

	302-259A-98
1	A bill to be entitled
2	An act relating to program administration by
3	the Department of Children and Family Services;
4	amending s. 20.19, F.S.; providing additional
5	duties for the department's Office of Standards
6	and Evaluation with respect to measuring
7	standards of performance and to reports due to
8	the Legislature; providing duties of program
9	offices; requiring an evaluation and a report
10	from the Assistant Secretary for
11	Administration; revising requirements for the
12	department in procuring contracts for client
13	services and in establishing standards for the
14	delivery of those services; requiring the
15	department to procure certain services
16	competitively; allowing a phase-in period for
17	competitive procurement of certain client
18	services; authorizing deferral of the
19	competitive contracting process under certain
20	circumstances; limiting the duration of such
21	deferrals; authorizing the department to adopt
22	rules relating to an alternative competitive
23	procurement process; providing intent that the
24	department enter multi-year contracts;
25	providing for procuring services from multiple
26	sources; requiring that the department adopt
27	rules for imposing penalties against a provider
28	that fails to comply with a requirement for
29	corrective action; requiring notice; requiring
30	that the department develop, and incorporate
31	into the department's Employee Handbook,

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1	standards of conduct and a range of
2	disciplinary actions relating to certain staff
3	functions; requiring the department to assure
4	the accountability of each provider of client
5	services; providing duties of the Auditor
6	General and the Office of Program Policy
7	Analysis and Government Accountability;
8	providing for cancellation of contracts under
9	specified circumstances; providing for
10	department liens against certain property
11	constructed or renovated using state funds;
12	amending 394.74, F.S.; adding a provision that
13	contracts for services must be performance
14	based; removing an obsolete requirement
15	associated with cost reimbursement contracts;
16	amending s. 394.76, F.S.; authorizing
17	performance-based contracts,
18	purchase-of-service contracts, and start-up
19	contracts; requiring an evaluation of the
20	contractor's performance; requiring reports to
21	the Legislature by the department; requiring
22	the department to provide training for staff in
23	negotiating contracts; requiring the department
24	to ensure certain assistance to staff who are
25	negotiating a contract; requiring the
26	department to create contract management units
27	at the district level; providing specifications
28	for these units; specifying the date by which
29	the contract management units must be in
30	operation; requiring the department to evaluate
31	contracting functions in the service districts;
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1 authorizing the department to exercise budget 2 and personnel flexibility; authorizing the 3 department to transfer specified funds from certain budget entities in order to create 4 5 certain staff positions; requiring a report; б providing an effective date. 7 8 WHEREAS, it is the intent of the Legislature that the 9 Department of Children and Family Services achieve and 10 maintain accountability from all providers of client services 11 in order to assure a high level of quality and effectiveness of those services, and 12 13 WHEREAS, it is further the intent of the Legislature that the Office of Standards and Evaluation, in conjunction 14 with the program offices at the headquarters of the 15 department, play a central role in assuring that this 16 17 accountability is achieved and maintained, NOW, THEREFORE, 18 19 Be It Enacted by the Legislature of the State of Florida: 20 Section 1. Subsections (3), (4), and (5) of section 21 20.19, Florida Statutes, are amended, present subsections 22 (16), (17), (18), (19), and (20) are redesignated as 23 subsections (17), (18), (19), (20), and (21), respectively, 24 and a new subsection (16) is added to that section, to read: 25 20.19 Department of Children and Family 26 27 Services.--There is created a Department of Children and 28 Family Services. 29 (3) OFFICE OF STANDARDS AND EVALUATION.--There is 30 created under the secretary the Office of Standards and 31 Evaluation which has the following responsibilities: 3

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1	(a) With the assistance of the assistant secretaries,
2	district administrators, and health and human services boards,
3	establishing systems and strategies to evaluate performance in
4	achieving outcome measures and performance and productivity
5	standards related to service delivery, program and financial
6	administration, and support, and procedures.
7	(b) Directing the development of monitoring and
8	quality assurance systems for statewide and district services
9	that will routinely assess the efficiency and effectiveness of
10	departmental and provider staff and services.
11	(c) Validating the monitoring and quality assurance
12	activities of statewide and district service providers and
13	staff to ensure that these activities are being conducted
14	routinely and that corrective action is being taken to
15	eliminate deficiencies detected by these activities.
16	(d) Conducting evaluations, directly or by contract,
17	of programs and services provided by the department to
18	determine whether improvement in the condition of individuals,
19	families, and communities has occurred as a result of these
20	programs and services. The evaluations must include an
21	assessment of the short-term effects on individuals and
22	families and the long-term effects on communities and the
23	state. Outcome evaluation studies shall be conducted in
24	response to priorities determined by the department and the
25	Legislature and to the extent that funding is provided by the
26	Legislature.
27	(e) Consulting with the inspector general to ensure
28	the integrity of the monitoring and evaluation process and the
29	validity of the data derived from these activities.
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1	(f) Developing procedures for the competitive
2	procurement of external evaluations, including detailed
3	specifications for all evaluation contracts.
4	(g) Developing the budget for the department's
5	evaluation efforts and identifying future evaluation needs,
б	including infrastructure needs to support the outcome
7	evaluation function.
8	(h) Evaluating and reporting to the Legislature,
9	beginning December 31, 1999, and by October 31 of each
10	subsequent year, on the following issues:
11	1. The effectiveness of the department's performance
12	contracting system in accomplishing program outcomes and
13	supporting statewide quality assurance systems.
14	2. The adequacy of resources and internal controls
15	used by each program and service district to ensure
16	effectiveness and quality of client services provided through
17	standard contracts and other agreements.
18	3. The effectiveness and quality of contracted
19	services for each client target group, as determined by annual
20	performance reporting and results of quality assurance
21	monitoring.
22	4. The status of the department's progress in
23	complying with the provisions of this act, including the work
24	of the contract evaluation teams established pursuant to
25	paragraph (9)(g).
26	<u>(i)</u> (h) Such other duties relating to evaluation as may
27	be assigned to the Office of Standards and Evaluation by the
28	secretary.
29	(4) PROGRAM OFFICES
30	(a) There are created program offices, each of which
31	shall be headed by an assistant secretary who shall be
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COD	ING: Words stricken are deletions; words <u>underlined</u> are additions.

1 appointed by and serve at the pleasure of the secretary. Each 2 program office shall have the following responsibilities: 3 1. Ensuring that family services programs are implemented according to legislative intent and as provided in 4 5 state and federal laws, rules, and regulations. б 2. Establishing program standards and performance 7 objectives. 8 3. Reviewing, monitoring, and ensuring compliance with 9 statewide standards and performance measures objectives. 10 4. Providing general statewide supervision of the 11 administration of service programs, including, but not limited 12 to: 13 Developing and coordinating training for service a. 14 programs. 15 Coordinating program research. b. Identifying statewide program needs and 16 с. 17 recommending solutions and priorities. 18 d. Providing technical assistance for the 19 administrators and staff of the service districts. e. Assisting district administrators in staff 20 21 development and training. f. Monitoring service programs to ensure program 22 23 quality among service districts. 24 4. Conducting outcome evaluations and ensuring program 25 effectiveness. 5. Developing workload and productivity standards. 26 27 Developing resource allocation methodologies. б. 28 7. Compiling reports, analyses, and assessment of 29 client needs on a statewide basis. 30 Ensuring the continued interagency collaboration 8. 31 with the Department of Education for the development and 6

2 families. 3 9. Other duties as are assigned by the secretary. 4 (b) The following program offices are established and 5 may be consolidated, restructured, or rearranged by the б secretary; provided any such consolidation, restructuring, or rearranging is for the purpose of encouraging service 7 8 integration through more effective and efficient performance 9 of the program offices or parts thereof: 10 1. Economic Self-Sufficiency Program Office. -- The 11 responsibilities of this office encompass income support programs within the department, such as temporary assistance 12 to families with dependent children, food stamps, welfare 13 reform, and state supplementation of the supplemental security 14 15 income (SSI) program. Developmental Services Program Office.--The 16 2. 17 responsibilities of this office encompass programs operated by the department for developmentally disabled persons. 18 19 Developmental disabilities include any disability defined in s. 393.063. 20 21 3. Children and Families Program Office.--The responsibilities of this program office encompass early 22 intervention services for children and families at risk; 23 24 intake services for protective investigation of abandoned, abused, and neglected children; interstate compact on the 25 placement of children programs; adoption; child care; 26 out-of-home care programs and other specialized services to 27 28 families; and child protection and sexual abuse treatment

integration of effective programs to serve children and their

29 teams created under chapter 415, excluding medical direction 30 functions.

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1 4. Alcohol, Drug Abuse, and Mental Health Program 2 Office.--The responsibilities of this office encompass all 3 alcohol, drug abuse, and mental health programs operated by the department. 4 5 (5) ASSISTANT SECRETARY FOR ADMINISTRATION. -б (a) The secretary shall appoint an Assistant Secretary 7 for Administration who serves at the pleasure of the 8 secretary. The Assistant Secretary for Administration is responsible for: 9 10 1. Supervising all of the budget management activities 11 of the department and serving as the chief budget officer of 12 the department. 13 2. Providing administrative and management support services above the district level. 14 15 3. Monitoring administrative and management support services in the districts. 16 17 4. Developing and implementing uniform policies, 18 procedures, and guidelines with respect to personnel 19 administration, finance and accounting, budget, grants management and disbursement, contract administration, 20 21 procurement, information and communications systems, 22 management evaluation and improvement, and general services, 23 including housekeeping, maintenance, and leasing of 24 facilities. 5. Performing such other administrative duties as are 25 assigned by the secretary. 26 27 (b) If reductions in a district's operating budget 28 become necessary during any fiscal year, the department shall 29 develop a formula to be used in its recommendations to the 30 Governor and Legislature which does not disproportionately 31 8

1 reduce a district's operating budget because of voluntary 2 county appropriations to department programs. 3 (c) The Assistant Secretary for Administration shall evaluate and report to the Legislature by July 1, 1999, and 4 5 annually thereafter, on the methods used by each program to б ensure the fiscal accountability of each provider of client 7 services with whom the department contracts. 8 The Assistant Secretary for Administration shall (d) 9 evaluate the administrative operations of the districts, and 10 may require that districts develop and submit corrective 11 action plans in those areas that do not conform to the department's uniform operating procedures. 12 (16) CONTRACTING AND PERFORMANCE STANDARDS.--13 The department will establish performance 14 (a) standards for all contracted client services. Notwithstanding 15 s. 287.057(3)(f), the department must competitively procure 16 any contract for client services when any of the following 17 18 occurs: 19 1. The provider fails to meet performance standards established by the department after the provider has been 20 21 given a reasonable opportunity to achieve the established 22 standards. 23 2. A new program or service has been authorized and 24 funded by the Legislature and the annual value of the contract 25 is \$300,000 or more. 3. A program or service is expanded based on an 26 27 increased appropriation of more than 10 percent above the 28 prior year's appropriation for that program or service and the 29 annual value of the contract is \$300,000 or more. 30 The annual value of the contract exceeds \$500,000 4. 31 and the contract has been with the same service provider for 3

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1 years or more, unless the contract is with a governmental 2 entity. 3 (b) The department may phase in the implementation of competitive procurement for client services contracts that 4 5 exceed \$300,000 in annual contract value over a 3-year period, б to begin January 1, 1999. The department shall accomplish the 7 phase-in by determining which contracts must be competitively 8 procured to comply with this subsection and shall 9 competitively procure one-third of the contracts during each 10 of the subsequent 3 years. 11 (c) The competitive requirements of paragraph (a) must be initiated for each contract that meets the criteria of this 12 subsection within the time limits set forth in paragraph (b), 13 unless the secretary makes a written determination that 14 particular facts and circumstances require deferral of the 15 competitive process. Facts and circumstances must be 16 17 specifically described for each individual contract proposed for deferral and must include one or more of the following: 18 19 1. An immediate threat to the health, safety, or welfare of the department's clients. 20 21 2. A threat to appropriate use or disposition of 22 facilities that have been financed in whole, or substantially in part, through contracts or agreements with a state agency. 23 3. A threat to the service in<u>frastructure of a</u> 24 community which could endanger the well-being of the 25 26 department's clients. 27 Competitive procurement of client services may not be deferred 28 for longer than 3 years beyond the time limits set forth in 29 30 paragraph (b) and deferral may not be used to circumvent the 31 intent of paragraph (b).

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1	(d) The Legislature intends for the department to
2	obtain services in the manner that is most cost-effective for
3	the state, in the manner that provides the greatest long-term
4	benefits to the clients receiving services, and in the manner
5	that minimizes the disruption of client services. In order to
6	meet these legislative goals, the department may adopt rules
7	providing procedures for the competitive procurement of
8	contracted client services which represent an alternative to
9	the request-for-proposal or the invitation-to-bid process. The
10	alternative competitive procedures shall permit the department
11	to solicit professional qualifications from prospective
12	providers and to evaluate such statements of qualification
13	before requesting service proposals. The department may limit
14	the firms invited to submit service proposals to only those
15	firms that have demonstrated the highest level of professional
16	capability to provide the services under consideration, but
17	may not invite fewer than three firms to submit service
18	proposals, unless fewer then three firms submitted
19	satisfactory statements of qualification. The alternative
20	procedures must, at a minimum, allow the department to
21	evaluate competing proposals and select the proposal that
22	provides the greatest benefit to the state while considering
23	the quality of the services, dependability and integrity of
24	the provider, dependability of the provider's services, the
25	experience of the provider in serving target populations or
26	client groups substantially identical to members of the target
27	population for the contract in question, and the ability of
28	the provider to secure local funds to support the delivery of
29	services, including, but not limited to, funds derived from
30	county governments. These alternative procedures need not
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1 conform to the requirements of s. 287.057(1) or (2) or s. 2 287.042. 3 (e) The department shall review the period for which 4 it executes contracts and, to the greatest extent practical, 5 shall execute multi-year contracts to make the most efficient б use of the resources devoted to contract processing and 7 execution. 8 (f) When it is in the best interest of a defined 9 segment of its consumer population, the department may 10 competitively procure and contract for systems of treatment or 11 service that involve multiple providers, rather than procuring and contracting for treatment or services separately from each 12 participating provider. The department must ensure that all 13 providers that participate in the treatment or service system 14 meet all applicable statutory, regulatory, service-quality, 15 and cost-control requirements. If other governmental entities 16 17 or units of special purpose government contribute matching funds to the support of a given system of treatment or 18 19 service, the department shall formally request information 20 from those funding entities in the procurement process and 21 shall take the information received from those funding entities into account in the selection process. The department 22 may also involve nongovernmental funding entities in the 23 24 procurement process when appropriate. 25 (g) The department may contract for or provide 26 assessment and case-management services independently of 27 treatment services. 28 The department shall adopt, by rule, provisions (h) 29 for including in its contracts incremental penalties to be 30 imposed by its contract managers on a service provider due to the provider's failure to comply with a requirement for 31

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1 corrective action. Any financial penalty that is imposed upon a provider may not be paid from funds being used to provide 2 3 services to clients, and the provider may not reduce the amount of services being delivered to clients as a method for 4 5 offsetting the impact of the penalty. If a financial penalty б is imposed upon a provider that is a corporation, the 7 department shall notify, at a minimum, the board of directors 8 of the corporation. The department may notify, at its discretion, any additional parties that the department 9 believes may be helpful in obtaining the corrective action 10 11 that is being sought. Further, the rules adopted by the department must include provisions that permit the department 12 to deduct the financial penalties from funds that would 13 otherwise be due to the provider, not to exceed 10 percent of 14 the amount that otherwise would be due to the provider for the 15 period of noncompliance. If the department imposes a financial 16 17 penalty, it shall advise the provider in writing of the cause for the penalty. A failure to include such deductions in a 18 19 request for payment constitutes a ground for the department to reject that request for payment. The additional remedies 20 identified in this paragraph do not limit or restrict the 21 department's application of any other remedy available to it 22 in the contract or under law. The additional remedies 23 24 described in this paragraph may be cumulative and may be 25 assessed upon each separate failure to comply with instructions from the department to complete corrective 26 27 action. (i) The department shall develop standards of conduct 28 29 and a range of disciplinary actions for its employees which 30 are specifically related to carrying out contracting responsibilities, and shall incorporate the standards and 31 13

1 disciplinary actions in its Employee Handbook by December 31, 2 1998. 3 (j) The department must implement systems and controls to ensure financial integrity and service-provision quality in 4 5 the developmental services Medicaid waiver service system no б later than December 31, 1998. The Auditor General shall include specific reference to systems and controls related to 7 8 financial integrity in the developmental services Medicaid waiver service system in his audit of the department for the 9 10 1998-1999 fiscal year, and for all subsequent fiscal years. 11 The Office of Program Policy Analysis and Government Accountability shall review the department's systems and 12 controls related to service-provision quality in the 13 developmental services Medicaid waiver service system and 14 submit a report to the Legislature by December 31, 1999. 15 (k) If a provider fails to meet the performance 16 17 standards established in the contract, the department may allow a reasonable period for the provider to correct 18 19 performance deficiencies. If performance deficiencies are not resolved to the satisfaction of the department within the 20 21 prescribed time, and if no extenuating circumstances can be documented by the provider to the department's satisfaction, 22 the department must cancel the contract with the provider. The 23 24 department may not enter into a new contract with that same 25 provider for the services for which the contract was previously canceled for a period of at least 24 months after 26 27 the date of cancellation. (1) The department shall file a lien against the 28 29 property where facilities are located which have been constructed or substantially renovated, in whole or in part, 30 through the use of state funds. The lien must be recorded in 31

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1 the county where the property is located upon the execution of the contract authorizing such construction or renovation. The 2 3 lien must specify that the department has a financial interest in the property equal to the pro rata portion of the state's 4 5 original investment of the then-fair-market value for б renovations, or the proportionate share of the cost of the construction. The lien must also specify that the department's 7 8 interest is proportionately reduced and subsequently vacated over a 20-year period of depreciation. The contract must 9 include a provision that, as a condition of receipt of state 10 11 funding for this purpose, the provider agrees that, if it disposes of the property before the department's interest is 12 vacated, the provider will refund the proportionate share of 13 the state's initial investment, as adjusted by depreciation. 14 Section 2. Subsections (2) and (3) of section 394.74, 15 Florida Statutes, are amended to read: 16 17 394.74 Contracts for provision of local alcohol, drug abuse, and mental health programs. --18 19 (2) Contracts for service shall be performance based 20 and consistent with the approved district plan and the service 21 priorities established in s. 394.75(4). (3) Contracts shall include, but are not limited to: 22 (a) A provision that, within the limits of available 23 24 resources, primary care alcohol, drug abuse, and mental health 25 services shall be available to any individual residing or employed within the service area, regardless of ability to pay 26 for such services, current or past health condition, or any 27 28 other factor; 29 (b) A provision that such services be available with 30 priority of attention being given to individuals who exhibit 31 symptoms of chronic or acute alcoholism, drug abuse, or mental 15

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illness and who are unable to pay the cost of receiving such services; A provision that every reasonable effort to (C) collect appropriate reimbursement for the cost of providing alcohol, drug abuse, and mental health services to persons able to pay for services, including first-party payments and third-party payments, shall be made by facilities providing services pursuant to this act; and (d) A program description and line-item operating budget by program service component for alcohol, drug abuse, and mental health services, provided the entire proposed operating budget for the service provider will be displayed; and (d) (d) (e) A requirement that the contractor must conform to department rules and the priorities established thereunder. Section 3. Subsection (3) of section 394.76, Florida Statutes, is amended to read: 394.76 Financing of district programs and services.--If the local match funding level is not provided in the General Appropriations Act or the substantive bill implementing the General Appropriations Act, such funding level shall be provided as follows: (3) The state share of financial participation shall be determined by the following formula: For performance-based contracts and (a) purchase-of-service contracts, the state must purchase units of services or outcomes at a per-unit rate. The state rate must be a negotiated rate not to exceed the state model rate

- 29 and model rates must be reevaluated biennially. At a minimum,
- 30 financial rules must address a chart of accounts for state
- 31 reporting and auditing and programmatic rules must address

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1 performance outcomes, including client satisfaction and functional assessments, service protocols, quality assurance 2 3 standards, and service standards. (b) For start-up contracts, the state shall reimburse 4 5 actual expenditures made in accordance with contract б specifications that include a description of services to be 7 provided and a detailed line-item budget. 8 9 All contracts for client services must provide for an 10 evaluation of the contractor's performance. The evaluation 11 must be based on contractually agreed-upon outcome performance standards that measure the effectiveness of the services 12 13 provided. The state share of approved program costs shall be 14 a percentage of the net balance determined by deducting from 15 the total operating cost of services and programs, as specified in s. 394.675(1), those expenditures which are 16 17 ineligible for state participation as provided in subsection (7) and those ineligible expenditures established by rule of 18 19 the department pursuant to s. 394.78. 20 (c)(b) Residential and case management services which 21 are funded as part of a deinstitutionalization project shall not require local matching funds and shall not be used as 22 local matching funds. The state and federal financial 23 24 participation portions of Medicaid earnings pursuant to Title XIX of the Social Security Act, except for the amount of 25 general revenue equal to the amount appropriated in 1985-1986 26 27 plus all other general revenue that is shifted from any other alcohol, drug abuse, and mental health appropriation category 28 29 after fiscal year 1986-1987, shall not require local matching 30 funds and shall not be used as local matching funds. Local 31 matching funds are not required for general revenue

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1 transferred by the department into alcohol, drug abuse, and 2 mental health appropriations categories during a fiscal year 3 to match federal funds earned from Medicaid services provided 4 for mental health clients in excess of the amounts initially 5 appropriated. Funds for children's services which were б provided through the Children, Youth, and Families Services 7 budget which did not require local match prior to being 8 transferred to the Alcohol, Drug Abuse, and Mental Health Services budget shall be exempt from local matching 9 10 requirements. All other contracted community alcohol and 11 mental health services and programs, except as identified in s. 394.457(3), shall require local participation on a 75-to-25 12 13 state-to-local ratio. (d) (d) (c) The expenditure of 100 percent of all 14 third-party payments and fees shall be considered as eligible 15 for state financial participation if such expenditures are in 16 17 accordance with subsection (7) and the approved district plan. (e)(d) Fees generated by residential and case 18 19 management services which are funded as part of a 20 deinstitutionalization program and do not require local 21 matching funds shall be used to support program costs approved 22 in the district plan. 23 (f)(e) Any earnings pursuant to Title XIX of the 24 Social Security Act in excess of the amount appropriated shall 25 be used to support program costs approved in the district plan. 26 Section 4. (1) The Department of Children and Family 27 28 Services shall take steps to ensure that department contracts 29 are negotiated in a manner that assures that the state's 30 interests are well represented. In order to make this assurance, the department must request voluntary assistance 31 18

1 from outside entities, including, but not limited to, other state agencies, to provide training for departmental employees 2 3 who negotiate contracts. Further, employees who negotiate contracts must have available to them other department 4 5 employees who have expertise in legal and fiscal matters and б employees who are especially skilled in conducting contract 7 negotiations to ensure that the interests of the state are 8 well represented. 9 (2) The department shall create contract management 10 units at the district level which must be staffed by 11 individuals who are specifically trained to perform the functions related to contract management. The contract 12 management units are responsible for monitoring the 13 programmatic and administrative performance of the 14 department's contracts for client services and shall report to 15 the appropriate district administrator. To the greatest extent 16 17 possible, the members of the contract management units shall be career service employees who are assigned to the same pay 18 19 grade. The contract management units shall be in operation throughout the state no later than March 1, 1999. 20 The department shall evaluate the effectiveness 21 (3) and efficiency of contracting functions in each service 22 district and report to the Legislature by December 15, 1999. 23 24 For districts where contracting functions have been 25 centralized for at least 12 months, the department shall report on the effectiveness of such centralization. For 26 27 districts that elected not to centralize contracting 28 functions, the report must include the reasons for that 29 decision and the steps a district has taken to improve 30 contracting within the district. 31

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1	Section 5. (1) It is critical that the Department of
2	Children and Family Services have an adequate number and
3	quality of staff to ensure the effective negotiation and
4	management of contracts for client services. The Legislature
5	intends that the department be permitted to have limited
6	flexibility to use funds for improving contract negotiation,
7	contract management, oversight, quality assurance, training,
8	and other related activities. To this end, effective October
9	1, 1998, the department may transfer up to 0.25 percent of the
10	total funds from categories used to pay for contractually
11	provided client services of any budget entity within the
12	department. Such transfer may not exceed a total of \$3 million
13	in any fiscal year. When necessary, the department may
14	establish, in accordance with section 216.177, Florida
15	Statutes, additional positions that will be exclusively
16	devoted to these functions. Any positions required under this
17	section may be established notwithstanding sections
18	216.262(1)(a) and 216.351, Florida Statutes.
18	216.262(1)(a) and 216.351, Florida Statutes.
18 19	216.262(1)(a) and 216.351, Florida Statutes. (2) The department must report to the Legislature by
18 19 20	216.262(1)(a) and 216.351, Florida Statutes. (2) The department must report to the Legislature by July 1, 2000, on the impact of this section. This report must,
18 19 20 21	216.262(1)(a) and 216.351, Florida Statutes. (2) The department must report to the Legislature by July 1, 2000, on the impact of this section. This report must, at a minimum, include quantifiable evidence demonstrating that
18 19 20 21 22	216.262(1)(a) and 216.351, Florida Statutes. (2) The department must report to the Legislature by July 1, 2000, on the impact of this section. This report must, at a minimum, include quantifiable evidence demonstrating that the department is able to provide additional client services
18 19 20 21 22 23	216.262(1)(a) and 216.351, Florida Statutes. (2) The department must report to the Legislature by July 1, 2000, on the impact of this section. This report must, at a minimum, include quantifiable evidence demonstrating that the department is able to provide additional client services within the same appropriation through improved ability to
18 19 20 21 22 23 24	216.262(1)(a) and 216.351, Florida Statutes. (2) The department must report to the Legislature by July 1, 2000, on the impact of this section. This report must, at a minimum, include quantifiable evidence demonstrating that the department is able to provide additional client services within the same appropriation through improved ability to negotiate and manage contracts.
18 19 20 21 22 23 24 25	216.262(1)(a) and 216.351, Florida Statutes. (2) The department must report to the Legislature by July 1, 2000, on the impact of this section. This report must, at a minimum, include quantifiable evidence demonstrating that the department is able to provide additional client services within the same appropriation through improved ability to negotiate and manage contracts.
18 19 20 21 22 23 24 25 26	216.262(1)(a) and 216.351, Florida Statutes. (2) The department must report to the Legislature by July 1, 2000, on the impact of this section. This report must, at a minimum, include quantifiable evidence demonstrating that the department is able to provide additional client services within the same appropriation through improved ability to negotiate and manage contracts.
 18 19 20 21 22 23 24 25 26 27 	216.262(1)(a) and 216.351, Florida Statutes. (2) The department must report to the Legislature by July 1, 2000, on the impact of this section. This report must, at a minimum, include quantifiable evidence demonstrating that the department is able to provide additional client services within the same appropriation through improved ability to negotiate and manage contracts.
18 19 20 21 22 23 24 25 26 27 28	216.262(1)(a) and 216.351, Florida Statutes. (2) The department must report to the Legislature by July 1, 2000, on the impact of this section. This report must, at a minimum, include quantifiable evidence demonstrating that the department is able to provide additional client services within the same appropriation through improved ability to negotiate and manage contracts.
 18 19 20 21 22 23 24 25 26 27 28 29 	216.262(1)(a) and 216.351, Florida Statutes. (2) The department must report to the Legislature by July 1, 2000, on the impact of this section. This report must, at a minimum, include quantifiable evidence demonstrating that the department is able to provide additional client services within the same appropriation through improved ability to negotiate and manage contracts.

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SENATE SUMMARY
Requires that the Office of Standards and Evaluation of the Department of Children and Family Services evaluate the process by which the department ensures the quality of contracted services, the fiscal accountability of providers, and the support provided to staff. Requires that the department competitively procure a contract for client services if the provider fails to meet performance standards, if the contract is for a new program or service and the value of the contract exceeds \$300,000 and the appropriation is more than 10 percent over the amount appropriated in the prior year. Authorizes the department to phase in implementation of competitive procurement. Authorizes the department to adopt rules for alternative procedures for procuring services contracts. Requires that the department adopt rules for imposing incremental penalties against a service provider that fails to take required corrective action. Requires that the department develop standards of conduct and disciplinary sanctions for employees who have responsibility for contracts. Requires that the department record a lien against certain property in order to protect the state's investment in construction or renovations to the property. Requires that the department record a lien against certain property in order to waluate the effectiveness of centralizing contracting functions within certain service distructs and report to the Legislature. Authorizes the department to transfer certain funds and establish additional positions. Requires that the department report to the legislature.

 $\label{eq:coding:words} \textbf{CODING:} \texttt{Words} \ \underline{\texttt{stricken}} \ \texttt{are deletions; words} \ \underline{\texttt{underlined}} \ \texttt{are additions.}$