CHAMBER ACTION

The Committee on Appropriations recommends the following:

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Committee Substitute

Remove the entire bill and insert:

A bill to be entitled

An act relating to foster care services; amending s. 20.19, F.S.; prohibiting certain members of a community alliance from receiving funds from the Department of Children and Family Services or a community-based care lead agency; amending s. 409.1671, F.S.; providing additional requirements for an eligible lead communitybased provider to compete for a privatization project; requiring contracts with eligible lead community-based providers to include certain standards; revising requirements for the department's quality assurance program for privatized services; directing the Florida Coalition for Children, Inc., in consultation with the department, to develop a plan for a statewide risk pool for eligible lead community-based providers, their subcontractors, and certain providers that provide foster care and related services under contract with the department; deleting a requirement that the department develop a proposal; specifying the requirements of the

plan; extending a plan submission deadline; revising the process for plan approval; directing the department to issue an interest-free loan upon approval of the plan; modifying the purposes of the community-based care risk pool; revising the purposes for which funding may be recommended to the Legislature; authorizing the risk pool to invest funds and retain interest; providing for payments upon a determination of insolvency; prohibiting payment of dividends to the risk pool members until repayment of the loan issued by the department and until the risk pool is actuarially sound and solvent; deleting a requirement for a performance bond; providing for the risk pool to be managed by the Florida Coalition for Children, Inc., or its designated contractor; specifying the manner in which nonmember entities may be authorized to contract with the department; authorizing the department to require a bond; providing an exemption from state travel policies for lead community-based providers and their subcontractors; providing an effective date.

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Be It Enacted by the Legislature of the State of Florida:

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- Section 1. Subsection (6) of section 20.19, Florida Statutes, is amended to read:
- 20.19 Department of Children and Family Services. -- There
 is created a Department of Children and Family Services.
 - (6) COMMUNITY ALLIANCES. --

 (a) The department shall, in consultation with local communities, establish a community alliance of the stakeholders, community leaders, client representatives and funders of human services in each county to provide a focal point for community participation and governance of community-based services. An alliance may cover more than one county when such arrangement is determined to provide for more effective representation. The community alliance shall represent the diversity of the community.

- (b) The duties of the community alliance shall include, but not necessarily be limited to:
- 1. Joint planning for resource utilization in the community, including resources appropriated to the department and any funds that local funding sources choose to provide.
- 2. Needs assessment and establishment of community priorities for service delivery.
- 3. Determining community outcome goals to supplement state-required outcomes.
- 4. Serving as a catalyst for community resource development.
- 5. Providing for community education and advocacy on issues related to delivery of services.
 - 6. Promoting prevention and early intervention services.
- (c) The department shall ensure, to the greatest extent possible, that the formation of each community alliance builds on the strengths of the existing community human services infrastructure.

(d) The initial membership of the community alliance in a county shall be composed of the following:

1. The district administrator.

- 2. A representative from county government.
- 3. A representative from the school district.
- 4. A representative from the county United Way.
- 5. A representative from the county sheriff's office.
- 6. A representative from the circuit court corresponding to the county.
- 7. A representative from the county children's board, if one exists.
- (e) At any time after the initial meeting of the community alliance, the community alliance shall adopt bylaws and may increase the membership of the alliance to include the state attorney for the judicial circuit in which the community alliance is located, or his or her designee, the public defender for the judicial circuit in which the community alliance is located, or his or her designee, and other individuals and organizations who represent funding organizations, are community leaders, have knowledge of community-based service issues, or otherwise represent perspectives that will enable them to accomplish the duties listed in paragraph (b), if, in the judgment of the alliance, such change is necessary to adequately represent the diversity of the population within the community alliance service districts.
- (f) A member of the community alliance, other than a member specified in paragraph (d), may not receive payment for

contractual services from the department or a community-based care lead agency.

- (g)(f) Members of the community alliances shall serve without compensation, but are entitled to receive reimbursement for per diem and travel expenses, as provided in s. 112.061. Payment may also be authorized for preapproved child care expenses or lost wages for members who are consumers of the department's services and for preapproved child care expenses for other members who demonstrate hardship.
- $\underline{\text{(h)}}$ Members of a community alliance are subject to the provisions of part III of chapter 112, the Code of Ethics for Public Officers and Employees.
- $\underline{\text{(i)}}$ (h) Actions taken by a community alliance must be consistent with department policy and state and federal laws, rules, and regulations.
- $\underline{(j)}(i)$ Alliance members shall annually submit a disclosure statement of services interests to the department's inspector general. Any member who has an interest in a matter under consideration by the alliance must abstain from voting on that matter.
- $\underline{(k)}(j)$ All alliance meetings are open to the public pursuant to s. 286.011 and the public records provision of s. 119.07(1).
- Section 2. Paragraph (e) of subsection (1), paragraph (a) of subsection (4), and subsections (7) and (8) of section 409.1671, Florida Statutes, as amended by section 27 of chapter 2003-399, Laws of Florida, are amended, paragraph (e) is added

to subsection (3) of said section, and subsection (10) is added to said section, to read:

409.1671 Foster care and related services; privatization.--

(1)

- (e) As used in this section, the term "eligible lead community-based provider" means a single agency with which the department shall contract for the provision of child protective services in a community that is no smaller than a county. The secretary of the department may authorize more than one eligible lead community-based provider within a single county when to do so will result in more effective delivery of foster care and related services. To compete for a privatization project, such agency must have:
- 1. The ability to coordinate, integrate, and manage all child protective services in the designated community in cooperation with child protective investigations.
- 2. The ability to ensure continuity of care from entry to exit for all children referred from the protective investigation and court systems.
- 3. The ability to provide directly, or contract for through a local network of providers, all necessary child protective services. Such agency should directly provide no more than 35 percent of all child protective services provided.
- 4. The willingness to accept accountability for meeting the outcomes and performance standards related to child protective services established by the Legislature and the Federal Government.

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5. The capability and the willingness to serve all children referred to it from the protective investigation and court systems, regardless of the level of funding allocated to the community by the state, provided all related funding is transferred.

- 6. The willingness to ensure that each individual who provides child protective services completes the training required of child protective service workers by the Department of Children and Family Services.
- 7. The ability to maintain eligibility to receive all federal child welfare funds, including Title IV-E and IV-A funds, currently being used by the Department of Children and Family Services.
- 8. Written agreements with Healthy Families Florida lead entities in their community, pursuant to s. 409.153, to promote cooperative planning for the provision of prevention and intervention services.
- 9. A board of directors, of which at least 51 percent of the membership is comprised of persons residing in this state.

 Of the state residents, at least 51 percent must also reside within the service area of the lead community-based provider.

(3)

(e) Each contract with an eligible lead community-based provider must include all performance outcome measures that are established by the Legislature and that are under the control of the lead agency. The standards must be adjusted annually by contract amendment to enable the department to meet the legislatively established statewide standards.

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(4)(a) The department, in consultation with the communitybased agencies that are undertaking the privatized projects, shall establish a quality assurance program for privatized services. The quality assurance program shall be based on standards established by the Adoption and Safe Families Act as well as by a national accrediting organization such as the Council on Accreditation of Services for Families and Children, Inc. (COA) or CARF--the Rehabilitation Accreditation Commission. The department may develop a request for proposal for such oversight. This program must be developed and administered at a statewide level. The Legislature intends that the department be permitted to have limited flexibility to use funds for improving quality assurance. To this end, the department may transfer up to 0.125 percent of the total funds from categories used to pay for these contractually provided services, but the total amount of such transferred funds may not exceed \$300,000 in any fiscal year. When necessary, the department may establish, in accordance with s. 216.177, additional positions that will be exclusively devoted to these functions. Any positions required under this paragraph may be established, notwithstanding ss. 216.262(1)(a) and 216.351. The department, in consultation with the community-based agencies that are undertaking the privatized projects, shall establish minimum thresholds for each component of service, consistent with standards established by the Legislature and the Federal Government. Each program operated under contract with a community-based agency must be evaluated annually by the department. The department shall, to the extent possible, use independent financial audits provided by the

community-based care agency to eliminate or reduce the ongoing contract and administrative reviews conducted by the department. The department may suggest additional items to be included in such independent financial audits to meet the department's needs. Should the department determine that such independent financial audits are inadequate, then other audits, as necessary, may be conducted by the department. Nothing herein shall abrogate the requirements of s. 215.97. The department shall submit an annual report regarding quality performance, outcome measure attainment, and cost efficiency to the President of the Senate, the Speaker of the House of Representatives, the minority leader of each house of the Legislature, and the Governor no later than January 31 of each year for each project in operation during the preceding fiscal year.

consultation with the department, shall develop a plan based on an independent actuarial study regarding the long-term use and structure of a statewide community-based care risk pool for the protection of eligible lead community-based providers, their subcontractors, and providers of other social services who contract directly with the department. The plan must also outline strategies to maximize federal earnings as they relate to the community-based care risk pool. At a minimum, the plan must allow for the use of federal earnings received from child welfare programs to be allocated to the community-based care risk pool by the department, which earnings are determined by the department to be in excess of the amount appropriated in the General Appropriations Act. The plan must specify the necessary

244 steps to ensure the financial integrity and industry-standard 245 risk management practices of the community-based care risk pool and the continued availability of funding from federal, state, 246 and local sources. The plan must also include recommendations that permit the program to be available to entities of the department providing child welfare services until full conversion to community-based care takes place. The final plan shall be submitted to the department and the Office of Insurance 252 Regulation and then to the Executive Office of the Governor and 253 the Legislative Budget Commission for formal adoption before January 1, 2005. Upon approval of the plan by all parties, the department shall issue an interest-free loan that is secured by the cumulative contractual revenue of the community-based care risk pool membership, and the amount of the loan shall equal the amount appropriated by the Legislature for this purpose. The plan shall provide for a governance structure that assures the department the ability to oversee the operation of the community-based care risk pool at least until this loan is repaid in full.

- The purposes for which the community-based care risk pool shall be used include, but are not limited to:
- 1. Significant changes in the number or composition of clients eligible to receive services.
- 2. Significant changes in the services that are eligible for reimbursement.
- 3. Scheduled or unanticipated, but necessary, advances to providers or other cash-flow issues.

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4. Proposals to participate in optional Medicaid services or other federal grant opportunities.

5. Appropriate incentive structures.

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- 6. Continuity of care in the event of failure, discontinuance of service, or financial misconduct by a lead agency.
- 7. Payment for time-limited technical assistance and consultation to lead agencies in the event of serious performance or management problems.
- 8. Payment for meeting all traditional and nontraditional insurance needs of eligible members.
 - 9. Significant changes in the mix of available funds.
- After approval of the plan in the 2004-2005 fiscal year and annually thereafter, the department may also request in its annual legislative budget request, and the Governor may recommend, that the funding necessary to carry out the purposes described in paragraph (a) be appropriated to the department. Subsequent funding of the community-based care risk pool shall be supported by premiums assessed to members of the communitybased care risk pool on a recurring basis. The community-based care risk pool may invest and retain interest earned on these funds. In addition, the department may transfer funds to the community-based care risk pool as available in order to ensure an adequate funding level if the fund is declared to be insolvent and approval is granted by the Legislative Budget Commission. Such payments for insolvency shall be made only after a determination is made by the department or its actuary that all members of the community-based care risk pool are

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current in their payments of premiums and that assessments have been made at an actuarially sound level. Such payments by members of the community-based care risk pool may not exceed reasonable industry standards, as determined by the actuary. Moneys from this fund may be used to match available federal dollars. Dividends or other payments, with the exception of legitimate claims, may not be paid to members of the communitybased care risk pool until the loan issued by the department is repaid in full. Dividends or other payments, with the exception of legitimate claims and other purposes contained in the approved plan, may not be paid to members of the community-based care risk pool unless, at the time of distribution, the community-based care risk pool is deemed actuarially sound and solvent. Solvency shall be determined by an independent actuary contracted by the department. The Office of Insurance Regulation must approve the determination of solvency by the independent actuary before the department may accept the recommendation of the independent actuary.

1. Appropriated funds shall constitute partial security for contract performance by lead agencies and shall be used to offset the need for a performance bond. Subject to the approval of the plan, the community-based care risk pool shall be managed by the Florida Coalition for Children, Inc., or the designated contractors of the Florida Coalition for Children, Inc.

Nonmembers of the community-based care risk pool may continue to contract with the department but must provide a letter of credit equal to one-twelfth of the annual contract amount in lieu of membership in the community-based care risk pool.

2. The department may separately require a bond to
mitigate the financial consequences of potential acts of
malfeasance or misfeasance or criminal violations by the
provider. The department, in consultation with existing lead
agencies, shall develop a proposal regarding the long-term use
and structure of a statewide shared earnings program which
addresses the financial risk to eligible lead community-based
providers resulting from unanticipated caseload growth or from
significant changes in client mixes or services eligible for
federal reimbursement. The recommendations in the statewide
proposal must also be available to entities of the department
until the conversion to community-based care takes place. At a
minimum, the proposal must allow for use of federal earnings
received from child welfare programs, which earnings are
determined by the department to be in excess of the amount
appropriated in the General Appropriations Act, to be used for
specific purposes. These purposes include, but are not limited
to:
(a) Significant changes in the number or composition of
clients eligible to receive services.
(b) Significant changes in the services that are eligible
for reimbursement.
(c) Significant changes in the availability of federal
funds.
(d) Shortfalls in state funds available for eligible or
ineligible services.

(e) Significant changes in the mix of available funds.

Scheduled or unanticipated, but necessary, advances to

(g) Proposals to participate in optional Medicaid services or other federal grant opportunities.

(h) Appropriate incentive structures.

(i) Continuity of care in the event of lead agency failure, discontinuance of service, or financial misconduct.

The department shall further specify the necessary steps to ensure the financial integrity of these dollars and their continued availability on an ongoing basis. The final proposal shall be submitted to the Legislative Budget Commission for formal adoption before December 31, 2002. If the Legislative Budget Commission refuses to concur with the adoption of the proposal, the department shall present its proposal in the form of recommended legislation to the President of the Senate and the Speaker of the House of Representatives before the

and Family Services may request in its legislative budget
request, and the Governor may recommend, the funding necessary
to carry out paragraph (i) from excess federal earnings. The
General Appropriations Act shall include any funds appropriated
for this purpose in a lump sum in the Administered Funds
Program, which funds constitute partial security for lead agency

commencement of the next legislative session. For fiscal year

2003-2004 and annually thereafter, the Department of Children

contract performance. The department shall use this

appropriation to offset the need for a performance bond for that

year after a comparison of risk to the funds available. In no

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event shall this performance bond exceed 2.5 percent of the annual contract value. The department may separately require a bond to mitigate the financial consequences of potential acts of malfeasance, misfeasance, or criminal violations by the provider. Prior to the release of any funds in the lump sum, the department shall submit a detailed operational plan, which must identify the sources of specific trust funds to be used. The release of the trust fund shall be subject to the notice and review provisions of s. 216.177. However, the release shall not require approval of the Legislative Budget Commission.

(8) Notwithstanding the provisions of s. 215.425, all documented federal funds earned for the current fiscal year by the department and community-based agencies which exceed the amount appropriated by the Legislature shall be distributed to all entities that contributed to the excess earnings based on a schedule and methodology developed by the department and approved by the Executive Office of the Governor. Distribution shall be pro rata based on total earnings and shall be made only to those entities that contributed to excess earnings. Excess earnings of community-based agencies shall be used only in the service district in which they were earned. Additional state funds appropriated by the Legislature for community-based agencies or made available pursuant to the budgetary amendment process described in s. 216.177 shall be transferred to the community-based agencies. The department shall amend a community-based agency's contract to permit expenditure of the funds. The distribution program applies only to entities that were under privatization contracts as of July 1, 2002.

(10) The lead community-based providers and their
subcontractors shall be exempt from state travel policies as set
forth in s. 112.061(3)(a) for their travel expenses incurred in
order to comply with the requirements of this section.
Section 3 This act shall take effect July 1 2004

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