1	A bill to be entitled
2	An act relating to community-based child welfare
3	agencies; amending s. 409.987, F.S.; revising
4	requirements for contracts the Department of Children
5	and Families has with community-based care lead
6	agencies; revising requirements for an entity to serve
7	as a lead agency; providing duties for board members
8	of lead agencies; requiring that lead agencies ensure
9	that board members participate in certain annual
10	training; revising the definition of the term
11	"conflict of interest"; defining the term "related
12	party"; requiring the lead agency's board of directors
13	to disclose any known or potential conflicts of
14	interest; prohibiting a lead agency from entering into
15	a contract or being a party to a transaction that
16	creates a conflict of interest; imposing civil
17	penalties on lead agencies for undisclosed conflicts
18	of interest; providing applicability; requiring
19	certain contracts to be reprocured; authorizing the
20	department to prohibit execution of certain contracts;
21	amending s. 409.988, F.S.; revising lead agency
22	duties; creating s. 409.9913, F.S.; providing
23	definitions; requiring the department, in
24	collaboration with lead agencies and providers of
25	child welfare services, to develop a funding
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Page 1 of 20

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26 methodology for allocating certain funding to lead 27 agencies; providing requirements for the methodology; 28 requiring lead agencies and providers to submit 29 certain data to the department for a specified purpose; providing reporting requirements; providing 30 construction; providing duties for the Legislature 31 32 relating to funding for lead agencies; prohibiting the 33 department from changing allocations of funds to lead 34 agencies without legislative approval; authorizing the department to approve certain risk pool funding for 35 36 lead agencies; amending s. 409.992, F.S.; revising 37 requirements for lead agency practices in the 38 procurement of commodities and contractual services; 39 requiring the department to impose certain penalties for a lead agency's noncompliance with applicable 40 41 procurement law; requiring lead agencies to comply 42 with established purchasing practices for the 43 procurement of real property and professional 44 services; requiring the department to retain all rights to and ownership of real property procured upon 45 46 termination of contracts; requiring certain funds to 47 be returned to the department; providing applicability 48 of certain limitations on the salaries of community-49 based care lead agency administrative employees; amending s. 409.994, F.S.; revising the conditions 50

Page 2 of 20

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51 under which the department may petition a court for 52 the appointment of a receiver for a community-based 53 care lead agency; amending s. 409.996, F.S.; revising 54 requirements for contracts between the department and lead agencies; revising the actions the department may 55 take under certain circumstances; making a technical 56 57 change; providing duties of the department; providing 58 reporting requirements; providing an effective date. 59 60 Be It Enacted by the Legislature of the State of Florida: 61 Section 1. Subsections (3) and (4) and paragraphs (a) and 62 (b) of subsection (7) of section 409.987, Florida Statutes, are 63 64 amended, and paragraph (g) is added to subsection (7) of that 65 section, to read: 66 409.987 Lead agency procurement; boards; conflicts of 67 interest.-68 (3) Notwithstanding s. 287.057, the department shall use 69 5-year contracts with lead agencies. The 5-year contract must be 70 reprocured at the end of each 5-year contract term. The contract 71 may be extended at the discretion of the department for up to 1 72 year, based on department needs. 73 (4) In order to serve as a lead agency, an entity must: 74 Be organized as a Florida corporation or a (a) 75 governmental entity.

Page 3 of 20

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76 Be governed by a board of directors or a board (b) 77 committee composed of board members. Board members shall provide 78 oversight and ensure accountability and transparency for the 79 system of care. The board of directors shall provide fiduciary 80 oversight to prevent conflicts of interest, promote accountability and transparency, and protect state and federal 81 82 funding from misuse. The board of directors shall act in accordance with s. 617.0830. The membership of the board of 83 84 directors or board committee must be described in the bylaws or 85 articles of incorporation of each lead agency, which must provide that at least 75 percent of the membership of the board 86 87 of directors or board committee must be composed consist of persons residing in this state, and at least 51 percent of the 88 89 state residents on the board of directors must reside within the 90 service area of the lead agency. The lead agency shall ensure 91 that board members participate in annual training related to 92 their responsibilities. However, for procurements of lead agency 93 contracts initiated on or after July 1, 2014: 1. At least 75 percent of the membership of the board of 94 95 directors must be composed consist of persons residing in this 96 state, and at least 51 percent of the membership of the board of 97 directors must be composed consist of persons residing within 98 the service area of the lead agency. If a board committee 99 governs the lead agency, 100 percent of its membership must be composed consist of persons residing within the service area of 100

Page 4 of 20

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101 the lead agency.

102 2. The powers of the board of directors or board committee 103 include, but are not limited to, approving the lead agency's budget and setting the lead agency's operational policy and 104 105 procedures. A board of directors must additionally have the power to hire the lead agency's executive director, unless a 106 107 board committee governs the lead agency, in which case the board committee must have the power to confirm the selection of the 108 109 lead agency's executive director.

(c) Demonstrate financial responsibility through an organized plan for regular fiscal audits and the posting of a performance bond.

113

(7) (a) As used in this subsection, the term:

114 1. "Activity" includes, but is not limited to, a contract 115 for goods and services, a contract for the purchase of any real 116 or tangible property, or an agreement to engage with a lead 117 agency for the benefit of a third party in exchange for an 118 interest in real or tangible property, a monetary benefit, or an 119 in-kind contribution.

120 2. "Conflict of interest" means when a board member, 121 <u>director</u>, or an officer, or a relative of a board member, 122 <u>director</u>, or an officer, of a lead agency does any of the 123 following:

a. Enters into a contract or other transaction for goodsor services with the lead agency.

Page 5 of 20

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b. Holds a direct or indirect interest in a corporation, limited liability corporation, partnership, limited liability partnership, or other business entity that conducts business with the lead agency or proposes to enter into a contract or other transaction with the lead agency. For purposes of this paragraph, the term "indirect interest" has the same meaning as in s. 112.312.

133 c. Knowingly obtains a direct or indirect personal, 134 financial, professional, or other benefit as a result of the relationship of such board member, director, or officer, or 135 relative of the board member, director, or officer, with the 136 lead agency. For purposes of this paragraph, the term "benefit" 137 138 does not include per diem and travel expenses paid or reimbursed 139 to board members or officers of the lead agency in connection 140 with their service on the board.

141 3. "Related party" means any entity of which a director or 142 an officer of the entity is also directly or indirectly related to, or <u>has a direct or indirect financial or other material</u> 143 interest in, the lead agency. The term also includes any 144 subsidiary, parent entity, associate firm, or joint venture, or 145 any entity that is controlled, influenced, or managed by another 146 entity or an individual related to such entity, including an 147 148 individual who is, or was within the immediately preceding 3 149 years, an executive officer or a board member of the entity. 4.3. "Relative" means a relative within the third degree 150

Page 6 of 20

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151 of consanguinity by blood or marriage.

152 (b)1. For any activity that is presented to the board of a 153 lead agency for its initial consideration and approval after 154 July 1, 2021, or any activity that involves a contract that is 155 being considered for renewal on or after July 1, 2021, but 156 before January 1, 2022, a board member, a director, or an 157 officer of a lead agency shall disclose to the board any 158 activity that may reasonably be construed to be a conflict of 159 interest before such activity is initially considered and 160 approved or a contract is renewed by the board. A rebuttable presumption of a conflict of interest exists if the activity was 161 162 acted on by the board without prior notice as required under 163 paragraph (c). The board shall disclose any known actual or 164 potential conflicts to the department.

165 2. A lead agency may not enter into a contract or be a 166 party to any transaction that creates a conflict of interest, 167 including with related parties for the provision of management 168 or administrative services or oversight For contracts with a 169 lead agency which are in existence on July 1, 2021, 170 subject to renewal before January 1, 2022, a board member or an 171 officer of the lead agency shall disclose to the board any 172 activity that may reasonably be construed to be a conflict of 173 interest under this section by December 31, 2021. 174 (g)1. Civil penalties in the amount of \$5,000 per

occurrence shall be imposed for each known and potential

175

Page 7 of 20

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176	conflict of interest, as described in paragraph (b), which is
177	not disclosed to the department. Civil penalties shall be paid
178	by the board and not from any state or federal funds.
179	2. If a contract is executed for which a conflict of
180	interest was not disclosed to the department before execution of
181	the contract, the following penalties apply:
182	a. A civil penalty in the amount of \$50,000 for a first
183	offense.
184	b. A civil penalty in the amount of \$100,000 for a second
185	or subsequent offense.
186	3. The civil penalties for failure to disclose a conflict
187	of interest under subparagraphs 1. and 2. apply to any contract
188	entered into, regardless of the method of procurement,
189	including, but not limited to, formal procurement, single-source
190	contracts, and contracts that do not meet the minimum threshold
191	for formal procurement.
192	4. A contract procured for which a conflict of interest
193	was not disclosed to the department before execution of the
194	contract shall be reprocured.
195	5. The department may, at its sole discretion, prohibit
196	execution of a contract for which a conflict of interest exists,
197	or will exist after execution.
198	Section 2. Paragraphs (c), (j), and (k) of subsection (1)
199	of section 409.988, Florida Statutes, are amended to read:
200	409.988 Community-based care lead agency duties; general
	Page 8 of 20

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201 provisions.-

202

(1) DUTIES.—A lead agency:

203 (C) Shall follow the financial guidelines developed by the 204 department and shall comply with regular, independent auditing 205 of its financial activities, including any requests for records 206 associated with such financial audits within the timeframe 207 established by the department or its contracted vendors provide 208 for a regular independent auditing of its financial activities. 209 The results of the financial audit must Such financial 210 information shall be provided to the community alliance established under s. 20.19(5). 211

212 May subcontract for the provision of services, (†) 213 excluding management and oversight functions, required by the 214 contract with the lead agency and the department; however, the 215 subcontracts must specify how the provider will contribute to 216 the lead agency meeting the performance standards established 217 pursuant to the child welfare results-oriented accountability 218 system required by s. 409.997. The lead agency shall directly 219 provide no more than 35 percent of all child welfare services 220 provided unless it can demonstrate a need $_{ au}$ within the lead 221 agency's geographic service area where there is a lack of 222 qualified providers available to perform the necessary services. 223 The approval period to exceed the threshold shall be limited to 224 2 years. If a lead agency wishes to continue its exemption from 225 the services threshold, it must submit a new request with

Page 9 of 20

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2024

226	updated evidence to the department and the community alliance
227	showing its efforts to recruit providers and that conditions
228	have not changed, to exceed this threshold. The local community
229	alliance in the geographic service area in which the lead agency
230	is seeking to exceed the threshold shall review the lead
231	agency's justification for need and recommend to the department
232	whether the department should approve or deny the lead agency's
233	request for an exemption from the services threshold. If there
234	is not a community alliance operating in the geographic service
235	area in which the lead agency is seeking to exceed the
236	threshold, such review and approval or denial of the lead
237	agency's request for an exemption from the services threshold
238	must be made by the department and the department must specify
239	the duration of the exemption recommendation shall be made by
240	representatives of local stakeholders, including at least one
241	representative from each of the following:
242	1. The department.
243	2. The county government.
244	3. The school district.
245	4. The county United Way.
246	5. The county sheriff's office.
247	6. The circuit court corresponding to the county.
248	7. The county children's board, if one exists.
249	(k) Shall publish on its website by the 15th day of each
250	month at a minimum the data specified in subparagraphs <u>19.</u> 1
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Page 10 of 20

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251 5., calculated using a standard methodology determined by the 252 department, for the preceding calendar month regarding its case 253 management services. The following information must shall be 254 reported by each individual subcontracted case management 255 provider, by the lead agency, if the lead agency provides case 256 management services, and in total for all case management 257 services subcontracted or directly provided by the lead agency: 258 The average caseload of case managers, including only 1. 259 filled positions; 260 2. The total number and percentage of case managers who 261 have 25 or more cases on their caseloads; 262 3. The turnover rate for case managers and case management 263 supervisors for the previous 12 months; 264 The percentage of required home visits completed; and 4. 265 5. Performance on outcome measures required pursuant to s. 266 409.997 for the previous 12 months; -267 The number of unlicensed placements for the previous 6. 268 month; 269 The percentages and trends for foster parent and group 7. 270 home recruitment and licensure for the previous month; 271 8. The percentage of families being served through family support, in-home, and out-of-home services for the previous 272 273 month; and 274 9. The percentage of cases that converted from nonjudicial to judicial for the previous month. 275

Page 11 of 20

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276	Section 3. Section 409.9913, Florida Statutes, is created
277	to read:
278	409.9913 Funding methodology to allocate funding to lead
279	agencies
280	(1) As used in this section, the term:
281	(a) "Core services funding" means all funds allocated to
282	lead agencies. The term does not include any of the following:
283	1. Funds appropriated for independent living services.
284	2. Funds appropriated for maintenance adoption subsidies.
285	3. Funds allocated by the department for child protective
286	investigation service training.
287	4. Nonrecurring funds.
288	5. Designated mental health wrap-around service funds.
289	6. Funds for special projects for a designated lead
290	agency.
291	7. Funds appropriated for the Guardianship Assistance
292	Program established under s. 39.6225.
293	(b) "Operational and fixed costs" means:
294	1. Administrative expenditures, including, but not limited
295	to, information technology and human resources functions.
296	2. Lease payments.
297	3. Asset depreciation.
298	4. Utilities.
299	5. Administrative components of case management.
300	6. Mandated activities such as training, quality

Page 12 of 20

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301	improvement, or contract management.
302	(2) The department shall develop, in collaboration with
303	lead agencies and providers of child welfare services, a funding
304	methodology for allocating core services funding to lead
305	agencies which, at a minimum:
306	(a) Is actuarially sound.
307	(b) Is reimbursement based.
308	(c) Is designed to incentivize efficient and effective
309	lead agency operation, prevention, family preservation, and
310	permanency.
311	(d) Considers variable costs, including, but not limited
312	to, direct costs for in-home and out-of-home care for children
313	served by the lead agencies, prevention services, and
314	operational and fixed costs.
315	(e) Is scaled regionally for cost-of-living factors.
316	(3) The lead agencies and providers shall submit any
317	detailed cost and expenditure data that the department requests
318	for the development of the funding methodology.
319	(4) The department shall submit a report to the Governor,
320	the President of the Senate, and the Speaker of the House of
321	Representatives by December 1, 2024, which, at a minimum:
322	(a) Describes a proposed funding methodology and formula
323	that will provide for the annual budget of each lead agency,
324	including, but not limited to, how the proposed methodology will
325	meet the criteria in subsection (2).

Page 13 of 20

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2024

326	(b) Describes the data used to develop the methodology,
327	and the data that will be used to annually calculate the
328	proposed lead agency budget.
329	(c) Specifies proposed rates and total allocations for
330	each lead agency. The allocations must ensure that the total of
331	all amounts allocated to lead agencies under the funding
332	methodology does not exceed the total amount appropriated to
333	lead agencies in the General Appropriations Act in the 2024-2025
334	<u>fiscal year.</u>
335	(d) Provides risk mitigation recommendations that ensure
336	that lead agencies do not experience a reduction in funding that
337	would be detrimental to operations or result in a reduction in
338	services to children.
339	(5) By October 31 of each year, beginning in 2025, the
340	department shall submit a report to the Governor, the President
341	of the Senate, and the Speaker of the House of Representatives
342	which includes recommendations for adjustments to the funding
343	methodology for the next fiscal year, using the criteria in
344	subsection (2) and basing the recommendations on, at a minimum,
345	updated expenditure data, cost-of-living adjustments, market
346	dynamics, or other catchment area variations. The total of all
347	amounts proposed for allocation to lead agencies under the
348	funding methodology for the next fiscal year may not exceed the
349	total amount appropriated for core services funding in the
350	current fiscal year's General Appropriations Act. The funding
	Page 14 of 20

Page 14 of 20

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351	methodology must include risk mitigation strategies that ensure
352	that lead agencies do not experience a reduction in funding that
353	would be detrimental to operations or result in a reduction in
354	services to children.
355	(6)(a) The requirements of this section do not replace,
356	and must be in addition to, any requirements of chapter 216,
357	including, but not limited to, submission of final legislative
358	budget requests by the department under s. 216.023.
359	(b) The data and reports required under subsections (4)
360	and (5) may also include proposed rates and total allocations
361	for each lead agency which reflect any additional core services
362	funding for lead agencies which is requested by the department
363	<u>under s. 216.023.</u>
364	(7)(a) Beginning with the 2025-2026 fiscal year, the
365	Legislature shall allocate funding to lead agencies through the
366	General Appropriations Act with due consideration of the funding
367	methodology developed under this section.
368	(b) The department may not change the allocation of funds
369	to a lead agency as provided in the General Appropriations Act
370	without legislative approval. The department may approve
371	additional risk pool funding for a lead agency as provided under
372	<u>s. 409.990.</u>
373	(8) The department shall provide to the Governor, the
374	President of the Senate, and the Speaker of the House of
375	Representatives monthly reports from July through October 2024
	Page 15 of 20

Page 15 of 20

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376 which provide updates on activities and progress in developing 377 the funding methodology. 378 Section 4. Subsections (1) and (3) of section 409.992, 379 Florida Statutes, are amended to read: 380 409.992 Lead agency expenditures.-381 The procurement of commodities or contractual services (1)382 by lead agencies is shall be governed by the financial 383 guidelines developed by the department and must comply with 384 applicable state and federal law and follow good business 385 practices. Pursuant to s. 11.45, the Auditor General may provide 386 technical advice in the development of the financial guidelines. 387 (a)1. Lead agencies shall competitively procure all 388 contracts, consistent with the federal simplified acquisition 389 threshold. 390 2. Lead agencies shall competitively procure all contracts 391 in excess of \$35,000 with related parties. 392 3. Financial penalties or sanctions, as established by the 393 department and incorporated into the contract, shall be imposed 394 by the department for noncompliance with applicable local, 395 state, or federal law for the procurement of commodities or contractual services. 396 397 (b) Notwithstanding s. 402.73, for procurement of real 398 property or professional services, lead agencies shall comply 399 with established purchasing practices, including the provisions 400 of s. 287.055, as required, for professional services, including

Page 16 of 20

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401 <u>engineering or construction design. Upon termination of the</u>
402 <u>contract, the department shall immediately retain all rights to</u>
403 <u>and ownership of real property procured. Any funds from the</u>
404 <u>sale, transfer, or other dispossession of such property during</u>
405 <u>the contract term shall be returned to the department.</u>

Notwithstanding any other provision of law, a 406 (3) 407 community-based care lead agency administrative employee may not receive a salary, whether base pay or base pay combined with any 408 409 bonus or incentive payments from the lead agency or any related party, in excess of 150 percent of the annual salary paid to the 410 411 secretary of the Department of Children and Families from state-412 appropriated funds, including state-appropriated federal funds. This limitation applies regardless of the number of contracts a 413 414 community-based care lead agency may execute with the 415 department. This subsection does not prohibit any party from 416 providing cash that is not from appropriated state funds to a 417 community-based care lead agency administrative employee.

418 Section 5. Paragraphs (c) and (d) of subsection (1) of 419 section 409.994, Florida Statutes, are amended to read:

409.994 Community-based care lead agencies; receivership.(1) The Department of Children and Families may petition a
court of competent jurisdiction for the appointment of a
receiver for a community-based care lead agency established
pursuant to s. 409.987 if any of the following conditions exist:
(c) The department determines that conditions exist in the

Page 17 of 20

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426 lead agency which present <u>a</u> an imminent danger to the health, 427 safety, or welfare of the dependent children under that agency's 428 care or supervision. Whenever possible, the department shall 429 make a reasonable effort to facilitate the continued operation 430 of the program.

(d) The lead agency cannot meet, or is unlikely to meet,
its current financial obligations to its employees, contractors,
or foster parents. Issuance of bad checks or the existence of
delinquent obligations for payment of salaries, utilities, or
invoices for essential services or commodities <u>constitutes</u> shall
constitute prima facie evidence that the lead agency lacks the
financial ability to meet its financial obligations.

438 Section 6. Paragraph (d) of subsection (1) of section 439 409.996, Florida Statutes, is amended to read:

440 409.996 Duties of the Department of Children and 441 Families.-The department shall contract for the delivery, 442 administration, or management of care for children in the child 443 protection and child welfare system. In doing so, the department 444 retains responsibility for the quality of contracted services 445 and programs and shall ensure that, at a minimum, services are 446 delivered in accordance with applicable federal and state 447 statutes and regulations and the performance standards and 448 metrics specified in the strategic plan created under s. 449 20.19(1).

450

(1) The department shall enter into contracts with lead

Page 18 of 20

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451 agencies for the performance of the duties by the lead agencies 452 established in s. 409.988. At a minimum, the contracts must do 453 all of the following: 454 (d) Provide for contractual actions tiered interventions 455 and graduated penalties for failure to comply with contract 456 terms or in the event of performance deficiencies, as determined 457 appropriate by the department. 458 1. Such contractual actions must interventions and 459 penalties shall include, but are not limited to: 460 a.1. Enhanced monitoring and reporting. 461 b.2. Corrective action plans. 462 c.3. Requirements to accept technical assistance and 463 consultation from the department under subsection (6). 464 d.4. Financial penalties, which shall require a lead 465 agency to direct reallocate funds from administrative costs to 466 the department. The department shall use the funds collected to 467 support service delivery of quality improvement activities for 468 children in the lead agency's care to direct care for children. 469 These penalties may be imposed for failure to provide timely, sufficient resolution of deficiencies resulting in a corrective 470 action plan or other performance improvement plan issued by the 471 department. Financial penalties may include liquidated damages. 472 473 e.5. Early termination of contracts, as provided in s. 474 402.7305(3)(f) s. 402.1705(3)(f). 475 2. The department shall include in each lead agency

Page 19 of 20

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2024

476	contract executed a provision that requires payment to the
477	department of sanctions or disincentives for failure to comply
478	with contractual obligations. The department shall establish a
479	schedule of daily monetary sanctions or disincentives for lead
480	agencies, which schedule shall be incorporated by reference into
481	the contract. The department is solely responsible for
482	determining the monetary value of liquidated damages.
483	Section 7. The Department of Children and Families shall
484	submit a report to the Governor, the President of the Senate,
485	and the Speaker of the House of Representatives on rules and
486	policies adopted and other actions taken to implement the
487	requirements of this act. The first such report must be due
488	September 30, 2024, and the second such report must be due
489	February 1, 2025.
490	Section 8. This act shall take effect July 1, 2024.

Page 20 of 20

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